

January 28, 2026

NOTICE OF MEETING

The **Regular Meeting** of the Board of Regents of the Del Mar College District will convene at **Tuesday, February 3, 2026**, at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas.

AGENDA

CALL TO ORDER

QUORUM CALL

MOMENT OF SILENCE

PLEDGE OF ALLEGIANCE

DMC VISION STATEMENT: *Del Mar College empowers our communities to achieve their dreams.*

Del Mar College is streaming live audio and video from the official Board of Regents meetings on the College's website in real-time, with the exception of portions of the meeting considered as "closed session" by statute.

GENERAL PUBLIC COMMENTS (Non-Agenda Items) – 3-minute time limit

- Specific Public Comments will be allowed on agenda items prior to action by the Board.
- General Public Comments may be moved on the agenda at the discretion of the Board Chair and as an accommodation to those in attendance.
- Pursuant to the Texas Open Meetings Act, the College is limited in responding to public comments or inquiries as follows:
 1. Provide a statement of specific factual information in response to an inquiry.
 2. Recite existing policy in response to an inquiry.
 3. Propose placing the subject of the inquiry on the agenda for a subsequent meeting.

(Tex. Govt. Code Section § 551.042)

COLLEGE PRESIDENT'S REPORT..... Dr. Mark Escamilla

- January 21, 2026: TACC Quarterly Board Meeting (Virtual)
(I: Communicate, Goal 2: Connect beyond the College)
- January 27, 2026: F2D 2.0 Principal & Counselor Meeting, Oso Creek Campus
(I: Communicate, Goal 2: Connect beyond the College)

STAFF REPORTS:

- The Jed Foundation JED Campus Program Update.....Ms. Cheryl Sanders
(III: Cultivate, Goal 2: Optimize the Viking Student Experience)
- Freedom to Dream Cohort 1 & 2 Update
.....Dr. Patricia Benavides-Dominguez and Mr. Ali Kolahdouz
(II: Elevate, Goal 1: Increase Completion for all students)

PENDING BUSINESS:

Status Report on Requested Information

CONSENT AGENDA

Notice to the Public

The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.

CONSENT MOTIONS:

(At this point the Board will vote on all motions not removed for individual consideration.)

ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes:
Workshop, December 9, 2025
Regular Board Meeting, December 9, 2025
(I: Communicate, Goal 2: Connect beyond the College)
2. Acceptance of Quarterly Investment Report Ending November 30, 2025
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

3. Acceptance of Investments for December 2025
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
4. Acceptance of Quarterly Financial Report Ending November 30, 2025
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
5. Acceptance of Financials for December 2025
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Public comments for consent agenda items

REGULAR AGENDA

6. Discussion and possible action regarding a tuition rate change for the 2026-2027 academic year.....Mr. Raul Garcia
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Public comments for this agenda item

7. Discussion and possible action of reappointment of Del Mar College Regent to Tax Increment Reinvestment Zone (TIRZ) #3 Board.....Ms. Carol Scott
(I: Communicate, Goal 2: Connect beyond the College)

Public comments for this agenda item

8. Board of Regents Annual Ethics Update Mr. Augustin Rivera, Jr.
(I: Communicate, Goal 1: Collaborate across the College)

Public comments for this agenda item

9. Discussion and possible action relating to Tax Increment Reinvestment Zone (TIRZ) #7 Ms. Lenora Keas and Ms. Jessica Alaniz
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Public comments for this agenda item

10. CLOSED SESSION pursuant to:

- a. **TEX. GOV'T CODE § 551.071**: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer), with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session;
- b. **TEX. GOV'T CODE § 551.087**: (Deliberation Regarding Economic Development), regarding discussion or deliberation of information received from a business prospect with which the College is conducting economic development negotiations and/or the deliberation of an offer of a financial or other incentive to a business prospect, including, a.) the participation of Del Mar College in the Tax Increment Reinvestment Zone ("TIRZ") No. 7 proposed by the City of Corpus Christi, (London area); with possible discussion and action in open session; and,
- c. **TEX. GOV'T CODE § 551.074(a)(1)**: (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee.

CALENDAR: Discussion and possible action related to calendaring dates.

ADJOURNMENT

PUBLIC NOTICE is given that the Board may elect to go into executive session at any time during the meeting in order to discuss matters listed on the agenda, when authorized by the revision of the Open Meetings Act, Chapter 551, of the Texas Government Code.

Staff Reports

The Jed Foundation
JED Campus Program

Cheryl G. Sanders
Associate Vice President, Student Affairs

The Jed Foundation JED Campus Program

February 3, 2026

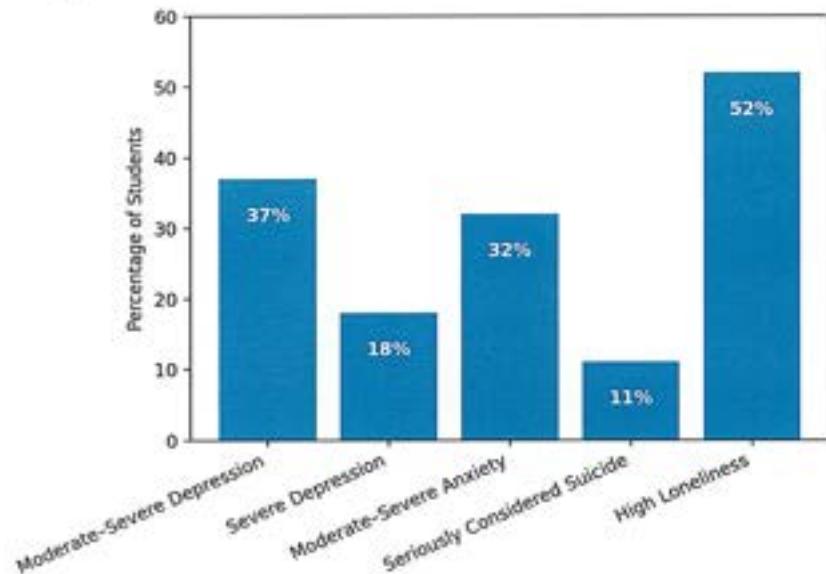
Cheryl G. Sanders
Associate Vice President, Student Affairs



Trends in College Student Mental Health

2024-2025 Healthy Minds Study for Students

Key Findings:



Takeaway: Mental health challenges are widespread and directly impact student success, retention, and completion.

Minding College Minds Learning Community



2024-2025 Minding College Minds Team

Cheryl Sanders, AVP, *Student Affairs-Team Lead*

Rita Hernandez, *Dean, Student Engagement & Retention*

Sydney Saumby, PhD, *AVP, Institutional Effectiveness & Academics*

Valton Stinson, *Director, TRIO Student Support Services*

Beatrice Alvarado, PhD, *Chair, Social Sciences*

Renee Hundley, *Access Specialist*

Jessica Edwards, *Director, Counseling Center*



Del Mar College's Goal

Develop data collection, enhance messaging and communications, and build a centralized strategy around our mental health and wellbeing work, thereby supporting our ability to effectively meet the needs of our community and support student retention and persistence.

Del Mar College: Solutions for a Coordinated System

1. Design, develop and appoint a formal, institution-recognized committee to lead mental health and well-being work
2. Awarded JED Campus Scholarship **\$42,000**





The Jed Foundation

JED's Mission & Vision

Mission: The Jed Foundation works to protect emotional health and prevent suicide for our nation's teens and young adults.

Vision: Envision a future where:

- All teens and young adults are equipped to navigate mental health challenges, to seek and give help, and are emotionally prepared to enter adulthood and fulfill their potential.
- Every high school and college has a comprehensive system that supports emotional health and reduces the risks of substance misuse and suicide.
- Our communities support the emotional well-being and mental health of teens and young adults.
- Mental health is recognized as part of general health and wellness and is not associated with shame, secrecy, prejudice or uncertainty.



JED Campus Program

- A four-year collaboration between JED and key stakeholders from across the campus community to assess and strengthen mental health, substance misuse, and suicide prevention systems on campus
- JED provides assessment tools, expert guidance, and customized technical assistance to support implementation of recommended practices
- A critical element of success is a shared vision that student well-being is everyone's responsibility and linked to student and institutional success

JED Campus Team

Cheryl Sanders (Co-Chair), AVP Student Affairs

Dr. Sydney Saumby (Co-Chair), AVP of Institutional Effectiveness and Academics

Jessica Edwards, Director of the Counseling Center

Rita Hernandez, Dean of Student Engagement and Retention

Valton Stinson, Director of TRIO SSSS and SSS STEM

Dr. Beatriz Alvarado, Professor of Psychology

Deandra Ruelas, Assistant Director of Human Resources

Lauren White, Chief of Police

Dorothy Pallotti, Embedded STEM Advisor

Cody Gregg, Dean of Learning Resources

Rebecca De La Garza, Operations Office Specialist II to the Office of Physical Facilities

Roberto Ruiz, Associate Professor of Emergency Medical Services

Dr. Jennifer Sramek, Dean of Business, Education, and Health Sciences

Dr. Kristy Urbick, Interim Dean of Dual Enrollment

Dr. Brian Hart, History Professor

Rebecca Salinas, Interim Director of Career and Industry Training

Christina Garza, Marketing Outreach Specialist

Sara Greer, Director of IT- Web Services

Denise Kaufman, Senior Director of Donor Advising and Foundation Projects

Dr. George Woods, Interim Chair of Kinesiology and Education

Isaiah Herrero, Student Government



JED Campus 4-Year Timeline

Year 1

Year 2 & 3

Year 4

Assessment and Strategic Planning

THIS SEMESTER:

- Baseline Assessment
- Healthy Minds Student Survey

NEXT SEMESTER:

- Campus Site Visit
- Strategic Plan Creation

Implementation & Learning Community

Implementation of action items from the strategic plan

Evaluation and Sustainability

Post-assessment and future goal-setting

Thank you!



Freedom to Dream Cohort 1 & 2 Update

Dr. Patricia Benavides-Dominguez
Vice President for Student Affairs

Mr. Ali Kolahdouz
Vice President and Chief Information Officer

Freedom To Dream

Cohort 1 & 2 Update

February 3, 2026

Dr. Patricia Benavides-Dominguez
Vice President for Student Affairs

Ali Kolahdouz
Vice President and Chief Information Officer



DISCUSSION POINTS

- Freedom to Dream (F2D) Progress Timeline
- Spring 2025 vs. Spring 2026 Enrollment and FTE
- F2D Cohort 1 Student Academic Progress
- Data Analysis
- Improvements for F2D Cohort 2

Freedom to Dream: Progress Timeline

March 2025

F2D planning and implementation work begins



April-July 2025

Site visits, recruitment events, student application processing and registration

September 2025

Cohort 1 begins classes for Fall 2025

January 2026

Application window opens for F2D Cohort 2

April 2025

Application window opens

August 2025

Application deadline
Student application processing and registration

October 2025

Due to overwhelming demand, planning begins for F2D Cohort 2

Spring 2025 to Spring 2026 Headcount & FTE

Spring 2025
Total Headcount*

9,766

Full Time
1,594

Part Time
8,172

Spring 2026
Total Headcount*

10,985

Full Time
2,443 (1,390 F2D)

Part Time
8,539

53%  4.5% 

12.5% 

Spring 2025 Total FTE**
(excludes 2nd 8-week flex)

5,907

Spring 2026 Total FTE**
(excludes 2nd 8-week flex)

7,126

20.6% 

Data as of 1/27/2026

* Excludes 2nd 8-week flex

** FTE derived via SCH/12.

THECB Term Definitions

Persistence:

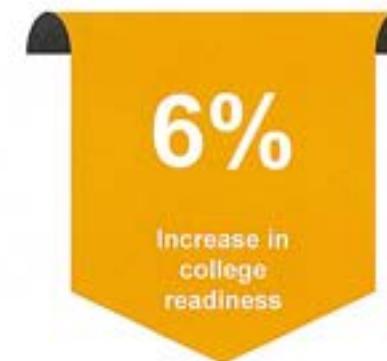
- The rate at which students persist in higher education, often as measured by the percentage of students who continue in higher education from one year to the succeeding year.
- To avoid confusion, Persistence Rate replaced the term Retention Rate, which is used in the public education (PK-12) sector as a reference to students who are held back and not promoted to the next grade.

Retention:

- See Persistence

Source: <https://reportcenter.highered.texas.gov/reports/data/glossary-of-data-terms/>

F2D Cohort 1: Student Academic Progress

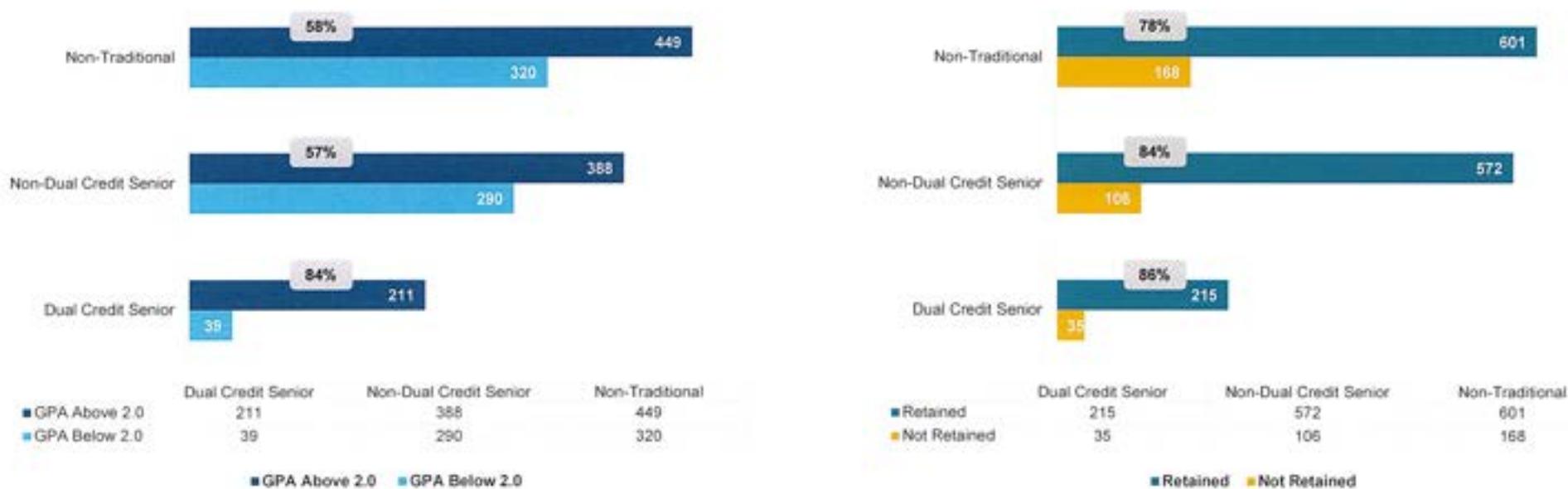


1,697 → **1,390**
F2D students enrolled Fall 2025 → F2D students enrolled Spring 2026

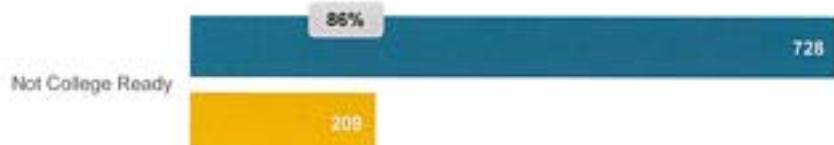
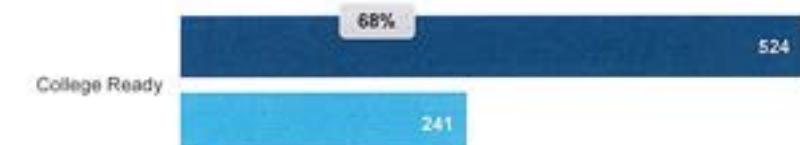
1,051
F2D students with GPA 2.0 or above
As of 1/27/2026

721 → **765**
F2D students college ready Fall 2025 → F2D students college ready Spring 2026

Success and Persistence by F2D Student Group



Success and Persistence by College Readiness



Success and Persistence by Transfer Status



Success and Persistence by High Demand Program



Success and Persistence by Gender



■ GPA Above 2.0
■ GPA Below 2.0

Female
619
417

Male
432
234

■ Retained
■ Not Retained

Female
850
186

Male
540
126

■ GPA Above 2.0 ■ GPA Below 2.0

UPDATE: Improvements for F2D Cohort 2



F2D Cohort 2



- ✓ Use predictive analysis in developing course schedule to improve section availability and location

Researching/Planning



- ✓ Engage students earlier and familiarize them with the DMC experience.

In Progress



- ✓ Market to and engage parents of dual enrollment students not core complete or near credential completion

In Progress

- ✓ Implement advising tools and support services to assist faculty and staff serving students

- Case load advising and predictive analytics platform
- Strategic and targeted communication via CRM
- Expanded data availability

In Progress

- ✓ Connect incoming students with college readiness support services earlier and establish summer camps to reinforce student success skills.

- ✓ Cohort 2 college readiness requirements added for intended majors.

In Progress

Questions



Upcoming Items/Pending List

Item	Date	Request	Due	Status
1		Quarterly Investment Report	February	February Agenda
2		Quarterly Financial Report	February	February Agenda
3		Freedom to Dream Tuition Waiver Update	February	February Agenda
4		Tuition and Fee Schedules for Credit and CE Programs (Student Charges)	February	February Agenda
5		Ethics Update	February	February Agenda
6		Strategic Enrollment Management (SEM)	March	
7		TIRZ Task Force Update	March	
8		Internal Audit Report to the Board	April	
9		Conferral of Tenure	April	
10		Report on Tax Collections	April	
11		Spring 2026 Enrollment Update	May	
12		Professional Contract Review	June	
13		Policy Review	June	
14		Freedom to Dream Tuition Waiver Update	June	
15		SACSCOC – Site Visit Planning & Fifth-Year Interim Report Progress	June	
16		TIRZ Update(s)	June	
17		SACSCOC – Fifth-Year Interim Report Submission	September	
18		Policy Review	September	
19		Clergy Act	October	
20		CEO Annual Report to the Board – Title IX/SB212	October	
21		Enrollment Report	November	
22		2024-2029 Strategic Plan	November	
23		SACSCOC – Site Visit Update and Fifth-Year Interim Report Decision	December	
24		Strategic Marketing Plan	December	
25		Tax Abatement Yearly Review	December	
26		Foundation Yearly Update	December	
27		Preview of Student Charges	December	

Consent Agenda

Item 1

MINUTES OF THE WORKSHOP MEETING DEL MAR COLLEGE DISTRICT

December 9, 2025

The Workshop Meeting of the Board of Regents of the Del Mar College District convened on Tuesday, December 9, 2025, at 11:00 a.m., at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas.

From the Board:

Present:

Chair Carol Scott, Dr. Nicholas Adame, Ms. Libby Averyt, Mr. Carl Crull, Mr. Rudy Garza, Jr., Mr. Bill Kelly, and Mr. David Loeb.

Not present:

Dr. Anantha Babbili and Dr. Lauric Turner.

From the College:

Dr. Mark Escamilla, President and CEO; Ms. Lenora Keas, Executive Vice President and COO; Mr. Raul Garcia, Vice President and CFO; Mr. Ali Kolahdouz, Vice President and Chief Information Officer; Dr. Jonda Halecomb, Vice President and Chief Academic Officer; Ms. Tammy McDonald, Vice President of Administration and Human Resources; Dr. Patricia Benavides-Dominguez, Vice President for Student Affairs; Mr. Augustin Rivera, Jr., General Counsel; Mr. Matthew Busby, Vice President of Development and Donor Advising; Mr. Jeff Olsen, Chief of Staff and Vice President of Communication and Marketing; Ms. Delia Perez, Director of CEO Office and Board Relations, Mr. Conrado Garcia, Superintendent in Residence, and other staff and faculty.

CALL TO ORDER/QUORUM CALL

Chair Scott called the meeting to order with a quorum present. She requested a moment of silence followed by the Pledge of Allegiance and Del Mar College Vision Statement.

GENERAL PUBLIC COMMENTS – The public was given the opportunity to provide public comments (both general and specific to any agenda item).

There were no public comments.

ITEM OF BUSINESS:

1. Discussion and feedback on the Student Tuition and Fee Waiver Program (Freedom to Dream 2.0 – Building the Next Cohort)
.....Dr. Patricia Benavides-Dominguez and Mr. Raul Garcia
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Dr. Escamilla provided introductory remarks regarding the Freedom to Dream 2.0 program. Dr. Benavides-Dominguez stated how exciting this new initiative has been even though it has had some challenges. The fundamental premise is to help students access higher education without financial barriers.

This document is a summary of a presentation discussing the "Freedom to Dream" program, a College initiative aimed at making higher education accessible without financial barriers. The presentation outlines the program's evolution, its current status, and future enhancements, with a focus on financial sustainability and student success.

Dr. Benavides-Dominguez stated the fundamental premise is to remove financial barriers to higher education. The College continues to recruit from high school graduating classes, adult learners, GED learners, and students within the taxing district. The eligibility criteria includes a 2.0 GPA, full-time enrollment with a minimum of 12 hours, and commit to a formal agreement.

The key changes and new developments include Dual Credit Seniors (Class of 2026 and onwards) must have a 2.0 GPA in both high school and college credits, prior college students must have a minimum 2.0 GPA and have attempted no more than 18 college credit hours and dropping or not completing courses could impact eligibility.

The Continuing Education pathway includes students who enroll in courses to earn an Institutional Credential Leading to Licensure (ICLC), Workforce Skills Award, or OSA (Certificate 1) with the goal being to earn a credential within the first semester. The program is a controlled pilot and expected to be capped at around 200 students.

Dr. Benavides-Dominguez discussed college readiness and academic performance. Regarding TSI (Texas Success Initiative) Assessment, it details REM (Reading, English/Writing, Math) used to assess college readiness. A 3-3-3 score is required for college-level courses in program of student. Approximately 725 students were fully college-ready, and approximately 180 students were majoring in OSA or Certificate 1 programs. Roughly 975 students were not TSI complete and required developmental coursework.

Exemptions from TSI are considered but have expiration dates and are reviewed based on previous coursework.

Dr. Benavides-Dominguez and Dr. Halecomb provided information for students not college-ready, various pathways are available, including continuing education courses to build skills, tutoring centers, and traditional developmental courses. The Freedom to Dream

tuition waiver applies only to college credit courses, not developmental courses. Students in developmental courses need to seek other financial aid or loans. The program emphasizes assessing and supporting each student individually, with a focus on "holding" students until they are ready and committed to getting ready.

Dr. Benavides-Dominguez discussed enhancements for the next cohort, Freedom to Dream 2.0. The 2.0 cohort will include enhanced support services, including a new Success Coach Director and coaches, requiring students to seek help before withdrawing from classes. The credit hour limit will cover up to 60 semester credit hours. next cohort students must be college-ready in their chosen program. Application deadline is moved to April 30th to coincide with scholarship deadlines, encouraging early engagement, and outreach strategies include working with high school principals, counselors, and Communities in Schools.

Dr. Rivera discussed Continuing Education (CE) integration which has the current headcount up 23% year-over-year, indicating demand; short-term programs (weeks to months) leading to certifications (e.g., CNA, EKG Technician) and Workforce Skills Awards (equivalent to 9 credit hours, e.g., welding, accounting). CE also include stackable credentials, allowing students to progress to Level 1 certificates, associate's degrees, and even bachelor's degrees. With significant growth in dual enrollment headcount, the College will use strategies to target these students for Freedom to Dream 2.0.

Mr. Raul Garcia provided background information regarding the Freedom to Dream initiative. The financial model and sustainability for the program includes primarily state performance dollars, supplemented by contributions from the DMC Foundation. The model allows qualifying students to retain financial aid awards for non-tuition expenses (food, transportation, childcare), thereby minimizing financial stress and focusing on academics. The aim is to improve college performance metrics by encouraging full-time enrollment and accelerated credential completion.

Mr. Garcia reviewed the financial projection scenarios which include Scenario 1: (1000 students + 200 CE): projects a net surplus of nearly \$300,000 over a four-year period, despite initial deficits in the first two years; and Scenario 2: (1500 students + 200 CE): projects a net surplus of nearly \$1 million over the same period.

The key factors for sustainability include student adherence to program requirements, credential completion within three years, and increased dual credit hours. Questions regarding cost considerations were raised about the accuracy of cost assumptions, particularly regarding foregone tuition when overhead is already absorbed. The financial model is based on conservative estimates and projected persistence rates (initially 70%).

Some of the early victories include 35 Freedom to Dream students graduating who are primarily pursuing OSAs and certificates. These early successes demonstrate the program's potential impact and generate valuable data for future projections.

Challenges and future considerations discussed include college readiness as a barrier with math proficiency as identified as a significant challenge for many students. Financial barriers for remedial coursework while tuition is waived for college credit, finding ways to address the financial burden of remedial coursework is a concern. The accuracy of financial projections depends on evolving data and refining assumptions, particularly regarding student persistence and completion rates. The program's long-term financial viability is contingent on continued state funding for performance-based initiatives.

The presentation highlighted the ongoing commitment to the "Freedom to Dream" program, with a clear focus on enhancing accessibility, supporting student success through comprehensive services, and ensuring financial sustainability through strategic planning and data-driven adjustments.

Comprehensive discussion as well as responses to questions regarding the Freedom to Dream 2.0 program was held throughout the workshop between the Board of Regents and administration.

2. CLOSED SESSION pursuant to:

- a. **TEX. GOV'T CODE § 551.071**: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, including, but not limited to Tax Exemption Settlement Agreements (2) with CPS Energy (Barney Davis Power Plant and Nueces Bay Power Plant), with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session;
- b. **TEX. GOV'T CODE § 551.087**: (Deliberation Regarding Economic Development), regarding discussion or deliberation of information received from a business prospect with which the College is conducting economic development negotiations and/or the deliberation of an offer of a financial or other incentive to a business prospect, with possible discussion and action in open session; and,
- c. **TEX. GOV'T CODE § 551.074(a)(1)**: (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee.

The Board of Regents did not go into Closed Session during the Workshop.

ADJOURNMENT: The meeting was adjourned at 12:20 p.m.

MINUTES REVIEWED BY GC: /s/ARjr

MINUTES OF THE REGULAR MEETING DEL MAR COLLEGE DISTRICT

December 9, 2025

The Regular Meeting of the Board of Regents of the Del Mar College District convened on Tuesday, December 9, 2025, at 1:02 p.m., at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas with the following present:

From the Board:

Present:

Chair Carol Scott, Ms. Libby Averyt, Dr. Nicholas Adame, Mr. Carl Crull, Mr. Rudy Garza, Jr., Mr. Bill Kelly, Mr. David Loeb, and Dr. Laurie Turner.

Not present:

Dr. Anantha Babbili.

From the College:

Dr. Mark Escamilla, President and CEO; Ms. Lenora Keas, Executive Vice President and COO; Mr. Raul Garcia, Vice President and CFO; Mr. Ali Koalahdouz, Vice President and Chief Information Officer; Dr. Jonda Halcomb, Vice President and Chief Academic Officer; Ms. Tammy McDonald, Vice President of Administration and Human Resources; Ms. Patricia Benavides-Dominguez, Vice President for Student Affairs; Mr. Augustin Rivera, Jr., General Counsel; Mr. Matthew Busby, Vice President of Development and Donor Advising; Mr. Jeff Olsen, Chief of Staff and Vice President of Communication and Marketing; Ms. Delia Perez, Director of CEO Office and Board Relations, Mr. Conrado Garcia, Superintendent in Residence, and other staff and faculty.

CALL TO ORDER/QUORUM CALL

Chair Scott called the meeting to order with a quorum present. She requested a moment of silence followed by the Pledge of Allegiance and Del Mar College Vision Statement.

GENERAL PUBLIC COMMENTS – The public was given the opportunity to provide public comments (both general and specific to any agenda item).

There were no public comments.

SPECIAL RECOGNITION:

- Board of Regents Proclamation in recognition of Ms. Lenora Keas, Executive Vice President and Chief Operating Officer's service to Del Mar College
.....Ms. Carol A. Scott
(*I: Communicate, Goal 1: Collaborate across the College and Goal 2: Connect beyond the College*)

Chair Scott read a proclamation on behalf of the Board of Regents for special recognition of Ms. Lenora Keas, Executive Vice President and Chief Operating Officer who will be retiring. The Board of Regents thanked and extended their best wishes to Ms. Keas for her contributions, dedication, and vision to Del Mar College throughout her professional career with the College. Dr. Escamilla provided his words of thankfulness and conveyed his appreciation of her commitment to the College. Matthew Busby from the Del Mar College Foundation spoke and stated because of Ms. Keas impact on the College and the Coastal Bend area community; two scholarships were being created in her name. Ms. Keas was presented with a painting of the coastal bend she admired that hung in the Rockport City Hall. Ms. Keas provided words of gratitude and expressed how much the people she has worked with in her college career have meant to her throughout the years.

RECOGNITIONS:

- Two DMC Biotechnology students, Megan O'Shaughnessy and Kristen Waddell, earned "Awards for Excellence" for research presentations during Advanced Technology Education (ATE) conference in Washington, DC in November
.....Dr. Jonda Halcomb
(III: Cultivate, Goal 2: Optimize the Viking Student Experience)

Dr. Halcomb recognized two College Biotechnology students, Megan O'Shaughnessy and Kristen Waddell who earned Awards for Excellence for their research presentations during the Advanced Technology Education conference in Washington D.C. Dr. Daisy Zhang, Professor of Biotechnology provided her mentorship to the students. Ms. O'Shaughnessy and Ms. Waddell thanked the Board for their opportunity.

With no objection, for scheduling convenience, Chair Scott changed the order of the agenda:

4. Discussion and possible action related to the recommendation of Professor Emeritus status to Michael Kim Frederick, Professor of Drama.....Dr. Jonda Halcomb
(III: Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential)

Dr. Halcomb presented Michael Kim Frederick to the Board for consideration of Professor Emeritus. She stated Mr. Frederick has provided 36 years of service to the College as a Professor of Drama. During her tenure, Mr. Frederick demonstrated distinguished leadership and notable dedication to the students, the College, the community, and the field of Drama. Mr. Frederick taught a variety of drama classes, directed over 50 theater productions, and developed new courses among which supported the first generation of dual credit students at the college. He was awarded the Community College Educator of the year in 2017 by the Texas Association of Theater Educators and remains involved in educational theater as an official UIL One-Act Play Adjudicator. Dr. Halcomb recommended to the Board to approve Mr. Frederick's Professor Emeritus status. Chair Scott expressed the Board's gratitude to Mr. Frederick. Mr. Frederick provided words of appreciation and gratefulness.

Regent Adame made a motion to approve Mr. Michael Kim Frederick with Professor Emeritus status. Regent Turner seconded the motion. Chair Scott and Mr. Carl Yowell provided comments of appreciation. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Crull, Garza, Kelly, Loeb, and Turner in favor.

COLLEGE PRESIDENT'S REPORT Dr. Mark Escamilla

- November 12, 2025: Pizza with Students, Oso Creek Campus
(III: Cultivate, Goal 2: Optimize the Viking Student Experience)

Dr. Escamilla attended and received a lot of feedback during the Pizza with Students event.

- November 15, 2025: Viking Fest, Windward Campus
(III: Cultivate, Goal 2: Optimize the Viking Student Experience)

Dr. Escamilla attended Viking Fest and stated it was a huge success that included the 5K run, numerous vendor booths, and welding competition.

- November 18, 2025: 2nd Annual Superintendent Symposium, Oso Creek Campus
(I: Communicate, Goal 2: Connect by the College)

Dr. Escamilla attended the 2nd Annual Superintendent Symposium and thanked Dr. Leonard Rivera and Mr. Conrado Garcia for arranging the event.

- November 19, 2025: West Oso ISD State of the District
(I: Communicate, Goal 2: Connect by the College)

Dr. Escamilla attended and hosted the West Oso ISD State of the District and thanked the College staff for their support.

- November 19, 2025: TAMUK State of the University
(I: Communicate, Goal 2: Connect by the College)

Dr. Escamilla attended the Texas A&M University – Kingsville's State of the University in Kingsville, Texas. Dr. Robert Vela presented his forecast for the university.

- December 12, 2025: Fall Commencement
(III: Cultivate, Goal 2: Optimize the Viking Student Experience)

Dr. Escamilla announced the fall commencement scheduled on December 12, 2025. Dr. Escamilla stated that Chair Scott, Regents Crull, and Loeb, and Ms. Perez attended the first round of the Viking Academy regarding the Viking Way.

STAFF REPORTS:

- Foundation Yearly Update.....Mr. Matthew Busby
(*II: Elevate, Goal 2: Maximize resources entrusted to the College*)

Mr. Busby provided the yearly update and stated the Del Mar College Foundation, an independent nonprofit aligned with the College through an MOU, reported a record-breaking year in private investment, student support, and overall financial growth. The Foundation operates with a strong emphasis on people—its volunteer Board, dedicated staff, and the donors and students it serves.

Mr. Busby provided information regarding record fundraising and investment which totaled \$6.9 million in private contributions—the highest in the Foundation's history. These funds exclude in-kind donations and represent direct financial support from individuals, companies, and other foundations. There was also a record in student scholarship awards 1,441 students in the amount of \$2.95 million, the largest number ever supported in a single year. Additional College support in the amount of \$1.63 million was provided to support faculty, staff and student initiatives beyond scholarships. A strong community-driven investment is demonstrated with these resources to elevate programs.

The Foundation is currently in a strong financial position which includes net assets exceeding \$41 million for the first time, the endowment increased from \$11 million to \$28 million with strong and sustained growth over the past decade. The Foundation ranks 8th out of 50 Texas community colleges in scholarship support, outperforming many larger institutions. In regard to student emergency aid, \$158,000 was awarded to 564 students facing unexpected financial crises, helping them stay enrolled and on track.

Mr. Busby announced a new \$100,000 endowed scholarship, the Adame, Gonzalez, & Vasquez Education and Scholarship Fund. The scholarship was created by Dr. Nick Adame, Raul Vasquez, and Alice Gonzalez who believe in our students and to continue to inspire our students as well as support them. Despite record awards, over 2,300 qualified students went without scholarships due to limited funds. The Foundation continues to actively encourage donors to help fill the gap.

- Marketing Update.....Mr. Jeff Olsen and Mr. Jason Houlihan
(*I: Communicate, Goal 2: Connect by the College*)

Mr. Olsen provided opening comments and introduced Mr. Jason Houlihan who presented an update from the Marketing Department with the focus on transforming the enrollment experience at the College through improved marketing, technology, and communication

strategies. High school students and parents showed positive views in the Brand Health Survey but revealed opportunities in other areas.

Some strategic marketing actions discussed include creating a more modern digital experience highlighting programs, outcomes and transfer pathways. Using AI as a guide (Val the Viking) was discussed and will help answer student questions in real time and in multiple languages. To engage parents directly, a dual workflow will be introduced that simultaneously creates a student and parent record that allows targeted communication for both groups during enrollment and initiatives like Freedom to Dream.

Mr. Houlihan discussed the implementation of Element451 which is the College's enrollment engine. The College is 11 months into using Element451 as a full student journey tracking system. Element451 supports communication workflows, residency checks, personalized messaging, and application tracking. Element451 will also connect with Ellucian for integrated student data. Element451 aims to reduce friction and provide clarity in the enrollment process.

Mr. Houlihan announced a special event called Noche de Sueños (Night of Dreams) featuring Chris Pérez. The event is planned to be a concert-style enrollment and information event held at Heritage Campus prior to launch.

He stated that the overall goal is to increase the College's market share by owning the applicant experience through a Del Mar-controlled application process; providing personalized, real-time guidance; reducing barriers at every stage of the enrollment funnel; and ensuring fast, accurate, consistent service for students and parents.

Mr. Houlihan responded to questions from the Board of Regents.

- Tax Increment Reinvestment Zone (TIRZ) UpdateMs. Lenora Keas and Mr. Augustin Rivera, Jr.
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Ms. Keas presented with an overview of the existing TIRZ policy. The College follows a comprehensive policy established in 2019, grounded in Chapter 311 of the Texas Tax Code and Higher Education Code. Formal requests for TIRZ participation come through the President's Office and must include complete documentation (maps, zoning, acreage, project details). Projects must show: Economic impact, especially in distressed areas; educational or workforce benefits aligned with the College's mission; and job creation, especially for chronically unemployed populations or roles tied to College programs. The College's staff evaluate future tax impact, including present-value analysis of projected property values and reimbursements.

Discussion was held regarding the status of active and past TIRZ projects which included TIRZ #1 – Bayfront, completed in 2004; TIRZ #2 – Padre Island / Packery Channel, reviewed in 2024; Board declined extension because it did not meet current policy; TIRZ #3 – Downtown/SEA District, active until 2028; TIRZ #4 – North Beach, focuses on revitalization, drainage, and infrastructure. Participation is currently at 100% through 2028, then 75%; TIRZ #5 – BoCo (SPID/Crosstown), inactive—canceled by the city; TIRZ #6 – Barisi Village, stalled due to financing challenges and high insurance costs, developer agreement pending; and TIRZ #7 – London Area (Pending Proposal), not yet formally submitted.

A new Ad Hoc Committee of the Board of Regents was formed with Regents Crull, Garza, Kelly and Loeb to review policy ideas and meet with leadership.

Ms. Keas and Mr. Rivera responded to questions from the Board of Regents.

- Tax Abatement Update.....Ms. Lenora Keas
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Ms. Keas provided opening remarks and introduced Mr. Randy Almaguer with the Corpus Christi Regional Economic Development Board Corporation (CCREDC). Mr. Almaguer delivered the annual compliance update. He provided background information regarding his role as the Compliance Officer as well as what information he reviews like IRS Forms 941 and 940, audited financials, Texas Workforce Commission reports, and other company-provided documents used to confirm job counts, locations and investment levels.

Mr. Almaguer provides a compliance packet to Dr. Escamilla once the analysis is complete. The projects reviewed include M&G (now CC Polymers) which was originally approved in 2014, has a 10-year abatement, investment totals include \$950 million planned vs. \$869 million actual, and is set to expire per Nueces County approved amendment in 2027. The next project reviewed is EPIC (now Phillips 66), which was approved in 2019, has a 7-year abatement, and had an ending date of 2024.

Mr. Almaguer provided economic impact and emphasized these incentives enable the region to stay competitive for large-scale industrial investments. Without incentives, tax revenue would remain minimal, but with these major investments, annual tax contributions increased dramatically, and additional indirect benefits include increased local home purchases, student enrollment, car sales, and wider economic activity.

- Student Charges Update.....Mr. Raul Garcia
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Mr. Garcia provided an update regarding the College's student charges. Mr. Garcia presented information that outlines major areas guiding the 2025-2026 tuition and fee strategy. There are external and internal factors affecting balancing a budget. The external pressures include possible legislative changes to property taxes, creating uncertainty in local funding; Governor's directive to freeze student charges for the 2025-2026 academic year, limiting the College's ability to offset rising costs; changes to the HB8 performance-based funding model, which will remove state funding for some associate degrees, resulting in an estimated \$600,000 reduction; inflation and uncertain tariff impacts increasing operational costs. The internal challenges include funding for student support services, dual credit growth, deferred maintenance, and capacity expansion.

Student affordability indicators include student charges and how Del Mar College has maintained tuition and fees below statewide averages since 2020 and currently has the lowest cost of attendance among Texas community colleges for Fall 2023. Del Mar College students received the highest average financial aid in Texas community colleges (\$7,321 for first-time students). Aid often exceeds student charges, resulting in refunds that support other student needs. Del Mar College graduates' average loan debt decreased nearly 9% year-over-year (from \$13,243 to \$12,101). The College ranks 1st for lowest average student debt; and 3rd for lowest percentage of graduates with debt.

Mr. Garcia stated over the past five years, inflation rose 22%, while Del Mar's part-time student charges increased only 5%, reflecting a strategy of freezes and modest adjustments. This affordability, however, limits the College's ability to absorb rising operating costs, increasing reliance on property taxes and state funding.

Mr. Garcia discussed enrollment vs. unemployment trends stating enrollment typically rises with higher unemployment and falls when the economy strengthens. However, the Freedom to Dream (F2D) initiative significantly increased enrollment from Fall 2024 to Fall 2025 despite minimal unemployment change. A new "pilot within a pilot" aims to quickly train unemployed individuals through fast-credential workforce programs.

Mr. Garcia responded to questions from the Board of Regents.

- Professional Service Contract Review.....Ms. Tammy McDonald
(III: Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential)

Ms. McDonald announced contract changes for the College audit services from the Collier, Johnson & Woods to Adamson & Company.

Ms. McDonald stated two contracts have expired since the last review in June, Columbia Advisory Group and Victory Building. Upcoming expirations include two IDIQ contracts

are expiring this month and are being extended a few months into 2026 to complete ongoing work. Request for Qualifications will be issued next year, with updated recommendations to be presented to the Board in the spring. The purpose of IDIQ contracts support ongoing facilities projects, including unplanned/emergency needs and deferred maintenance work. These contracts provide flexibility and allow projects to proceed once funding and priorities are identified.

Ms. McDonald responded to questions from the Board of Regents.

PENDING BUSINESS: Status Report on Requested Information

CONSENT AGENDA

CONSENT MOTIONS:

(At this point the Board will vote on all motions not removed for individual consideration.)

ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes:
Workshop, November 11, 2025
Regular Board Meeting, November 11, 2025
(I: Communicate, Goal 2: Connect beyond the College)
2. Acceptance of Investments for November 2025
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
3. Acceptance of Financials for October 2025
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Regent Kelly made a motion to approve the Consent Agenda. Regent Crull seconded the motion. There was no further discussion from the Board. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Crull, Garza, Kelly, Loeb, and Turner in favor.

REGULAR AGENDA

5. Discussion and possible action related to the 2025 Annual Audit, presented as the Annual Comprehensive Financial Report (ACFR) for the Fiscal Year ending August 31, 2025
.....Mr. Raul Garcia
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Mr. Garcia recognized Dr. Cathy West, Ms. Christina Gonzalez, Ms. Jackie Landrum, Mr. Roy Greses, and the finance team for their extensive work in preparing the year-end audit, especially amid last-minute compliance changes from the Department of Education. He also extended his appreciation to Adam Miller and the Adamson & Company team for successfully completing the College's annual financial and compliance audits.

Mr. Adam Miller discussed the results of the 2025 fiscal year audit. He reviewed key points and stated all independent auditor reports received unmodified opinions, indicating the College's financial statements and compliance with federal and state requirements were accurate and fully aligned with reporting standards.

No material weaknesses, significant deficiencies, or instances of non-compliance were identified in financial reporting, internal controls, or major federal and state awards. The College again received the GFOA Certificate of Achievement for Excellence in Financial Reporting, reflecting its high standard of governmental reporting.

He stated the College remains in a capital-intensive period due to ongoing construction and renovation. Capital assets continue to grow, while long-term debt steadily declines as principal payments are made. Liquidity is managed between cash and investments such as commercial paper and U.S. Treasuries.

Revenues increased overall, which include Ad valorem taxes which rose about 11%, State appropriations also increased, and federal grants rose approximately 17%, driven largely by higher Pell Grant awards. Operating expenses continue to rise, with instruction remaining the largest expense category, largely due to employee salary and benefit increases. Student services, scholarships, and fellowships also increased, including expenses related to campus facilities and higher Pell awards.

The major federal programs relevant for the 2025 examination included Financial Aid, Title V, and the Procurement Technical Assistance of Business Firms and Grant. The testing resulted in approximately an 86.7% coverage of all federal expenditures for the fiscal year ended 2025. Regarding the state expenditures, the major program selection included the Texas Educational Opportunity Grant program, and testing coverage approximately 62% of all state awards for the fiscal year 2025.

Mr. Miller responded to questions from the Board of Regents.

Regent Loeb made a motion to accept the 2025 Annual Audit presented as the Annual Comprehensive Financial Report (ACFR) for the Fiscal Year ending August 31, 2025. Regent Crull seconded the motion. There was no further discussion from the Board. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present.

with Regents Scott, Adame, Averyt, Crull, Garza, Kelly, Loeb, and Turner in favor.

6. Discussion and possible action related to Student Tuition and Fee Waiver Program (Freedom to Dream F2D - Building the Next Cohort).....
.....Dr. Patricia Benavides-Dominguez, Dr. Leonard Rivera and Mr. Raul Garcia
(*II: Elevate. Goal 2: Maximize resources entrusted to the College*)

Dr. Patricia Benavides-Dominguez presented updates to the Freedom to Dream program, highlighting what the program continues to support which includes high school graduating seniors, adult learners, GED achievers, and students living within the taxing district. The requirements for the program are to maintain a 2.0 GPA, enroll full-time with a minimum of 12 credit hours, and sign a commitment contract as well as meet with an advisor.

Dr. Benavides-Dominguez also discussed the new requirements which include graduating seniors entering with dual credit must also have a 2.0 GPA, students with prior college coursework may have no more than 18 attempted hours, Continuing Education is now included allowing students to choose ICLCs or OSAs.

Mr. Garcia provided a fiscal note overview and Dr. Escamilla reminded the audience of the Workshop that was held earlier in the day that detailed the Freedom to Dream program.

Dr. Benavides-Dominguez, Mr. Garcia, and Dr. Escamilla responded to questions from the Board of Regents.

Regent Loeb made a motion to approve the staff recommendation to proceed with 2026-2027 Freedom to Dream cohort. Regent Kelly seconded the motion. There was no further discussion from the Board. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Crull, Garza, Kelly, Loeb, and Turner in favor.

With no objection, for scheduling convenience, Chair Scott changed the order of the agenda:

At 4:12 p.m., the Chair announced that the Board was going into Closed Session pursuant to:

9. **CLOSED SESSION** pursuant to:

- a. **TEX. GOV'T CODE § 551.071**: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, including, but not limited to Tax Exemption Settlement Agreements (2) with CPS Energy (Barney Davis Power Plant and Nueces Bay Power Plant), with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session;
- b. **TEX. GOV'T CODE § 551.087**: (Deliberation Regarding Economic Development), regarding discussion or deliberation of information received from a business prospect with which the College is conducting economic development negotiations and/or the deliberation of an offer of a financial or other incentive to a business prospect, with possible discussion and action in open session; and,
- c. **TEX. GOV'T CODE § 551.074(a)(1)**: (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee.

The Board of Regents reconvened Open Session at 5:21 p.m. with no action taken and the meeting continued.

7. Discussion and possible action related to Board Policy revisions and notification of Administrative Procedure revisions:

- a. Policy and procedures related to SB 2615 TeleworkMs. Tammy McDonald & Mr. Jerry Henry
- b. Policy and procedures related to SB 37 HR relatedMs. Tammy McDonald & Mr. Jerry Henry
- c. Policy and procedures related to SB 37 curriculum and program reviewDr. Jonda Halcomb and Dr. Sydney Saumby
(I: Communicate, Goal 1: Collaborate across the College)

Ms. McDonald began the presentation stated that Mr. Jerry Henry, Dr. Jonda Halcomb, Dr. Sydney Saumby, Ms. Jessica Alaniz, and Mr. Dale Anderson worked together to review and prepare compliance recommendations with SB 2615 Telework and SB 37 regarding curriculum and academic programs and program review.

Mr. Henry reviewed policy and procedure compliance changes for SB 2615 Telework/Remote Work and stated the College is in compliance with the Senate Bill and Education Code.

Ms. McDonald then reviewed the SB 37 requirement for the College policy to include hiring oversight, and the Board must approve or deny hiring for Provost, Deputy, Associate, or Assistant Provost. The administration must create procedures to support these requirements. As far as Board authority over hiring decision, the board may overturn hiring decisions for Vice Presidents and Deans. The Board may also rescind an offer, terminate employment, and terminate a contract. A minimum of 3 Regents must request that such an item be added to a meeting agenda within 10 days of the hiring offer being accepted and the notification will run from the CEO through General Counsel.

Dr. Jonda Halcomb provided information regarding SB 37 Curriculum and Program review. She stated they worked with the Faculty Council Chair and Curriculum Committee Chair and others in reviewing policies. When recommendations in fundamental areas such as curriculum are made, they still have primary responsibility for subject matter and methods of instruction. The required adoption date for updated program review policy is January 1, 2026. The Board will now approve the 5-year program review (previously only received reports). She also reviewed information regarding Committee composition and assessment criteria updates.

Dr. Halcomb and Ms. McDonald responded to questions from the Board of Regents.

Regent Crull made a motion to approve the Board Policy revisions and notification of Administrative Procedure revisions as presented. Regent Turner seconded the motion. Regent Averyt provided additional commentary regarding the appreciation of staff and obeying state law. A vote was taken by show of hands, and the motion carried unanimously 8-0. amongst Regents present, with Regents Scott, Adame, Averyt, Crull, Garza, Kelly, Loeb, and Turner in favor.

8. Discussion and possible action on proposed Tax Exemption Settlement Agreement with CPS Energy.....Mr. Augustin Rivera, Jr.
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Agenda Item No. 8 was tabled until a different date and time.

CALENDAR: Discussion and possible action related to calendaring dates.

Mr. Augustin Rivera, Jr., General Counsel announced he recently presented at the Texas Higher Education Coordinating Board's Higher Edge Conference as part of a training panel for new trustees. The presentation focused on effective and ethical leadership, and Mr. Rivera highlighted the strong ethical practices demonstrated by the Regents, specifically mentioning the work of Regent Averyt and Regent Turner on the Ethics Committee and the annual ethics documents the Board complete on an annual basis. The session was well received, with positive feedback from both the Commissioner and the General Counsel, who noted that attendees greatly appreciated the comments.

ADJOURNMENT: The meeting was adjourned at 5:41 p.m.

MINUTES REVIEWED BY GC: /s/ARjr

Consent Agenda

Item 2

DEL MAR COLLEGE

Quarterly Investment Report

AS OF NOVEMBER 30, 2025



Quarterly Portfolio Summary

This quarterly report is prepared in compliance with the Investment Policy and the Strategy of this entity and the Public Funds Investment Act (Chapter 2256, Texas Government Code).

Portfolio as of August 31, 2025

BEGINNING BOOK VALUE	\$78,756,440.25
BEGINNING MARKET VALUE	\$78,796,111.05
UNREALIZED GAIN/(LOSS)	\$39,670.81
WEIGHTED AVERAGE MATURITY (YEARS)	0.23
WEIGHTED AVERAGE YIELD	4.35

Portfolio as of November 30, 2025

ENDING BOOK VALUE	\$96,197,572.33
ENDING MARKET VALUE	\$96,238,529.38
INVESTMENT INCOME FOR THE PERIOD	\$844,358.63
UNREALIZED GAIN/(LOSS)	\$40,957.05
CHANGE IN UNREALIZED GAIN/(LOSS)	\$1,286.24
WEIGHTED AVERAGE MATURITY (YEARS)	0.21
WEIGHTED AVERAGE YIELD	4.11

Portfolio Overview

November 30, 2025



Portfolio Statistics

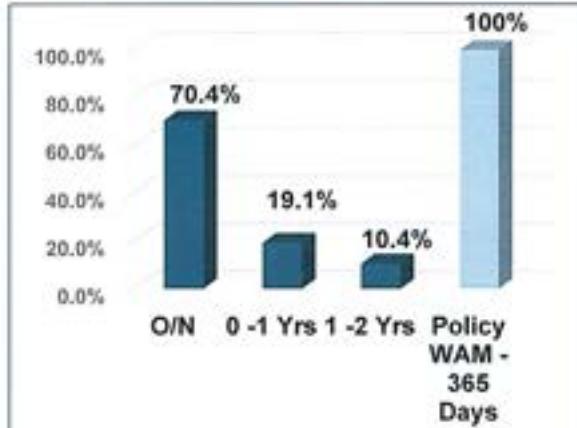
Portfolio Performance

- Average Yield 4.11%
- Benchmark – 6-month T-Bill 4.26%

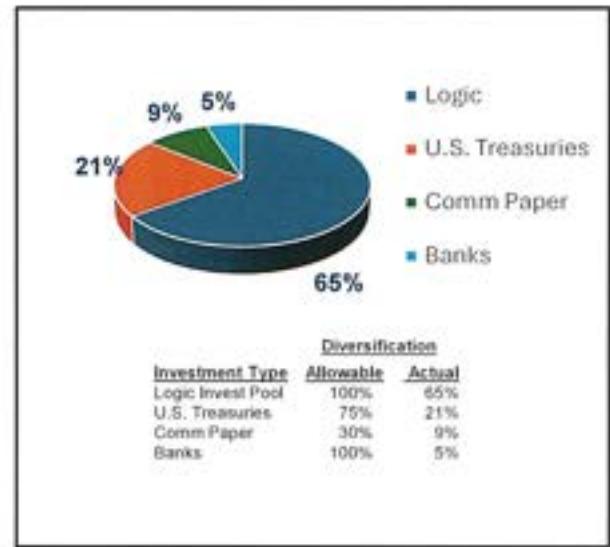
Policy Compliance

- Weighted Average Maturity
 - Actual – 78 Days
 - Policy – 365 Days
- Average Credit Rating
 - Logic Pool – AAA
 - Agencies – AA+
 - Comm Paper – A-1/P-1
 - Municipals – AA+

Maturity Distribution



Portfolio Allocation



Portfolio Overview

SECURITY TYPE	PAR VALUE	MARKET VALUE	BOOK VALUE	% OF PORTFOLIO	DAYS TO MATURITY	YIELD
LGIP	62,893,443.17	62,893,443.17	62,893,443.17	65.35%	1	4.12
Money Market Funds	4,880,370.14	4,880,370.14	4,880,370.14	5.07%	1	3.90
Commercial Paper	8,500,000.00	8,402,997.22	8,402,997.22	8.73%	100	4.35
U.S. Treasuries	20,000,000.00	20,061,718.85	20,020,761.80	20.85%	331	4.04
TOTAL	96,273,813.31	96,238,529.38	96,197,572.33	100.00%	78	4.11

CASH AND ACCRUED INTEREST

Purchased Accrued Interest	12,569.06	12,569.06
TOTAL CASH AND INVESTMENTS	96,273,813.31	96,251,098.44

TOTAL EARNINGS

CURRENT QUARTER
844,358.63

Summary by Type

SECURITY TYPE	# OF SECURITIES	PAR VALUE	BOOK VALUE	% OF PORTFOLIO	YIELD	DAYS TO FINAL MATURITY
LOCAL MAINTENANCE						
LGIP	1	50,641,614.69	50,641,614.69	52.46	4.12	1
Money Market Funds	1	4,880,370.94	4,880,370.94	5.06	3.90	1
Commercial Paper	2	8,000,000.00	8,402,987.22	8.70	4.35	100
U.S. Treasuries	4	20,000,000.00	20,020,761.80	21.09	4.04	329
TOTAL	8	84,021,984.83	83,945,743.85	87.27	4.11	90
PLANT						
LGIP	1	1,179,024.30	1,179,024.30	1.22	4.12	1
TOTAL	1	1,179,024.30	1,179,024.30	1.23	4.12	1
REV BOND I & S						
LGIP	1	2,365,455.70	2,365,455.70	2.45	4.12	1
TOTAL	1	2,365,455.70	2,365,455.70	2.46	4.12	1
TAX BOND I & S						
LGIP	1	8,707,348.48	8,707,348.48	9.02	4.12	1
TOTAL	1	8,707,348.48	8,707,348.48	9.05	4.12	1
GRAND TOTAL	11	96,273,813.31	96,197,572.33	100.00	4.11	78

Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD TO MATURITY	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	% OF MV	MOODY'S S&P RATING
LOCAL MAINTENANCE												
LGIP												
LOGIC	LOGIC	11/30/2025 11/30/2025	50,641,614.69	50,641,614.69 0.00	50,641,614.69	4.12		1	100 50,641,614.69	0.00 50,641,614.69	52.62	AAA
LGIP TOTAL			50,641,614.69	50,641,614.69 0.00	50,641,614.69	4.12		1	100 50,641,614.69	0.00 50,641,614.69	52.62	AAA
MONEY MARKET FUNDS												
6036021309	Wells Fargo Stagecoach Sweep Account	11/30/2025 11/30/2025	4,880,370.14	4,880,370.14 0.00	4,880,370.14	3.90		1	100 4,880,370.14	0.00 4,880,370.14	5.07	NA NA
MONEY MARKET FUNDS TOTAL			4,880,370.14	4,880,370.14 0.00	4,880,370.14	3.90		1	100 4,880,370.14	0.00 4,880,370.14	5.07	NA
COMMERCIAL PAPER												
63369CAP9	SOCIETE GENERALE 01/23/26	05/23/2025 05/27/2025	5,000,000.00	4,855,065.28 0.00	4,855,065.28	4.46	01/23/2026	54	99.36 4,968,326.39	0.00 4,968,326.39	5.16	P-1 A-1
62479MEF6	MUFG BANK NY 06/15/26	06/19/2025 06/20/2025	3,500,000.00	3,394,214.44 0.00	3,394,214.44	4.39	06/15/2026	106	98.34 3,434,870.83	0.00 3,434,870.83	3.57	P-1 A-1
COMMERCIAL PAPER TOTAL			8,500,000.00	8,249,279.72 0.00	8,249,279.72	4.35		100	98.86 8,402,997.22	0.00 8,402,997.22	8.73	A-1
U.S. TREASURIES												
91282CJS1	US TREASURY 4.250 12/31/25	12/18/2024 12/19/2024	5,000,000.00	5,000,390.63 0.00	5,000,390.63	4.24	12/31/2025	31	100.02 5,000,719.0	140.82 5,000,031.08	5.20	AA+ AA+
91282CKY6	US TREASURY 4.625 06/30/26	12/18/2024 12/19/2024	5,000,000.00	5,028,906.25 0.00	5,028,906.25	4.23	06/30/2026	212	100.49 5,024,609.40	13,678.00 5,010,930.50	5.22	AA+ AA+
91282CJP7	US TREASURY 4.375 12/15/26	12/18/2024 12/19/2024	5,000,000.00	5,015,429.69 0.00	5,015,429.69	4.21	12/15/2026	380	100.74 5,037,094.0	29,054.51 5,008,054.89	5.23	AA+ AA+
91282CPE5	US TREASURY 3.500 10/31/27	11/25/2025 11/26/2025	5,000,000.00	5,001,757.81 12,569.06	5,014,326.87	3.48	10/31/2027	700	99.98 4,998,628.15	(2,917.18) 5,001,745.33	5.19	AA+ AA+
U.S. TREASURIES TOTAL			20,000,000.00	20,046,484.38 12,569.06	20,059,053.44	4.04		331	100.31 20,061,718.85	40,957.05 20,020,761.80	20.85	AA+
LOCAL MAINTENANCE TOTAL			84,021,084.83	83,817,748.93 12,569.06	83,830,317.99	4.31		90	100 83,986,700.90	40,957.05 83,945,743.85	87.27	AA+
PLANT												
LGIP												
LOGIC	LOGIC	11/30/2025 11/30/2025	179,024.30	179,024.30 0.00	179,024.30	4.12		1	100 179,024.30	0.00 179,024.30	1.23	AAA

Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD TO MATURITY	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	MOODY'S S&P RATING	
											% OF MV	Moody's S&P Rating
LGIP TOTAL			1,179,024.30	1,179,024.30 0.00	1,179,024.30	4.12		1	1,179,024.30	1,179,024.30 0.00	1.23	AAA
PLANT TOTAL			1,179,024.30	1,179,024.30 0.00	1,179,024.30	4.12		1	1,179,024.30	1,179,024.30 0.00	1.23	AAA
REV BOND I & S												
LGIP												
LOGIC	LOGIC	11/30/2025 11/30/2025	2,365,455.70	2,365,455.70 0.00	2,365,455.70	4.12		1	2,365,455.70	2,365,455.70 0.00	2.46	AAA
LGIP TOTAL			2,365,455.70	2,365,455.70 0.00	2,365,455.70	4.12		1	2,365,455.70	2,365,455.70 0.00	2.46	AAA
REV BOND I & S TOTAL			2,365,455.70	2,365,455.70 0.00	2,365,455.70	4.12		1	2,365,455.70	2,365,455.70 0.00	2.46	AAA
TAX BOND I & S												
LGIP												
LOGIC	LOGIC	11/30/2025 11/30/2025	8,707,348.48	8,707,348.48 0.00	8,707,348.48	4.12		1	8,707,348.48	8,707,348.48 0.00	9.05	AAA
LGIP TOTAL			8,707,348.48	8,707,348.48 0.00	8,707,348.48	4.12		1	8,707,348.48	8,707,348.48 0.00	9.05	AAA
TAX BOND I & S TOTAL			8,707,348.48	8,707,348.48 0.00	8,707,348.48	4.12		1	8,707,348.48	8,707,348.48 0.00	9.05	AAA
GRAND TOTAL			96,273,813.31	96,069,577.41 12,569.06	96,062,146.47	4.11		78	96,238,529.38	40,957.05 96,197,572.33	100.00	AA+

Cash Reconciliation Report

LOCAL MAINTENANCE						
POST DATE	IDENTIFIER	DESCRIPTION	PAR VALUE	FINAL MATURITY	PRINCIPAL	AMOUNT
BUY						
11/26/2025	91262CPE5	US TREASURY 3.500 10/31/27	5,000,000.00	10/31/2027	5,001,757.81	-5,014,326.87
BUY TOTAL			5,000,000.00		5,001,757.81	-5,014,326.87
POST DATE	IDENTIFIER	DESCRIPTION	PAR VALUE	FINAL MATURITY	PRINCIPAL	AMOUNT
MATURITY						
11/20/2025	11042LYLB	Britannia Funding Company, LLC 0.0 11/20/2025	-5,000,000.00	11/20/2025	-5,000,000.00	5,000,000.00
MATURITY TOTAL			-5,000,000.00		-5,000,000.00	5,000,000.00

Transaction Statement

LOCAL MAINTENANCE										
	TRADE DATE	SETTLE DATE	CUSIP	DESCRIPTION	PAR VALUE	PRINCIPAL COST	PURCHASED INTEREST	TOTAL	PURCHASE YIELD	
BUY										
	11/25/2025	11/26/2025	91262CPE5	US TREASURY 3.500 10/31/27	5,000,000.00	5,001,757.81	12,569.06	(5,014,326.87)	3.48	
BUY TOTAL					5,000,000.00	5,001,757.81	12,569.06	(5,014,326.87)	3.48	
 MATURITY										
	TRADE DATE	SETTLE DATE	CUSIP	DESCRIPTION	PAR VALUE	BOOK VALUE		TOTAL	NET REALIZED GAIN/LOSS	
	11/20/2025	11/20/2025	11042LYLB	Britannia Funding Company, LLC 0.0 11/20/2025	(5,000,000.00)	5,000,000.00		5,000,000.00	0.00	
MATURITY TOTAL					(5,000,000.00)	5,000,000.00		5,000,000.00	0.00	

Amortization Schedule

CUSIP	DESCRIPTION	PAR VALUE	PRINCIPAL COST	ORIGINAL PREMIUM OR DISCOUNT	BEGINNING BOOK VALUE	CURRENT PERIOD AMORT	ENDING BOOK VALUE	TOTAL AMORTIZATION	UNAMORTIZED BALANCE
LOCAL MAINTENANCE									
11042LYLB	Britannia Funding Company, LLC 0.0 11/20/2025	5,000,000.00	4,889,640.28	(110,359.72)	4,961,222.22	48,777.78	0.00	110,359.72	0.00
62479MEF6	MUFG BANK NY 05/15/26	3,500,000.00	3,394,214.44	(105,785.56)	3,308,951.11	35,919.72	3,434,870.83	40,656.39	(65,129.17)
83369CAP9	SOCIETE GENERALE 01/23/26	5,000,000.00	4,855,065.28	(144,934.72)	4,913,400.00	54,726.39	4,968,326.39	103,061.11	(31,873.61)
91282CPE5	US TREASURY 3.500 10/31/27	5,000,000.00	5,001,757.81	1757.81	0.00	(12.48)	5,001,745.33	(12.48)	1745.33
91282CJS1	US TREASURY 4.250 12/31/25	5,000,000.00	5,000,390.63	390.63	5,000,125.37	(94.29)	5,000,031.08	(359.55)	31.08
91282CJP7	US TREASURY 4.375 12/15/26	5,000,000.00	5,015,429.60	15,429.60	5,009,988.02	(1,034.02)	5,008,054.60	(1,374.60)	8,054.60
91282CKY6	US TREASURY 4.625 06/30/26	5,000,000.00	5,028,906.25	28,906.25	5,015,644.60	(4,714.10)	5,010,830.50	(17,975.75)	10,930.50
TOTAL		33,500,000.00	33,185,404.38	(314,595.62)	28,289,332.23	132,668.99	28,423,759.02	238,354.64	(76,240.98)
GRAND TOTAL		33,500,000.00	33,185,404.38	(314,595.62)	28,289,332.23	132,668.99	28,423,759.02	238,354.64	(76,240.98)

Accrued Interest Schedule

IDENTIFIER	DESCRIPTION	SETTLE DATE	PAR VALUE	PRINCIPAL COST	BEGINNING ACCRUED INTEREST	PURCHASED INTEREST	CURRENT PERIOD ACCRUAL	INTEREST RECEIVED	ENDING ACCRUED INTEREST
LOCAL MAINTENANCE									
LOGIC	LOGIC	2025-11-30	50,641,614.69	50,641,614.69	0.00	0.00	398,406.32	398,406.32	0.00
62479MEF6	MUFG BANK NY 05/15/26	2025-08-20	3,500,000.00	3,304,214.44	0.00	0.00	0.00	0.00	0.00
83360CAP9	SOCIETE GENERALE 01/23/26	2025-05-27	5,000,000.00	4,855,065.28	0.00	0.00	0.00	0.00	0.00
91282CPE5	US TREASURY 3.500 10/31/27	2025-11-26	5,000,000.00	5,001,757.81	0.00	(12,569.06)	2,417.33	0.00	14,986.39
91282CJS1	US TREASURY 4.250 12/31/25	2024-12-19	5,000,000.00	5,000,390.63	36,379.08	0.00	52,547.55	0.00	88,926.63
91282CJP7	US TREASURY 4.375 12/15/26	2024-12-19	5,000,000.00	5,015,429.69	46,618.85	0.00	54,388.86	0.00	101,007.51
91282CKY6	US TREASURY 4.625 06/30/26	2024-12-19	5,000,000.00	5,028,906.25	39,588.99	0.00	57,084.10	0.00	96,773.09
6936021D09	Wells Fargo Stagecoach Sweep Account	2025-11-30	4,880,370.14	4,880,370.14	0.00	0.00	30,718.99	30,718.99	0.00
TOTAL			84,021,984.83	83,817,748.93	122,586.92	(12,569.06)	583,662.76	417,125.31	301,693.43
PLANT									
LOGIC	LOGIC	2025-11-30	1,179,024.30	1,179,024.30	0.00	0.00	12,320.64	12,320.64	0.00
TOTAL			1,179,024.30	1,179,024.30	0.00	0.00	12,320.64	12,320.64	0.00
REV BOND I&S									
LOGIC	LOGIC	2025-11-30	2,365,455.70	2,365,455.70	0.00	0.00	24,718.60	24,718.60	0.00
TOTAL			2,365,455.70	2,365,455.70	0.00	0.00	24,718.60	24,718.60	0.00
TAX BOND I&S									
LOGIC	LOGIC	2025-11-30	8,707,348.48	8,707,348.48	0.00	0.00	90,987.65	90,987.65	0.00
TOTAL			8,707,348.48	8,707,348.48	0.00	0.00	90,987.65	90,987.65	0.00
GRAND TOTAL			96,273,813.31	96,069,577.41	122,586.92	(12,569.06)	711,689.65	545,152.20	301,693.43

Earnings by Fund

CUSIP	DESCRIPTION	ENDING PAR VALUE	BEGINNING BOOK VALUE	ENDING BOOK VALUE	FINAL MATURITY	COUPON RATE	YIELD	INTEREST EARNED	NET AMORTIZATION/ACCRETION INCOME	NET REALIZED GAIN/LOSS	ADJUSTED INTEREST EARNINGS
LOCAL MAINTENANCE											
11042LYL8	Britannia Funding Company, LLC 0.0 11/20/2025	0.00	4,951,222.22	0.00	11/20/2025	0.00	4.49	0.00	48,777.78	0.00	48,777.78
62479MEF6	MUFG BANK NY 05/15/26	3,500,000.00	3,308,951.11	3,434,870.83	05/15/2026	0.00	4.19	0.00	35,919.72	0.00	35,919.72
6336021309	Wells Fargo Stagecoach Sweep Account	4,880,370.34	4,068,097.93	4,880,370.14	11/30/2025	4.90	3.90	30,718.99	0.00	0.00	30,718.99
83369CAP9	SOCIETE GENERALE 01/23/26	5,000,000.00	4,913,400.00	4,968,126.39	01/23/2026	0.00	4.46	0.00	54,726.39	0.00	54,726.39
91282CJP7	US TREASURY 4.375 12/15/26	5,000,000.00	5,009,968.92	5,008,054.89	12/15/2026	4.38	4.21	54,388.66	(1,034.02)	0.00	52,454.64
91282CJS1	US TREASURY 4.250 12/31/25	5,000,000.00	5,000,125.37	5,000,031.08	12/31/2025	4.25	4.24	52,547.55	(94.29)	0.00	52,453.26
91282CKY6	US TREASURY 4.625 06/30/26	5,000,000.00	5,015,644.60	5,010,900.50	06/30/2026	4.63	4.23	57,843.10	(4,714.10)	0.00	52,470.00
91282CPES	US TREASURY 3.500 10/31/27	5,000,000.00	0.00	5,001,745.33	10/31/2027	3.50	3.48	2,417.13	(12.48)	0.00	2,404.64
LOGIC	LOGIC	50,641,614.69	34,255,208.37	50,641,614.69	11/30/2025	0.00	4.12	386,406.32	0.00	0.00	386,406.32
TOTAL		84,021,984.83	66,632,638.53	83,945,743.85		1.30	4.11	583,662.76	132,668.99	0.00	716,331.74
PLANT											
LOGIC	LOGIC	1,179,024.30	1,166,703.66	1,179,024.30	11/30/2025	0.00	4.12	12,320.64	0.00	0.00	12,320.64
TOTAL		1,179,024.30	1,166,703.66	1,179,024.30		0.00	4.12	12,320.64	0.00	0.00	12,320.64
REV BOND I & S											
LOGIC	LOGIC	2,365,455.70	2,340,737.27	2,365,455.70	11/30/2025	0.00	4.12	24,718.60	0.00	0.00	24,718.60
TOTAL		2,365,455.70	2,340,737.27	2,365,455.70		0.00	4.12	24,718.60	0.00	0.00	24,718.60
TAX BOND I & S											
LOGIC	LOGIC	8,707,348.48	8,616,360.79	8,707,348.48	11/30/2025	0.00	4.12	90,987.65	0.00	0.00	90,987.65
TOTAL		8,707,348.48	8,616,360.79	8,707,348.48		0.00	4.12	90,987.65	0.00	0.00	90,987.65
GRAND TOTAL		96,273,813.31	78,756,440.25	96,197,572.33		1.13	4.11	711,689.65	132,668.99	0.00	844,358.63

Projected Cashflows

For the Period December 01, 2025 to May 31, 2026

CUSIP	DESCRIPTION	POST DATE	TRANSACTION TYPE	AMOUNT
LOCAL MAINTENANCE				
DEC 2025				
91282CJP7	US TREASURY 4.375 12/15/26	12/15/2025	Coupon	109,375.00
91282CJS1	US TREASURY 4.250 12/31/25	12/31/2025	Final Maturity	5,000,000.00
91282CJS1	US TREASURY 4.250 12/31/25	12/31/2025	Coupon	106,250.00
91282CKY6	US TREASURY 4.625 06/30/26	12/31/2025	Coupon	115,625.00
DEC 2025 TOTAL				5,331,250.00
JAN 2026				
83369CAP9	SOCIETE GENERALE 01/23/26	01/23/2026	Final Maturity	5,000,000.00
JAN 2026 TOTAL				5,000,000.00
APR 2026				
91282CPE5	US TREASURY 3.500 10/31/27	04/30/2026	Coupon	87,500.00
APR 2026 TOTAL				87,500.00
MAY 2026				
62479MEF6	MUFG BANK NY 05/15/26	05/15/2026	Final Maturity	3,500,000.00
MAY 2026 TOTAL				3,500,000.00
JUN 2026				
91282CJP7	US TREASURY 4.375 12/15/26	06/15/2026	Coupon	109,375.00
91282CKY6	US TREASURY 4.625 06/30/26	06/30/2026	Final Maturity	5,000,000.00
91282CKY6	US TREASURY 4.625 06/30/26	06/30/2026	Coupon	115,625.00
JUN 2026 TOTAL				5,225,000.00
LOCAL MAINTENANCE TOTAL				19,543,750.00
GRAND TOTAL				19,543,750.00

Change in Value

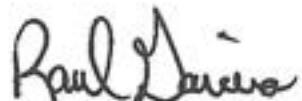
IDENTIFIER	ISSUER PAR VALUE	YIELD	TRADE DATE MATURITY DATE	INTEREST ACCRUAL INTEREST RECEIVED	BEGINNING BOOK VALUE BEGINNING MARKET VALUE	PURCHASES/ ADDITIONS	REDEMPTIONS	CHANGE IN BOOK VALUE CHANGE IN MARKET VALUE	ENDING BOOK VALUE ENDING MARKET VALUE
LOCAL MAINTENANCE									
11042LYLB	Britannia Funding Company, LLC 0:0 11/20/2025 0.00	4.49	05/22/2025 11/20/2025	0.00 0.00	4,951,222.22 4,951,222.22	0.00	(5,000,000.00)	(4,951,222.22) (4,951,222.22)	0.00 0.00
LOGIC	LOGIC 50,641,614.69	4.12	11/30/2025	386,406.32 386,406.32	34,255,208.37 34,255,208.37	24,271,285.14	(7,884,878.82)	16,386,406.32 16,386,406.32	50,641,614.69 50,641,614.69
8036021309	Wells Fargo Stagecoach Sweep Account 4,880,370.14	3.90	11/30/2025	30,718.99 30,718.99	4,088,097.93 4,088,097.93	2,764,413.10	(1,972,40.89)	792,272.21 792,272.21	4,880,370.14 4,880,370.14
8036021309A	Wells Fargo Analyzed Business Checking PF 0.00	0.00	09/30/2025 11/30/2025	0.00 0.00	0.00 0.00	3,036.00	(3,036.00)	0.00 0.00	0.00 0.00
91282CJS1	US TREASURY 4.250 12/31/25 5,000,000.00	4.24	12/18/2024 12/31/2025	52,547.55 0.00	5,000,253.37 5,001,367.20	0.00	0.00	(94.29) (95.30)	5,000,031.06 5,001,071.90
83369CAP9	SOCIETE GENERALE 01/23/26 5,000,000.00	4.46	05/23/2025 01/23/2026	0.00 0.00	4,913,400.00 4,913,400.00	0.00	0.00	54,726.39 54,726.39	4,968,026.39 4,968,026.39
62479MEF6	MUFG BANK NY 05/15/26 3,500,000.00	4.19	08/19/2025 05/15/2026	0.00 0.00	3,398,951.11 3,398,951.11	0.00	0.00	35,910.72 35,910.72	3,434,870.83 3,434,870.83
91282CKY6	US TREASURY 4.625 06/30/26 5,000,000.00	4.23	12/18/2024 06/30/2026	57,941.0 0.00	5,015,644.60 5,027,539.05	0.00	0.00	(4,714.01) (2,829.65)	5,010,930.50 5,024,609.40
91282CJP7	US TREASURY 4.375 12/15/26 5,000,000.00	4.21	12/18/2024 12/15/2026	54,388.66 0.00	5,009,988.92 5,036,523.45	0.00	0.00	(1,934.02) 585.96	5,008,054.89 5,037,009.40
91282CPE5	US TREASURY 3.500 10/31/27 5,000,000.00	3.48	11/25/2025 10/31/2027	2,417.13 0.00	0.00 0.00	5,001,757.81	0.00	5,001,745.33 4,998,828.35	5,001,745.33 4,998,828.35
TOTAL		4.11		583,662.76 417,125.31	66,632,638.53 66,672,309.33	32,040,492.06	(14,860,055.71)	17,313,105.33 17,314,391.57	83,945,743.85 83,986,700.90
PLANT									
LOGIC	LOGIC U79,024.30	4.12	11/30/2025	12,320.64 12,320.64	1,666,703.66 1,666,703.66	12,320.64	0.00	12,320.64 12,320.64	179,024.30 179,024.30
TOTAL		4.12		12,320.64 12,320.64	1,666,703.66 1,666,703.66	12,320.64	0.00	12,320.64 12,320.64	1,79,024.30 1,79,024.30
REV BOND I & S									
LOGIC	LOGIC 2,365,455.70	4.12	11/30/2025	24,718.60 24,718.60	2,340,737.27 2,340,737.27	24,718.43	0.00	24,718.43 24,718.43	2,365,455.70 2,365,455.70
TOTAL		4.12		24,718.60 24,718.60	2,340,737.27 2,340,737.27	24,718.43	0.00	24,718.43 24,718.43	2,365,455.70 2,365,455.70

Change in Value

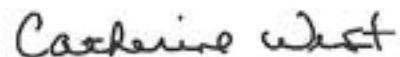
IDENTIFIER	ISSUER PAR VALUE	YIELD	TRADE DATE MATURITY DATE	INTEREST ACCRUAL INTEREST RECEIVED	BEGINNING BOOK VALUE BEGINNING MARKET VALUE	PURCHASES/ ADDITIONS	CHANGE IN BOOK VALUE CHANGE IN REDEMPTIONS	ENDING BOOK VALUE ENDING MARKET VALUE
TAX BOND I & S								
LOGIC	LOGIC 8,707,348.48	4.12	11/30/2025	90,987.65 90,987.65	8,616,360.79 8,616,360.79	90,987.69	0.00 90,987.69 90,987.69	8,707,348.48 8,707,348.48 8,707,348.48
TOTAL		4.12		90,987.65 90,987.65	8,616,360.79 8,616,360.79	90,987.69	0.00 90,987.69 90,987.69	8,707,348.48 8,707,348.48 8,707,348.48
GRAND TOTAL		4.11		711,689.65 545,152.20	78,756,440.25 78,796,111.05	32,168,518.81	(14,860,055.71) 17,442,418.33	96,197,572.33 96,238,529.38

Compliance Certification

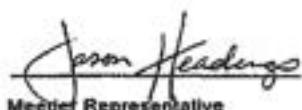
The undersigned acknowledge they have reviewed this quarterly investment report for the period ending August 31, 2025. Officials designated as investment officers by this entity's Investment Policy attest that all investments comply with the Texas Public Funds Investment Act and this entity's Investment Policy.



Raul Garcia, Vice President and Chief Financial Officer



Dr. Catherine West, Director of Accounting



Meeder Representative

Disclosure

Meeder provides monthly statements for its investment management clients to provide information about the investment portfolio. The information should not be used for audit or confirmation purposes. Please review your custodial statements and report any inaccuracies or discrepancies.

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Consent Agenda

Item 3

To: Mark Escamilla, Ph.D.
President and CEO

Via: Raul Garcia, CPA, MBA, Vice President and CFO 

From: Catherine West, Ed.D., CPA, Director of Accounting and Treasury Officer

Date: January 6, 2026

Subject: Monthly Investment Activity

There were no investment purchases in the month of December, 2025.

The College has the following investments in accordance with the College's investment policy:

<u>Source</u>	<u>Amount</u>	<u>Interest</u>	<u>Yield</u>
Wells Fargo Stage Coach Sweep	\$ 7,024,380.00	\$ 15,068.04	3.68%
Logic Investment Pool	63,104,522.93	211,079.63	3.95%
		<u>\$ 226,147.67</u>	

Consent Agenda

Item 4

DEL MAR COLLEGE
INCOME/EXPENSE STATEMENT
CURRENT OPERATING FUNDS
For the Three Months Ended November 2025

	FY 2026		% Spent YTD	FY 2025		% Spent YTD		
	BUDGET	ACTUALS		BUDGET	ACTUALS			
REVENUES: RG								
STATE FUNDING								
PERFORMANCE APPROPRIATION	\$ 19,183,677	\$ 4,795,920	25%	\$ 19,508,146	\$ 4,877,037	25%		
FAST APPROPRIATION	1,715,447	592,540	35%	1,187,164	509,190	43%		
INSURANCE CONTRIBUTION	4,934,964	1,233,741	25%	4,281,371	1,070,343	25%		
RETIREMENT CONTRIBUTION	1,966,711	491,678	25%	1,966,711	491,678	25%		
TOTAL STATE FUNDING	\$ 27,800,799	\$ 7,113,878	26%	\$ 26,943,392	\$ 6,948,247	26%		
OTHER REVENUES								
TUITION & FEES	\$ 22,324,462	\$ 7,211,467	32%	\$ 22,001,700	\$ 7,338,386	33%		
PROPERTY TAXES	81,355,641	26,284,124	32%	75,055,641	23,607,215	31%		
INVESTMENT INCOME	1,710,000	445,190	26%	793,400	696,268	88%		
MISCELLANEOUS	468,744	150,885	32%	468,744	189,434	40%		
TOTAL OTHER REVENUES	\$ 105,858,847	\$ 34,091,665	32%	\$ 98,319,485	\$ 31,831,305	32%		
TOTAL REVENUES	\$ 133,659,646	\$ 41,205,545		\$ 125,262,877	\$ 38,779,552			
EXPENDITURES:								
SALARIES & BENEFITS								
FACULTY SALARIES	\$ 37,373,767	\$ 9,933,450	27%	\$ 36,431,043	\$ 8,600,874	24%		
EXEMPT SALARIES	20,836,885	5,028,777	24%	17,649,603	4,289,489	24%		
NON EXEMPT SALARIES	13,920,973	3,254,813	23%	13,204,608	3,007,487	23%		
BENEFITS	23,305,035	5,436,758	23%	21,531,283	4,596,060	21%		
TOTAL SALARIES & BENEFITS	\$ 95,436,660	\$ 23,653,800	25%	\$ 88,816,537	\$ 20,493,900	23%		
NON-SALARY								
CONTRACT INSTRUCTION	\$ 158,600	\$ 39,650	25%	\$ 158,600	\$ 39,650	25%		
SUPPLIES, POSTAGE, DUPL., COPIER RENTAL	3,788,158	538,483	14%	3,799,761	539,336	14%		
MAINTENANCE & REPAIRS	3,881,276	373,021	10%	3,873,556	398,727	10%		
EQUIPMENT	1,729,788	276,573	16%	1,588,748	24,232	2%		
STUDENT RECRUITING AND MARKETING	1,563,906	128,725	8%	1,278,906	60,721	5%		
AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES	1,929,066	62,044	3%	1,823,694	89,992	5%		
CONTRACT LABOR & CONSULTANTS	3,975,541	1,348,292	34%	3,596,155	779,905	22%		
ACCREDITATION	97,769	29,594	30%	63,336	25,228	40%		
SPECIAL POP. INTERPRETOR	195,000	93,340	48%	120,000	70,673	59%		
COMP. SOFTWARE, HARDWARE, LICENSE & SERV.	5,084,201	1,401,687	28%	4,430,706	734,629	17%		
TRAVEL & PROFESSIONAL DEVELOPMENT	563,581	97,601	17%	553,513	112,496	20%		
ELECTION	-	-	0%	175,000	-	0%		
SECURITY	1,632,304	151,308	9%	1,627,304	285,498	18%		
RECRUITMENT	32,000	861	3%	32,000	250	1%		
FOOD BEVERAGE	115,861	16,927	15%	99,312	20,721	21%		
LIBRARY	251,122	111,807	45%	259,297	24,284	9%		
BAD DEBT	225,000	56,250	25%	225,000	56,250	25%		
MEMBERSHIP & DUES	269,389	56,544	21%	273,459	29,579	11%		
MEMBERSHIP & DUES/INDIRECT ADVOCACY	4,200	-	0%	130	-	0%		
UTILITIES & TELEPHONE	3,619,219	1,209,894	33%	3,092,861	773,216	25%		
INSURANCE	4,135,371	1,033,843	25%	4,535,044	1,133,761	25%		
BANK & COLLECTION FEES	155,300	40,628	26%	155,300	16,267	10%		
CAMPUS POLICE	302,858	-	0%	302,858	6,048	2%		
TUITION BOND TRANSFERS OUT	1,950,750	487,688	25%	1,951,000	487,750	25%		
MISCELLANEOUS	537,831	51,337	10%	551,857	69,276	13%		
TOTAL NON-SALARY	\$ 36,218,091	\$ 7,606,199	21%	\$ 34,567,397	\$ 5,778,489	17%		
CONTINGENCY	\$ 2,004,895	-	0%	\$ 1,878,943	-	0%		
TOTAL CONTINGENCY	\$ 2,004,895	\$ -	0%	\$ 1,878,943	\$ -	0%		
TOTAL EXPENDITURES	\$ 133,659,646	\$ 31,259,999	23%	\$ 125,262,877	\$ 26,272,389	21%		
CURRENT NET INCOME AVAILABLE FROM OPERATIONS		\$ 9,945,545			\$ 12,507,163			

DEL MAR COLLEGE
BALANCE SHEET
CURRENT OPERATING FUNDS
As of November 30, 2025

	FY2026	FY2025	Change
<i>RG</i>			
ASSETS:			
CASH	\$ 6,276,822	\$ 3,664,032	\$ 2,612,790
INVESTMENTS	69,045,044	64,304,350	4,740,694
PREPAID EXPENSE			
ACCOUNTS RECEIVABLE:			
STUDENT & OTHER RECEIVABLES	7,303,093	5,052,240	2,250,853
PROPERTY TAX RECEIVABLE	4,176,292	3,224,576	951,716
FAST APPROPRIATIONS RECEIVABLE	525,000	509,190	15,810
PERFORMANCE APPROPRIATIONS RECEIVABLE	-	-	-
DEFERRED OUTFLOWS PENSION & OPEB	6,891,365	12,071,064	(5,179,699)
TOTAL ASSETS	\$ 94,217,616	\$ 88,825,452	\$ 5,392,164
 LIABILITIES:			
CURRENT LIABILITIES:			
ACCOUNTS PAYABLE	\$ 3,919,625	\$ 3,606,983	\$ 312,642
ESTIMATED SICK LEAVE & VAC. PAYABLE	824,880	791,294	33,586
NET PENSION AND OPEB LIABILITY	1,545,690	1,392,616	153,074
DEFERRED TUITION	6,210,393	6,174,486	35,907
DEFERRED STATE APPROPRIATIONS	4,729,182	4,775,747	(46,565)
DEFERRED INCOME-OTHER	391,986	555,114	(163,128)
REVENUE BOND PAYABLE	487,688	487,750	(62)
TOTAL CURRENT LIABILITIES	18,109,444	17,783,990	325,454
NONCURRENT LIABILITIES:			
ESTIMATED SICK LEAVE & VAC. PAYABLE	\$ 7,423,918	\$ 7,121,643	\$ 302,275
OTHER LIABILITIES AND DEFERRED INFLOWS OF RESOURCES:			
NET PENSION AND OPEB	77,219,703	76,755,835	463,868
DEFERRED INFLOWS RELATED TO PENSION & OPEB	10,451,535	16,381,348	(5,929,813)
TOTAL OTHER LIABILITIES AND DEFERRED INFLOWS OR RESOURCES	87,671,238	93,137,183	(5,465,945)
TOTAL NONCURRENT LIABILITIES	95,095,156	100,258,826	(5,163,670)
TOTAL LIABILITIES	\$ 113,204,600	\$ 118,042,816	\$ (4,838,216)
 NET POSITION			
UNRESTRICTED FUND BALANCE FROM OPERATIONS	\$ 44,793,033	\$ 32,134,208	\$ 12,658,825
RISK RESERVE	8,600,000	8,600,000	-
REDUCTION RELATED TO NET PENSION & OPEB FUND BALANCE	(82,325,563)	(82,458,735)	133,172
CURRENT YEAR NET INCOME AVAILABLE FROM OPERATIONS	9,945,546	12,507,163	(2,561,617)
TOTAL NET POSITION	\$ (18,986,984)	\$ (29,217,364)	\$ 10,230,380
TOTAL LIABILITIES AND NET POSITION	\$ 94,217,616	\$ 88,825,452	\$ 5,392,164

Del Mar College
Financial Record System
Bank 41 Colleague

Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
85051	11/4/2025 AIM Media Texas Operating,LLC	\$ 603.18	Funds Held for Others
85052	11/4/2025 Aquatic Renovations	750.00	Repairs & Maintenance
85053	11/4/2025 Beacon Technologies	630.00	Software Desk Lic Fees
85054	11/4/2025 Ben E Keith Company	1,075.59	Instructional Supplies
85055	11/4/2025 Bound Tree Medical LLC	1,443.20	Instructional Supplies
85056	11/4/2025 The Burmax Co Inc	56.76	Instructional Supplies
85057	11/4/2025 Eric E. Cancino	224.70	Travel
85058	11/4/2025 Discount School Supply	331.67	Supplies - Not Cap Not INVT
85059	11/4/2025 Discount Tire	487.84	Repairs & Maintenance
85060	11/4/2025 Gobi Library Solutions from EB	178.00	Library Books
85061	11/4/2025 Interstate Batteries of	331.11	Repairs & Maintenance
85062	11/4/2025 Joint Review Committee for	1,500.00	Accreditation Expense
85063	11/4/2025 King Ranch Ag & Turf	3,466.38	Site Supplies
85064	11/6/2025 Alamo Iron Works	6,945.20	Instructional Supplies
85065	11/6/2025 CAHIM	3,800.00	Accreditation Expense
85066	11/6/2025	50.00	A/R - Students
85067	11/6/2025 EAN Services LLC	333.12	Travel
85068	11/6/2025 Education Service Ctr, Region	650.00	Software Desk Lic Fees
85069	11/6/2025 Gulf Coast Mailing Services LL	139.40	Postage
85070	11/6/2025 Home Depot	2,636.00	Instructional Supplies
85071	11/6/2025 Lawrence Greenwood Marine Laun	1,503.50	Instructional Supplies
85072	11/6/2025 Panopto Inc	57,000.00	Software Desk Lic Fees
85073	11/6/2025 Sequel Data Systems Inc	15,000.00	Contract Labor
85074	11/6/2025 U.S. Bank Voyager Fleet System	8,932.46	Fuel/Oil
85075	11/6/2025 UniFirst	959.45	Instructional Supplies
85076	11/6/2025	4,185.00	A/R - Students
85077	11/7/2025 Texas Higher Education Coordin	19,712.49	Grants & Contracts
85078	11/7/2025 La Vockea L. Wallace	25.00	Fnds Held for Other - Salaries
85079	11/11/2025 Advance Auto Parts	192.68	Instructional Supplies
85080	11/11/2025 Automation Dynamics Inc	12,175.00	Software Desk Lic Fees
85081	11/11/2025 Victor M. Betancourt, II	1,152.50	Production,Publications & Prom
85082	11/11/2025 Bound Tree Medical LLC	71.64	Instructional Supplies
85083	11/11/2025 City of Corpus Christi	70.00	Memberships & Dues
85084	11/11/2025 City of Corpus Christi	60.00	Memberships & Dues
85085	11/11/2025 City of Corpus Christi	60.00	Memberships & Dues
85086	11/11/2025 Facility Solutions Group	10,975.33	Electrical
85087	11/11/2025 FaxLogic LLC	7,465.20	Software Desk Lic Fees
85088	11/11/2025 Full Compass Systems LTD	854.10	Supplies - Not Cap Not INVT
85089	11/11/2025 Gannett Texas/New Mexico Local	3,292.44	Advertising
85090	11/11/2025 Gemaire Distributors LLC	5,049.65	Instructional Supplies
85091	11/11/2025 Gulf Coast Nut and Bolt Supply	17.92	Repairs & Maintenance
85092	11/11/2025 Home Depot	515.13	Site Supplies
85093	11/11/2025 Hub City Overhead Door	436.05	SC NC Building Structure
85094	11/11/2025 Interstate Batteries of	978.00	P & S - Other
85095	11/11/2025 Liquid Environmental Solutions	510.06	Environmental Compliance
85096	11/11/2025 Medical Assisting Education Re	1,700.00	Accreditation Expense
85097	11/11/2025 MGT Impact Solutions, LLC	17,571.18	Maint Agree-Software

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Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
85098	11/11/2025 Ostin Nation Co	9,653.47	HVAC
85099	11/11/2025 Patterson Dental Company	291.40	Instructional Supplies
85100	11/11/2025 Pocket Nurse	7,579.48	Instructional Supplies
85101	11/11/2025 ReelDx, Inc.	2,245.00	Software Desk Lic Fees
85102	11/11/2025 Remo Inc	340.40	< 5,000 Equip Not Cap INV
85103	11/11/2025 Sitsbee Ford Inc	51,018.25	Vehicles
85104	11/11/2025 Stewart Dean Bearing Inc	23.00	HVAC
85105	11/11/2025 Sutherlands Inc	2,081.15	Instructional Supplies
85106	11/11/2025 Thomson Reuters- West	5,385.97	Library Continuation
85107	11/11/2025 Titanium Software Inc	2,497.00	Software Desk Lic Fees
85108	11/11/2025 Truckers Equipment	384.61	Repairs & Maintenance
85109	11/11/2025 Turnitin LLC	68,600.00	Software Desk Lic Fees
85110	11/11/2025 VWR Funding Inc	113.32	Instructional Supplies
85111	11/11/2025 VWR Funding Inc	259.29	Instructional Supplies
85112	11/13/2025 Accent Equipment Company	490.00	Advertising
85113	11/13/2025 Advantage Aircraft Service Inc	1,454.48	Instructional Supplies
85114	11/13/2025 Alfred Williams & Company	2,682.01	< 5,000 Furn and Fix Not Cap
85115	11/13/2025 Alliance Health Resources Mobi	2,025.00	Online Services
85116	11/13/2025 American Allied Health	735.00	Participant Support Costs
85117	11/13/2025 American Physical Therapy Assn	5,085.00	Accreditation Expense
85118	11/13/2025 Victor M. Betancourt, II	1,152.50	Production, Publications & Prom
85119	11/13/2025 Binswanger Glass	3,240.41	SC NC Building Structure
85120	11/13/2025 The Burmax Co Inc	4,684.52	Instructional Supplies
85121	11/13/2025 Columbia Advisory Group LLC	2,362.00	Consultants
85122	11/13/2025 Dell Technologies Inc	8,312.00	Supplies - Not Cap Not INV
85123	11/13/2025 Discount Tire	487.84	Repairs & Maintenance
85124	11/13/2025 EAN Services LLC	1,339.04	Funds Held for Others
85125	11/13/2025 Formax Division of Bescorp	1,639.00	Maint Agree-Software
85126	11/13/2025 Gannett Texas/New Mexico Local	638.72	Advertising
85127	11/13/2025 GreatAmerica Financial Service	2,145.08	Copier Rental
85128	11/13/2025 Gulf Coast Mailing Services LL	953.85	Postage
85129	11/13/2025 Gulf Coast Nut and Bolt Supply	58.98	Repairs & Maintenance
85130	11/13/2025 Home Depot	4,682.13	Instructional Supplies
85131	11/13/2025 Insight Public Sector Inc	69,548.00	Software Desk Lic Fees
85132	11/13/2025 Jobelephantcom Inc	260.00	Recruitment
85133	11/13/2025 Jotform Inc	10,299.90	Software Desk Lic Fees
85134	11/13/2025 JourneyEd.Com	57,325.00	Software Desk Lic Fees
85135	11/13/2025 Kilgore International Inc	245.50	Instructional Supplies
85136	11/13/2025 King Ranch Ag & Turf	561.80	Site Supplies
85137	11/13/2025 Michael Krom	2,200.00	Contract Labor
85138	11/13/2025 Lone Star Piano Tuning	300.00	Repairs & Maintenance
85139	11/13/2025 McKesson Medical-Surgical Gove	64.48	Instructional Supplies
85140	11/13/2025 Patterson Dental Company	105.34	Instructional Supplies
85141	11/13/2025 Promo Universal LLC	1,461.60	Production, Publications & Prom
85142	11/13/2025 Sam's Club	34.90	Funds Held for Others
85143	11/13/2025 Screening One Inc	774.40	Online Services
85144	11/13/2025 Sirsidynix	400.00	Library - Elec Resource

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Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
85145	11/13/2025 Siteimprove Inc	8,379.71	Software Desk Lic Fees
85146	11/13/2025 South Texas Music Mart	85.00	Repairs & Maintenance
85147	11/13/2025 Spec's Liquor Stores	101.60	Instructional Supplies
85148	11/13/2025 TASB Risk Management Fund	8,898.26	Workman's Comp
85149	11/13/2025 Texas Floating Classroom Inc	600.00	Travel
85150	11/13/2025 Texas Higher Education Coordin	54,822.00	Grants & Contracts
85151	11/13/2025 Texas Higher Education Coordin	4,840.00	Grants & Contracts
85152	11/13/2025 Toshiba Business Solutions	608.80	Copier Rental
85153	11/13/2025 UniFirst	232.21	Uniforms
85154	11/14/2025 Annuity Investment	25.00	A/P - TSA
85155	11/14/2025 Fiduciary Trust Company of New	20.00	A/P - TSA
85156	11/14/2025 Kathryn Hasty	4,350.00	Advertising
85157	11/14/2025 IRS Austin Service Center	35.00	A/P - IRS Levy
85158	11/18/2025 AIM Media Texas Operating,LLC	986.92	Funds Held for Others
85159	11/18/2025 Armstrong McCall Beauty Supply	484.68	Instructional Supplies
85160	11/18/2025 Astound Business Solutions	3,100.00	Internet
85161	11/18/2025 Ben E Keith Company	2,938.68	Instructional Supplies
85162	11/18/2025 Aaron M. Boyes	37.78	Instructional Supplies
85163	11/18/2025 CC Battery Co Inc	674.90	Repairs & Maintenance
85164	11/18/2025	67.28	Funds Held for Other Additions
85165	11/18/2025 Maribel Galgon	25.53	Instructional Supplies
85166	11/18/2025 Clara M. Garcia	91.44	Funds Held for Others
85167	11/18/2025 Gobi Library Solutions from EB	149.97	Library Books
85168	11/18/2025 Got You Covered Work Wear and	15.00	Uniforms
85169	11/18/2025 GreatAmerica Financial Service	1,115.10	Equipment Maintenance Subscrip
85170	11/18/2025 Home Depot	1,999.05	Repairs & Maintenance
85171	11/18/2025 Identisys Inc	856.00	Instructional Supplies
85172	11/18/2025 JimSon Inc	79.50	Custodial Supplies
85173	11/18/2025 King Ranch Ag & Turf	901.09	Site Supplies
85174	11/18/2025	71.98	Funds Held for Others
85175	11/18/2025 Lawrence Greenwood Marine Laun	242.50	Instructional Supplies
85176	11/18/2025	497.95	Funds Held for Other Additions
85177	11/18/2025 MES Service Company LLC	502.76	Instructional Supplies
85178	11/18/2025 miniPCR bio	213.50	Instructional Supplies
85179	11/18/2025 Noregon Systems Inc	1,699.00	Software Desk Lic Fees
85180	11/18/2025 Oxford Nanopore Technologies I	655.00	Instructional Supplies
85181	11/18/2025 Oxford Nanopore Technologies I	229.00	Instructional Supplies
85182	11/18/2025 Pittsburg Paints	219.02	Building Structure
85183	11/18/2025 Proforma Total Print Source	400.00	Funds Held for Others
85184	11/18/2025 Sam's Club	283.22	Funds Held for Others
85185	11/18/2025 Stewart Dean Bearing Inc	49.00	HVAC
85186	11/18/2025 Teleflex LLC	1,119.20	Instructional Supplies
85187	11/18/2025 Texas Scenic Company	1,132.80	Instructional Supplies
85188	11/18/2025 Truckers Equipment	1,193.56	Repairs & Maintenance
85189	11/18/2025 UniFirst	2,204.66	Supplies - Not Cap Not INVT
85190	11/18/2025 United Rentals North America I	616.62	Instructional Supplies
85191	11/18/2025 Virage Simulation Inc	39,365.00	Maint Agree-Software

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Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
85192	11/20/2025 American Society for Clinical	175.00	Instructional Supplies
85193	11/20/2025 AT & T	39.24	Internet
85194	11/20/2025 Barbizon Light of the Rockies	41,828.00	Supplies - Not Cap Not INVT
85195	11/20/2025 Bibiliu Campus Inc	570,399.78	A/P - Student 3rd Party
85196	11/20/2025 CD Corpus Christi LLC	1,650.00	HVAC
85197	11/20/2025	60.00	A/R - Students
85198	11/20/2025 Corpus Christi Liquor Catering	1,825.00	Funds Held for Other Additions
85199	11/20/2025 Elegant Limo & Charter	3,580.00	Travel
85200	11/20/2025 Facility Solutions Group	8,677.36	SC NC Electrical
85201	11/20/2025 File Pro	2,098.25	Other General Expense
85202	11/20/2025 Gobi Library Solutions from EB	43.99	Library Books
85203	11/20/2025 GreatAmerica Financial Service	531.00	Equipment Maintenance Subscrip
85204	11/20/2025 Guard Master Fire & Safety	3,623.80	Repairs & Maintenance
85205	11/20/2025 Holt Truck Centers	115.06	Repairs & Maintenance
85206	11/20/2025 Home Builders Institute	2,000.00	Online Services
85207	11/20/2025 Home Depot	645.61	Instructional Supplies
85208	11/20/2025 Hub City Overhead Door	582.93	SC NC Building Structure
85209	11/20/2025 Instructure Inc	66.00	Transcript Fee
85210	11/20/2025 Interstate Batteries of	3,631.90	P & S - Other
85211	11/20/2025 Kelly Anderson Group	1,198.50	Online Services
85212	11/20/2025 Lawrence Greenwood Marine Laun	848.75	Instructional Supplies
85213	11/20/2025 Lincoln Electric Company	16,658.40	Instructional Supplies
85214	11/20/2025 Lone Star Piano Tuning	150.00	Contract Labor
85215	11/20/2025 Marianna Industries Inc	171.70	Instructional Supplies
85216	11/20/2025 Mission Restaurant Supply	52.75	Supplies - Not Cap Not INVT
85217	11/20/2025 Oil Patch Petroleum Inc	235.63	Repairs & Maintenance
85218	11/20/2025 Patterson Dental Company	100.85	Instructional Supplies
85219	11/20/2025 Retro Radio LLC	12,000.00	Production, Publications & Prom
85220	11/20/2025 Microtek	10,506.00	Supplies - Not Cap Not INVT
85221	11/20/2025 Sam's Club	169.56	Food & Beverage
85222	11/20/2025	20.00	A/R - Students
85223	11/20/2025	20.00	A/R - Students
85224	11/20/2025 Sigma Aldrich Inc	81.76	Instructional Supplies
85225	11/20/2025 Spectrum	25,605.17	Internet
85226	11/20/2025 Sweetwater Sound Inc	123.64	Supplies - Not Cap Not INVT
85227	11/20/2025 T-Mobile USA Inc	11,056.84	Telephone
85228	11/20/2025 Toshiba Business Solutions	2,853.95	Copier Rental
85229	11/20/2025 Trane U.S. Inc.	4,062.00	SC NC HVAC
85230	11/20/2025 UniFirst	115.51	Uniforms
85231	11/20/2025 United Rentals North America I	2,013.85	P & S - Other
85232	11/20/2025 Verizon Wireless	74.44	Telephone
85233	11/20/2025 Hector Zertuche	16,400.00	Advertising
85234	11/21/2025 City of Rockport	1,660.00	Water
85235	11/21/2025 Texas Real Estate Commission	1,950.00	Instructional Supplies
85236	11/25/2025 AT & T	1,482.16	Telephone
85237	11/25/2025 AT & T	80.28	Telephone
85238	11/25/2025 AT & T	602.01	Internet

Del Mar College
Financial Record System
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Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
85239	11/25/2025 B&E Medical Supply and Equipment	1,928.41	Supplies - Not Cap Not INVT
85240	11/25/2025 Ben E Keith Company	833.39	Instructional Supplies
85241	11/25/2025 Bound Tree Medical LLC	2,647.18	Instructional Supplies
85242	11/25/2025 BSN Sports LLC	1,381.00	Funds Held for Others
85243	11/25/2025 Certified Training & Safety Inc	615.00	Instructional Supplies
85244	11/25/2025 Collegesource Inc	13,685.61	Software Desk Lic Fees
85245	11/25/2025 DebtBook	32,250.00	Software Desk Lic Fees
85246	11/25/2025 Hornet Legacy Foundation	10,000.00	Production, Publications & Prom
85247	11/25/2025 Int'l Assoc of Heat & Frost, Inc	3,360.00	Consultants
85248	11/25/2025 JimSon Inc	1,637.55	Repairs & Maintenance
85249	11/25/2025 John Paul II High School	1,400.00	Production, Publications & Prom
85250	11/25/2025 Junior Achievement of South Texas	1,500.00	Production, Publications & Prom
85251	11/25/2025 Lulac Council #4444	3,000.00	Production, Publications & Prom
85252	11/25/2025 Portland Chamber of Commerce	1,020.00	Production, Publications & Prom
85253	11/25/2025 Sembradores de Amistad of Corp	1,500.00	Production, Publications & Prom
85254	11/25/2025 South Texas Council Inc Boy Sc	3,000.00	Production, Publications & Prom
85255	11/25/2025 Texas A&M University-Kingsville	7,000.00	Production, Publications & Prom
85256	11/25/2025 United Corpus Christi Chamber	230.00	Production, Publications & Prom
85257	11/25/2025 Cassie L. Wilson	400.00	Childcare
85258	11/25/2025 Young Professionals of the Coa	1,000.00	Production, Publications & Prom
85259	11/25/2025 Annuity Investment	1,379.71	A/P - ORP
85260	11/25/2025 Ascensus Trust Co	4,448.70	A/P - ORP
85261	11/25/2025 Fiduciary Trust Company of New	3,387.70	A/P - ORP
85262	11/25/2025 IRS Austin Service Center	35.00	A/P - IRS Levy
85263	11/25/2025 National Life Insurance Compan	4,427.30	A/P - ORP
85264	11/25/2025 Yvonne V. Valdez Trustee	3,750.00	A/P - Bankruptcy
E004133	11/4/2025 Sarah L. Contreras	738.00	Funds Held for Others
E004133	11/4/2025 Omar Gonzalez	20.30	Travel
E004133	11/4/2025 Rita Gonzalez	150.00	Travel
E004133	11/4/2025 Rachel J. Jennische	278.00	Travel
E004133	11/4/2025 Mirae Lee	360.00	Travel
E004133	11/4/2025 Graciela M. Martinez	132.00	Travel
E004133	11/4/2025 Robert T. Mullenburg	2,810.80	Funds Held for Others
E004133	11/4/2025 Nicole Ramon	80.50	Travel
E004133	11/4/2025 Deandra Ruetas	139.00	Travel
E004133	11/4/2025 Amazon.Com LLC	641.04	Supplies - Not Cap Not INVT
E004134	11/4/2025 B & H Photo Video Pro Audio	13,454.50	< 5,000 Equip Not Cap INVT
E004134	11/4/2025 Carolina Biological Supply	112.10	Instructional Supplies
E004134	11/4/2025 City of Corpus Christi	199.66	Water
E004134	11/4/2025 Everest Water and Coffee LLC	638.32	Food Supplies
E004134	11/4/2025 Express Employment Professionals	1,242.00	Contract Labor
E004134	11/4/2025 Grainger Inc	2,335.83	HVAC
E004134	11/4/2025 Healthstream, Inc	2,016.00	Electronic Testing Resources
E004134	11/4/2025 Joint Review Committee on Educ	5,720.00	Accreditation Expense
E004134	11/6/2025 Cynthia E. Arbuckle	23.80	Travel
E004134	11/6/2025 Tyler A. Brownlee	514.40	Travel
E004135	11/6/2025 Jose Cortez	1,258.36	Travel

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Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
E004135	11/6/2025 Gerardo Davila	1,500.00	Contract Labor
E004135	11/6/2025 Phillip L. Davis	1,519.30	Travel
E004135	11/6/2025 Ashton K. Everett	182.00	Travel
E004135	11/6/2025 David Fuentes	424.50	Travel
E004135	11/6/2025 Sean M. Hurt	358.56	Funds Held for Others
E004135	11/6/2025 Scott Krall	1,000.00	Contract Labor
E004135	11/6/2025 Harvey I. Marquez	16.80	Travel
E004135	11/6/2025 Robert V. Marraro, Jr.	15.40	Travel
E004135	11/6/2025 Graciela M. Martinez	503.15	Travel
E004136	11/6/2025 Victoria L. Pannone	219.10	Travel
E004136	11/6/2025 Lucia G. Perez	639.10	Travel
E004136	11/6/2025 Gary D. Rivera	571.20	Travel
E004136	11/6/2025 Cheryl G. Sanders	66.71	Funds Held for Others
E004136	11/6/2025 Ondrea D. Tarske	751.36	Professional Development
E004136	11/6/2025	2,000.00	Non Faculty Stipend
E004136	11/6/2025 ABM Industry Groups LLC	118,650.76	Contractors
E004136	11/6/2025 Altex Electronics	126.04	PC Maintenance Supplies
E004136	11/6/2025 Amazon.Com LLC	2,618.12	Supplies - Not Cap Not INVT
E004136	11/6/2025 American Welding & Gas Inc	24,875.00	> 5,000 Equipment Capitalized
E004137	11/6/2025 B & H Photo Video Pro Audio	546.97	Instructional Supplies
E004137	11/6/2025 Bird's Rubber Stamps	139.50	Supplies - Not Cap Not INVT
E004137	11/6/2025 Deaf and Hard of Hearing Cente	40,302.50	Special POP Interpreter
E004137	11/6/2025 Del Mar College Foundation	8,099.37	Funds Held for Other Additions
E004137	11/6/2025 Gateway Printing & Office Supp	10,915.94	Office Supply Payable
E004137	11/6/2025 Grainger Inc	946.50	Building Structure
E004137	11/6/2025 Grimco, Inc	80.40	Supplies - Not Cap Not INVT
E004137	11/6/2025 Shoreline Plumbing Co	437.50	SC NC Plumbing
E004137	11/6/2025 United Parcel Service Inc	231.91	Office Supplies
E004137	11/6/2025 Weaver	16,842.50	Audit Fees
E004138	11/11/2025 National Loss Control Safety &	2,600.00	Contract Labor
E004138	11/11/2025 Arturo L. Garcia	1,350.00	Contract Labor
E004138	11/11/2025 Ms. Delia G. Perez	129.00	Travel
E004138	11/11/2025 Michael A. Quintana	1,162.50	Consultants
E004138	11/11/2025 Adamson & Company Llc	25,000.50	Audit Fees
E004138	11/11/2025 American Welding & Gas Inc	314.85	Instructional Supplies
E004138	11/11/2025 B & H Photo Video Pro Audio	484.38	< 5,000 Equip Not Cap INVT
E004138	11/11/2025 Cornell Smith Mierl Brutocao B	770.00	Legal Fees
E004138	11/11/2025 Corpus Christi Produce	2,054.72	Food Supplies
E004138	11/11/2025 Culligan Water Conditioning	444.85	Rent Expense
E004139	11/11/2025 ET Consulting LLC	5,950.00	Contract Labor
E004139	11/11/2025 Express Employment Professiona	594.00	Contract Labor
E004139	11/11/2025 Ferguson Enterprises Inc	597.63	Plumbing
E004139	11/11/2025 Grainger Inc	6,286.97	Supplies - Not Cap Not INVT
E004139	11/11/2025 Graves Dougherty Hearon	8,392.00	Legal Fees
E004139	11/11/2025 Healthstream, Inc	6,241.00	Software Desk Lic Fees
E004139	11/11/2025 Holt Company of Texas	4,045.00	SC NC HVAC
E004139	11/11/2025 Johnstone Supply	5,046.82	HVAC

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Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
E004139	11/11/2025 Konica Minolta	13,632.00	Copier Rental
E004139	11/11/2025 Labatt Food Service LLC	10,147.62	Instructional Supplies
E004140	11/11/2025 LK Jordan & Associates	10,937.45	Contract Labor
E004140	11/11/2025 O'Reilly Auto Parts	1,073.15	Instructional Supplies
E004140	11/11/2025 Online Computer Library Ctr In	4,129.77	Software Desk Lic Fees
E004140	11/11/2025 Pepsi Cola Corpus Christi	1,023.76	Food Supplies
E004140	11/11/2025 PowerSchool Group LLC	8,019.00	Software Desk Lic Fees
E004140	11/11/2025 Providence Tax Finance Managem	1,093.75	Consultants
E004140	11/11/2025 Puffer Sweiven LP	17,154.00	Maint Agree-Software
E004140	11/11/2025 Republic Services Inc	11,931.26	Supplies - Not Cap Not INV
E004140	11/11/2025 Safeguard System Inc	2,622.00	Contract Labor
E004140	11/11/2025 Shoreline Plumbing Co	4,768.61	SC NC Plumbing
E004141	11/11/2025 Southern Tire Mart	2,709.14	Repairs & Maintenance
E004141	11/11/2025 SpawGlass Contractors Inc	324,162.13	Contractors
E004141	11/11/2025 Tipco Technologies LLC	334.00	Repairs & Maintenance
E004141	11/11/2025 Winston Water Cooler of Corpus	696.65	Plumbing
E004141	11/11/2025 You Name It Specialties Inc	1,530.65	Production, Publications & Prom
E004141	11/13/2025 National Loss Control Safety &	2,600.00	Contract Labor
E004141	11/13/2025 Ryan M. Gutierrez	251.58	Food & Beverage
E004141	11/13/2025 Sean M. Hurt	110.44	Instructional Supplies
E004141	11/13/2025 Benjamin H. Johnson	2,000.00	Contract Labor
E004141	11/13/2025 Marissa I. Johnson	55.30	Travel
E004142	11/13/2025 Liana Jostin	51.80	Travel
E004142	11/13/2025 Lenora I. Keas	142.80	Travel
E004142	11/13/2025 Kayla M. Lopez	154.00	Travel
E004142	11/13/2025 Rebecca Salinas	59.50	Travel
E004142	11/13/2025 Carol Scott	554.00	Travel
E004142	11/13/2025 Crystal J. Seehorn	107.10	Travel
E004142	11/13/2025 Amazon.Com LLC	986.85	Supplies - Not Cap Not INV
E004142	11/13/2025 Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E004142	11/13/2025 Anderson Marketing Group	7,220.00	Advertising
E004142	11/13/2025 Apple Computer Inc	137.94	Software Desk Lic Fees
E004143	11/13/2025 Corpus Christi Athletic Club	276.57	Corpus Christi Athletic Club
E004143	11/13/2025 Deaf and Hard of Hearing Cente	1,020.00	Contract Labor
E004143	11/13/2025 Del Mar College Foundation	147.00	Foundation Contributions
E004143	11/13/2025 Ellucian Company LLC	10,000.00	Contract Labor
E004143	11/13/2025 Express Employment Professiona	1,633.50	Contract Labor
E004143	11/13/2025 Gateway Printing & Office Supp	6,400.49	Office Supply Payable
E004143	11/13/2025 Grainger Inc	6,075.02	Repairs & Maintenance
E004143	11/13/2025 GT Distributors	10,217.00	Instructional Supplies
E004143	11/13/2025 Labatt Food Service LLC	2,258.87	Food Supplies
E004143	11/13/2025 LK Jordan & Associates	4,503.26	Contract Labor
E004144	11/13/2025 Metlife	275.00	A/P - TSA
E004144	11/13/2025 Pepsi Cola Corpus Christi	1,226.29	Food Supplies
E004144	11/13/2025 QLess Inc	6,200.00	Software Desk Lic Fees
E004144	11/13/2025 Reliastar Life Insurance Co	75.00	A/P - TSA
E004144	11/13/2025 SecureTech	7,677.00	Contract Labor

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Check Date	Payee	Amount	Description
E004144	11/13/2025 Three Dimensional Development	750.00	Contract Labor
E004144	11/13/2025 TK Elevator Corporation	26,379.06	Repairs & Maintenance
E004144	11/13/2025 Touchnet Information System	8,120.10	Student Ref Exp
E004144	11/13/2025 TXU Energy	192,713.52	Electricity
E004144	11/18/2025 Catherine C. Albert	259.00	Travel
E004145	11/18/2025 Kristie M. Amparan	335.70	Travel
E004145	11/18/2025 Shakira A. Barnes	448.16	Travel
E004145	11/18/2025 Patricia S. Benavides-Domingue	133.00	Travel
E004145	11/18/2025 Matthew Busby	115.50	Travel
E004145	11/18/2025 D'Andrea S. Chavez	70.00	Travel
E004145	11/18/2025 Catherine O. Garcia	41.30	Travel
E004145	11/18/2025 Rodolfo Garza, Jr.	744.99	Travel
E004145	11/18/2025 Patricia A. Gonzalez	453.60	Travel
E004145	11/18/2025 Alisa M. Lopez	27.30	Travel
E004145	11/18/2025 Mendy L. Meurer-Busby	1,206.72	Professional Development
E004146	11/18/2025 D Ann M. Molina	1,086.86	Travel
E004146	11/18/2025 Jessica M. Montalvo-Cummings	341.74	Travel
E004146	11/18/2025 Dorothy A. Pallotti	321.92	Travel
E004146	11/18/2025 Nancy A. Phillips	721.36	Travel
E004146	11/18/2025 Veronica A. Renaud	1,200.00	Contract Labor
E004146	11/18/2025 Leonard Rivera	172.90	Travel
E004146	11/18/2025 Luis A. Robles	156.10	Travel
E004146	11/18/2025 Debbie A. Salazar Mondragon	265.72	Travel
E004146	11/18/2025 Cheryl G. Sanders	554.16	Funds Held for Others
E004146	11/18/2025 Tania L. Shumaker	10.50	Travel
E004147	11/18/2025 Joel S. Sullivan	283.00	Travel
E004147	11/18/2025 Maricela Villegas	81.90	Travel
E004147	11/18/2025 Yvonne J. Walker	19.60	Travel
E004147	11/18/2025 Leticia J. Wilson	320.32	Travel
E004147	11/18/2025 Cristina Wiltshire	238.91	Travel
E004147	11/18/2025 A-Auto Tech	207.77	Repairs & Maintenance
E004147	11/18/2025 Accreditation Commission for E	4,480.00	Accreditation Expense
E004147	11/18/2025 ACI Payments Inc	218.34	Bank Expenses
E004147	11/18/2025 Alertus Technologies LLC	10,351.00	Software Desk Lic Fees
E004147	11/18/2025 Altex Electronics	626.92	PC Maintenance Supplies
E004148	11/18/2025 Amazon.Com LLC	5,625.15	Supplies - Not Cap Not INVT
E004148	11/18/2025 American Welding & Gas Inc	3.79	Instructional Supplies
E004148	11/18/2025 Anderson Marketing Group	15,000.00	Advertising - Online
E004148	11/18/2025 Bank of New York Mellon	4,950.00	Paying Agency Fee
E004148	11/18/2025 Corpus Christi Produce	265.08	Food Supplies
E004148	11/18/2025 Ebsco Subscription Services	16,323.15	Library - Periodicals
E004148	11/18/2025 Everest Water and Coffee LLC	1,312.80	Food Supplies
E004148	11/18/2025 Evoqua Water Technologies LLC	1,177.00	Repairs & Maintenance
E004148	11/18/2025 Felix Diesel Service Inc	14,766.64	Repairs & Maintenance
E004148	11/18/2025 Ferguson Enterprises Inc	60.93	Plumbing
E004149	11/18/2025 Gateway Printing & Office Supp	8,778.28	Supplies - Not Cap Not INVT
E004149	11/18/2025 Grainger Inc	4,440.57	Site Supplies

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Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
E004149	11/18/2025 Konica Minolta	6,816.00	Copier Rental
E004149	11/18/2025 Labatt Food Service LLC	6,458.98	Instructional Supplies
E004149	11/18/2025 Nalco Company LLC	4,083.33	Chemical-Water Treatment
E004149	11/18/2025 Pepsi Cola Corpus Christi	1,372.17	Food Supplies
E004149	11/18/2025 SpawGlass Contractors Inc	4,627.03	Contractors
E004149	11/18/2025 T Shirt Gallery & Sports	399.25	Funds Held for Others
E004149	11/18/2025 Tipco Technologies LLC	528.12	Repairs & Maintenance
E004149	11/18/2025 Uline	43.35	Supplies - Not Cap Not INVT
E004150	11/18/2025 United Parcel Service Inc	51.10	Postage
E004150	11/18/2025 W White Air Conditioning	2,750.99	SC NC HVAC
E004150	11/18/2025 You Name It Specialties Inc	8,604.83	Production, Publications & Prom
E004150	11/20/2025 Catherine C. Albert	207.20	Travel
E004150	11/20/2025 Rachel M. Benavides	323.28	Food & Beverage
E004150	11/20/2025 Angie F. Britton	820.30	Travel
E004150	11/20/2025 Tyler A. Brownlee	539.00	Travel
E004150	11/20/2025 Sarah L. Contreras	716.92	Funds Held for Others
E004150	11/20/2025 National Loss Control Safety &	2,600.00	Contract Labor
E004150	11/20/2025 Celia Garza	1,147.30	Travel
E004151	11/20/2025 Kerstin L. Jones Dale	494.22	Travel
E004151	11/20/2025 Lenora I. Keas	40.50	Food & Beverage
E004151	11/20/2025 Felix Martinez, Jr.	825.00	Contract Labor
E004151	11/20/2025 Robert J. Mirabal	304.00	Travel
E004151	11/20/2025 Benjamin P. Polasek	295.40	Travel
E004151	11/20/2025 Ms. Juli An R. Propp	347.00	Travel
E004151	11/20/2025 Alejandro D. Puente	261.95	Travel
E004151	11/20/2025 Stefanie A. Salazar	94.00	Travel
E004151	11/20/2025 Tania L. Shumaker	245.56	Travel
E004151	11/20/2025 Zachary R. Solano	85.00	Travel
E004152	11/20/2025 Cynthia A. Soliz	422.00	Travel
E004152	11/20/2025 Domingo Vela, Jr.	352.80	Travel
E004152	11/20/2025 Altex Electronics	44.85	PC Maintenance Supplies
E004152	11/20/2025 Bank of New York Mellon	825.00	Paying Agency Fee
E004152	11/20/2025 Baxter Healthcare Corporation	225.00	Software Desk Lic Fees
E004152	11/20/2025 Bird's Rubber Stamps	46.50	Office Supplies
E004152	11/20/2025 Boot Barn Holdings	1,349.39	Supplies - Not Cap Not INVT
E004152	11/20/2025 CC Lawn Pros, LLC	23,575.00	Contractors
E004152	11/20/2025 Cintas Corporation	3,047.92	Contractors
E004152	11/20/2025 City of Corpus Christi	82,930.53	Gas
E004153	11/20/2025 Ferguson Enterprises Inc	309.51	Plumbing
E004153	11/20/2025 Fisher Scientific Company LLC	696.78	Instructional Supplies
E004153	11/20/2025 Garda CL Southwest Inc	1,891.73	Security Services
E004153	11/20/2025 Gateway Printing & Office Supp	9,160.17	Office Supplies
E004153	11/20/2025 Grainger Inc	10,587.91	HVAC
E004153	11/20/2025 Graves Dougherty Hearon	856.80	Legal Fees
E004153	11/20/2025 Henry Schein Inc	1,589.53	Instructional Supplies
E004153	11/20/2025 Johnstone Supply	727.24	HVAC
E004153	11/20/2025 Joint Review Committee on Educ	2,650.00	Accreditation Expense

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Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
E004153	11/20/2025 Labatt Food Service LLC	2,140.72	Food Supplies
E004154	11/20/2025 Library Design Systems Inc	1,750.00	Contract Labor
E004154	11/20/2025 LK Jordan & Associates	4,423.29	Contract Labor
E004154	11/20/2025 Malek Inc	91,250.00	Contractors
E004154	11/20/2025 Meeder Public Funds, Inc.	2,166.00	Consultants
E004154	11/20/2025 O'Reilly Auto Parts	37.17	P & S - Other
E004154	11/20/2025 RegisterBlast	898.50	Hobet Test
E004154	11/20/2025 Shi Government Solutions	519.39	Software Desk Lic Fees
E004154	11/20/2025 South Texas Restaurant	190.00	Repairs & Maintenance
E004154	11/20/2025 Winston Water Cooler of Corpus	561.18	Plumbing
E004154	11/20/2025 You Name It Specialties Inc	677.21	Production, Publications & Prom
E004155	11/25/2025 Cathleen J. Angeles	673.92	Travel
E004155	11/25/2025 Matthew Busby	1,982.68	Travel
E004155	11/25/2025 Corlea L. Cervantes	38.00	Travel
E004155	11/25/2025 Sarah L. Contreras	1,690.00	Funds Held for Others
E004155	11/25/2025 Thomas Goodwin	3,250.00	Contract Labor
E004155	11/25/2025 Sara M. Greer	1,339.23	Travel
E004155	11/25/2025 Cody A. Gregg	213.00	Travel
E004155	11/25/2025 Gerardo Guzman, Jr.	305.20	Travel
E004155	11/25/2025 Rachel M. Martinez	184.80	Travel
E004155	11/25/2025 Robert P. Montez	455.00	Travel
E004156	11/25/2025 Javier M. Morin	62.21	Food & Beverage
E004156	11/25/2025 Robert T. Mullenburg	420.00	Funds Held for Others
E004156	11/25/2025 Stephanie Nyberg	511.31	Travel
E004156	11/25/2025 Gregory V. Palmer	333.29	Travel
E004156	11/25/2025 Ms. Satosha Patterson	37.10	Travel
E004156	11/25/2025 Veronica J. Pena	550.00	Professional Development
E004156	11/25/2025 Gary D. Rivera	679.70	Travel
E004156	11/25/2025 Diana I. Robison	77.00	Travel
E004156	11/25/2025 Stefanie A. Salazar	298.72	Travel
E004156	11/25/2025 Zachary R. Solano	231.16	Travel
E004157	11/25/2025 Laurie J. Turner	270.20	Travel
E004157	11/25/2025 Michael A. Vasquez	400.00	Childcare
E004157	11/25/2025 Amazon.Com LLC	250.31	Library Books
E004157	11/25/2025 American Welding & Gas Inc	2,655.86	Instructional Supplies
E004157	11/25/2025 Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E004157	11/25/2025 B & H Photo Video Pro Audio	5,069.64	Supplies - Not Cap Not INVT
E004157	11/25/2025 Bird's Rubber Stamps	139.50	Office Supplies
E004157	11/25/2025 Boot Barn Holdings	193.48	Supplies - Not Cap Not INVT
E004157	11/25/2025 Carolina Biological Supply	414.60	Instructional Supplies
E004157	11/25/2025 City of Corpus Christi	3,022.36	Water
E004158	11/25/2025 Commission on Accreditation	3,075.00	Accreditation Expense
E004158	11/25/2025 Corpus Christi Athletic Club	6,368.79	Corpus Christi Athletic Club
E004158	11/25/2025 Corpus Christi Freightliner	2,176.83	Repairs & Maintenance
E004158	11/25/2025 Deaf and Hard of Hearing Cente	44,847.50	Special POP Interpreter
E004158	11/25/2025 Del Mar College Foundation	5,579.00	Foundation Contributions
E004158	11/25/2025 Doctums Global LLC	84,835.88	Consultants

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Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
E004158	11/25/2025 Jefferson National Life	2,604.07	A/P - ORP
E004158	11/25/2025 Metlife	2,359.44	A/P - ORP
E004158	11/25/2025 Reliastar Life Insurance Co	175.00	A/P - TSA
E004158	11/25/2025 San Antonio Area Plumbers & Pi	55,426.50	Consultants
E004159	11/25/2025 USAA Annuity Life Insurance Co	2,077.45	A/P - ORP
E004159	11/25/2025 Victory Capital Advisers Inc	8,766.21	A/P - ORP
Total:		<u>\$ 3,227,739.71</u>	

Del Mar College
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Checks Over 10,000
Disbursements for dates 11/01/2025 thru 11/30/2025

Check Date	Payee	Amount	Description
85072	11/6/2025 Panopto Inc	\$ 57,000.00	Software Desk Lic Fees
85073	11/6/2025 Sequel Data Systems Inc	15,000.00	Contract Labor
85077	11/7/2025 Texas Higher Education Coordin	19,712.49	Grants & Contracts
85080	11/11/2025 Automation Dynamics Inc	12,175.00	Software Desk Lic Fees
85086	11/11/2025 Facility Solutions Group	10,975.33	Electrical
85097	11/11/2025 MGT Impact Solutions, LLC	17,571.18	Maint Agree-Software
85103	11/11/2025 Silsbee Ford Inc	51,018.25	Vehicles
85109	11/11/2025 Turnitin LLC	68,600.00	Software Desk Lic Fees
85131	11/13/2025 Insight Public Sector Inc	69,548.00	Software Desk Lic Fees
85133	11/13/2025 Jotform Inc	10,299.90	Software Desk Lic Fees
85134	11/13/2025 JourneyEd.Com	57,325.00	Software Desk Lic Fees
85150	11/13/2025 Texas Higher Education Coordin	54,822.00	Grants & Contracts
85191	11/18/2025 Virage Simulation Inc	39,365.00	Maint Agree-Software
85194	11/20/2025 Barbizon Light of the Rockies	41,828.00	Supplies - Not Cap Not INV
85195	11/20/2025 Bibiliu Campus Inc	570,399.78	A/P - Student 3rd Party
85213	11/20/2025 Lincoln Electric Company	16,658.40	Instructional Supplies
85219	11/20/2025 Retro Radio LLC	12,000.00	Production,Publications & Prom
85220	11/20/2025 Microtek	10,506.00	Supplies - Not Cap Not INV
85225	11/20/2025 Spectrum	25,605.17	Internet
85227	11/20/2025 T-Mobile USA Inc	11,056.84	Telephone
85233	11/20/2025 Hector Zertuche	16,400.00	Advertising
85244	11/25/2025 Collegesource Inc	13,685.61	Software Desk Lic Fees
85245	11/25/2025 DebtBook	32,250.00	Software Desk Lic Fees
85246	11/25/2025 Hornet Legacy Foundation	10,000.00	Production,Publications & Prom
E0041340	11/4/2025 B & H Photo Video Pro Audio	13,454.50	< 5,000 Equip Not Cap INV
E0041366	11/6/2025 ABM Industry Groups LLC	118,650.76	Contractors
E0041369	11/6/2025 American Welding & Gas Inc	24,875.00	> 5,000 Equipment Capitalized
E0041372	11/6/2025 Deaf and Hard of Hearing Cente	40,302.50	Special POP Interpreter
E0041374	11/6/2025 Gateway Printing & Office Supp	10,915.94	Office Supply Payable
E0041379	11/6/2025 Weaver	16,842.50	Audit Fees
E0041384	11/11/2025 Adamson & Company Llc	25,000.50	Audit Fees
E0041398	11/11/2025 Konica Minoita	13,632.00	Copier Rental
E0041399	11/11/2025 Labatt Food Service LLC	10,147.62	Instructional Supplies
E0041400	11/11/2025 LK Jordan & Associates	10,937.45	Contract Labor
E0041406	11/11/2025 Puffer Sweiven LP	17,154.00	Maint Agree-Software
E0041407	11/11/2025 Republic Services Inc	11,931.26	Supplies - Not Cap Not INV
E0041411	11/11/2025 SpawGlass Contractors Inc	324,162.13	Contractors
E0041433	11/13/2025 Ellucian Company LLC	10,000.00	Contract Labor
E0041437	11/13/2025 GT Distributors	10,217.00	Instructional Supplies
E0041446	11/13/2025 TK Elevator Corporation	26,379.06	Repairs & Maintenance
E0041448	11/13/2025 TXU Energy	192,713.52	Electricity
E0041478	11/18/2025 Alertus Technologies LLC	10,351.00	Software Desk Lic Fees
E0041482	11/18/2025 Anderson Marketing Group	15,000.00	Advertising - Online
E0041485	11/18/2025 Ebsco Subscription Services	16,323.15	Library - Periodicals
E0041488	11/18/2025 Felix Diesel Service Inc	14,766.64	Repairs & Maintenance
E0041527	11/20/2025 CC Lawn Pros, LLC	23,575.00	Contractors
E0041529	11/20/2025 City of Corpus Christi	82,930.53	Gas
E0041534	11/20/2025 Grainger Inc	10,587.91	HVAC
E0041542	11/20/2025 Malek Inc	91,250.00	Contractors
E0041583	11/25/2025 Deaf and Hard of Hearing Cente	44,847.50	Special POP Interpreter
E0041585	11/25/2025 Doctums Global LLC	84,835.88	Consultants
E0041589	11/25/2025 San Antonio Area Plumbers & Pl	55,426.50	Consultants

Total: \$ 2,571,011.80

Consent Agenda

Item 5

DEL MAR COLLEGE
INCOME/EXPENSE STATEMENT
CURRENT OPERATING FUNDS
For the Four Months Ended December 2025

	FY 2026			% Spent YTD	FY 2025			% Spent YTD		
	BUDGET	ACTUALS			BUDGET	ACTUALS				
REVENUES: RG										
STATE FUNDING										
PERFORMANCE APPROPRIATION	\$ 19,183,677	\$ 6,394,560	33%	\$ 19,508,146	\$ 6,502,716	33%				
FAST APPROPRIATION	1,715,447	961,467	56%	1,187,164	678,920	57%				
INSURANCE CONTRIBUTION	4,934,964	1,644,988	33%	4,281,371	1,427,124	33%				
RETIREMENT CONTRIBUTION	1,966,711	655,570	33%	1,966,711	655,570	33%				
TOTAL STATE FUNDING	\$ 27,800,799	\$ 9,656,585	35%	\$ 26,943,392	\$ 9,264,329	34%				
OTHER REVENUES										
TUITION & FEES	\$ 22,324,462	\$ 9,380,603	42%	\$ 22,001,700	\$ 9,747,517	44%				
PROPERTY TAXES	81,355,641	33,444,812	41%	75,055,641	30,171,254	40%				
INVESTMENT INCOME	1,710,000	541,807	32%	793,400	1,257,521	158%				
MISCELLANEOUS	468,744	190,712	41%	468,744	232,645	50%				
TOTAL. OTHER REVENUES	\$ 105,858,847	\$ 43,557,934	41%	\$ 98,319,485	\$ 41,408,938	42%				
TOTAL REVENUES	\$ 133,659,646	\$ 53,214,520			\$ 125,262,877	\$ 50,673,267				
EXPENDITURES:										
SALARIES & BENEFITS										
FACULTY SALARIES	\$ 37,373,767	\$ 13,611,973	36%	\$ 36,431,043	\$ 11,617,036	32%				
EXEMPT SALARIES	20,836,885	6,716,623	32%	17,649,603	5,766,414	33%				
NON EXEMPT SALARIES	13,920,973	4,335,192	31%	13,204,608	4,021,723	30%				
BENEFITS	23,305,035	7,262,662	31%	21,531,283	6,350,773	29%				
TOTAL SALARIES & BENEFITS	\$ 95,436,660	\$ 31,926,451	33%	\$ 88,816,537	\$ 27,755,946	31%				
NON-SALARY										
CONTRACT INSTRUCTION	\$ 158,600	\$ 52,867	33%	\$ 158,600	\$ 52,867	33%				
SUPPLIES, POSTAGE, DUPL., COPIER RENTAL	3,788,158	1,007,130	27%	3,799,761	658,331	17%				
MAINTENANCE & REPAIRS	3,881,276	558,908	14%	3,873,556	562,883	15%				
EQUIPMENT	1,729,788	359,072	21%	1,588,748	45,474	3%				
STUDENT RECRUITING AND MARKETING	1,563,906	180,560	12%	1,278,906	82,847	6%				
AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES	1,929,066	555,108	29%	1,823,694	506,120	28%				
CONTRACT LABOR & CONSULTANTS	3,975,541	2,070,662	52%	3,596,155	1,073,539	30%				
ACCREDITATION	97,769	49,569	51%	63,336	28,328	45%				
SPECIAL POP. INTERPRETOR	195,000	131,090	67%	120,000	95,206	79%				
COMP. SOFTWARE, HARDWARE, LICENSE & SERV.	5,084,201	1,615,251	32%	4,430,706	1,007,551	23%				
TRAVEL & PROFESSIONAL DEVELOPMENT	583,581	127,725	22%	553,513	147,255	27%				
ELECTION	-	-	0%	175,000	-	0%				
SECURITY	1,632,304	461,334	28%	1,627,304	420,194	26%				
RECRUITMENT	32,000	4,626	14%	32,000	250	1%				
FOOD BEVERAGE	115,861	36,942	32%	99,312	27,494	28%				
LIBRARY	251,122	119,112	47%	259,297	50,013	19%				
BAD DEBT	225,000	75,000	33%	225,000	75,000	33%				
MEMBERSHIP & DUES	269,389	75,726	28%	273,459	43,673	16%				
MEMBERSHIP & DUES/INDIRECT ADVOCACY	4,200	-	0%	130	-	0%				
UTILITIES & TELEPHONE	3,619,219	1,206,406	33%	3,092,861	1,030,953	33%				
INSURANCE	4,135,371	1,378,457	33%	4,535,044	1,511,682	33%				
BANK & COLLECTION FEES	155,300	49,757	32%	155,300	23,910	15%				
CAMPUS POLICE	302,858	-	0%	302,858	6,048	2%				
TUITION BOND TRANSFERS OUT	1,950,750	650,250	33%	1,951,000	650,333	33%				
MISCELLANEOUS	537,831	72,671	14%	551,857	97,774	18%				
TOTAL NON-SALARY	\$ 36,218,091	\$ 10,838,221	30%	\$ 34,567,397	\$ 8,197,727	24%				
CONTINGENCY	\$ 2,004,895	-	0%	\$ 1,878,943	-	0%				
TOTAL CONTINGENCY	\$ 2,004,895	\$ 0	0%	\$ 1,878,943	\$ 0	0%				
TOTAL EXPENDITURES	\$ 133,659,646	\$ 42,764,673	32%	\$ 125,262,877	\$ 35,953,673	29%				
CURRENT NET INCOME AVAILABLE FROM OPERATIONS	\$ 10,449,847				\$ 14,719,594					

**DEL MAR COLLEGE
BALANCE SHEET
CURRENT OPERATING FUNDS
As of December 31, 2025**

	FY2026	FY2025	Change
ASSETS:			
CASH	\$ 6,019,913	\$ 5,540,974	\$ 478,939
INVESTMENTS	66,219,044	60,950,710	5,268,334
PREPAID EXPENSE	-	-	-
ACCOUNTS RECEIVABLE:			
STUDENT & OTHER RECEIVABLES	7,295,558	6,211,604	1,083,954
PROPERTY TAX RECEIVABLE	4,169,062	3,224,576	944,486
FAST APPROPRIATIONS RECEIVABLE	-	678,920	(678,920)
PERFORMANCE APPROPRIATIONS RECEIVABLE	700,000	-	700,000
DEFERRED OUTFLOWS PENSION & OPEB	6,891,365	12,071,064	(5,179,699)
TOTAL ASSETS	\$ 91,294,942	\$ 88,677,848	\$ 2,617,094
LIABILITIES:			
CURRENT LIABILITIES:			
ACCOUNTS PAYABLE	\$ 2,132,486	\$ 2,673,707	\$ (541,221)
ESTIMATED SICK LEAVE & VAC. PAYABLE	826,371	792,783	33,588
NET PENSION AND OPEB LIABILITY	1,545,690	1,392,616	153,074
DEFERRED TUITION	5,977,369	6,195,934	(218,565)
DEFERRED STATE APPROPRIATIONS	3,144,896	3,150,068	(5,172)
DEFERRED INCOME-OTHER	391,986	555,114	(163,128)
REVENUE BOND PAYABLE	650,250	650,333	(83)
TOTAL CURRENT LIABILITIES	14,669,048	15,410,555	(741,507)
NONCURRENT LIABILITIES:			
ESTIMATED SICK LEAVE & VAC. PAYABLE	\$ 7,437,338	\$ 7,135,043	\$ 302,295
OTHER LIABILITIES AND DEFERRED INFLOWS OF RESOURCES:			
NET PENSION AND OPEB	77,219,703	76,755,835	463,868
DEFERRED INFLOWS RELATED TO PENSION & OPEB	10,451,535	16,381,348	(5,929,813)
TOTAL OTHER LIABILITIES AND DEFERRED INFLOWS OR RESOURCES	87,671,238	93,137,183	(5,465,945)
TOTAL NONCURRENT LIABILITIES	95,108,576	100,272,226	(5,163,650)
TOTAL LIABILITIES	\$ 109,777,624	\$ 115,682,781	\$ (5,905,157)
NET POSITION			
UNRESTRICTED FUND BALANCE FROM OPERATIONS	\$ 44,793,033	\$ 32,134,208	\$ 12,658,825
RISK RESERVE	8,600,000	8,600,000	-
REDUCTION RELATED TO NET PENSION & OPEB FUND BALANCE	(82,325,563)	(82,458,735)	133,172
CURRENT YEAR NET INCOME AVAILABLE FROM OPERATIONS	10,449,848	14,719,594	(4,269,746)
TOTAL NET POSITION	\$ (18,482,682)	\$ (27,004,933)	\$ 8,522,251
TOTAL LIABILITIES AND NET POSITION	\$ 91,294,942	\$ 88,677,848	\$ 2,617,094

Del Mar College
Financial Record System
Bank 41 Colleague
Disbursements for dates 12/01/2025 thru 12/31/2025

Check Date	Payee	Amount	Description
85265	12/2/2025 Alliant Insurance Services Inc	\$ 71.57	Other General Expense
85266	12/2/2025 Allied Universal Security Serv	158,771.74	Security Services
85267	12/2/2025 Bibiliu Campus Inc	39,242.40	A/P-Viking Inclusive Access
85268	12/2/2025 The Burmax Co Inc	63.20	Instructional Supplies
85269	12/2/2025 Jonathan Carvajal	1,300.00	Production, Publications & Prom
85270	12/2/2025 Computer Solutions	49,591.22	> 5,000 Equipment Capitalized
85271	12/2/2025 Corpus Christi Gun Club	2,304.00	Instructional Supplies - Range
85272	12/2/2025 Department of Information	558.46	Telephone
85273	12/2/2025 EAN Services LLC	6,139.84	Travel
85274	12/2/2025 Facility Programming and Consu	8,640.00	Consultants
85275	12/2/2025 Gall's Inc	544.04	Supplies - Not Cap Not INVT
85276	12/2/2025 Gobi Library Solutions from EB	161.51	Library Books
85277	12/2/2025 HEB Grocery Company	485.86	Food Supplies
85278	12/2/2025 Home Depot	168.29	Building Structure
85279	12/2/2025 Insight Public Sector Inc	47,063.39	Software Desk Lic Fees
85280	12/2/2025 Interstate Batteries of	30.00	Supplies - Not Cap Not INVT
85281	12/2/2025 Jean's Restaurant Supply	435.56	Instructional Supplies
85282	12/2/2025 King Ranch Ag & Turf	979.36	Site Supplies
85283	12/2/2025 Lawrence Greenwood Marine Laun	485.00	Instructional Supplies
85284	12/2/2025 Nash Pressure Washing	4,275.00	Environmental Compliance
85285	12/2/2025 Nueces County Appraisal	314,026.00	Tax Appraisal Fee
85286	12/2/2025 PODS Enterprises LLC	117.10	P & S - Other
85287	12/2/2025 Realityworks Inc	4,082.48	< 5,000 Equip Not Cap INVT
85288	12/2/2025 Southwest Solutions Group Inc	12,334.32	Contractors
85289	12/2/2025 Stewart Dean Bearing Inc	755.40	HVAC
85290	12/2/2025 Texas Department of State Heat	381.00	Supplies - Not Cap Not INVT
85291	12/2/2025 U.S. Bank Voyager Fleet System	10,860.27	Fuel/Oil
85292	12/2/2025 United Rentals North America I	1,685.00	Production, Publications & Prom
85293	12/2/2025 Jerry J. Zamora	400.00	Production, Publications & Prom
85294	12/4/2025 Aircraft Spruce & Specialty Co	1,409.72	Instructional Supplies
85295	12/4/2025 Axon Enterprise Inc	17,700.00	Instructional Supplies
85296	12/4/2025	34.46	Funds Held for Others
85297	12/4/2025 Bickerstaff Heath Delgado	210.00	Legal Fees
85298	12/4/2025 Big M Pest Control	336.50	Repairs & Maintenance
85299	12/4/2025 BSN Sports LLC	558.85	Production, Publications & Prom
85300	12/4/2025 Daikin Applied	2,029.25	SC NC HVAC
85301	12/4/2025 Dell Technologies Inc	3,511.14	< 5,000 Computer Not Cap INVT
85302	12/4/2025 Dub's Garage	3,326.41	Repairs & Maintenance
85303	12/4/2025 EAN Services LLC	288.72	Funds Held for Others
85304	12/4/2025	171.00	Funds Held for Others
85305	12/4/2025 GreatAmerica Financial Service	3,291.03	Copier Rental
85306	12/4/2025 HEB Grocery Company	1,151.06	Food Supplies
85307	12/4/2025 Home Depot	47.90	Instructional Supplies
85308	12/4/2025 Imperial Bag & Paper Co LLC	1,297.72	Supplies - Not Cap Not INVT
85309	12/4/2025 Jean's Restaurant Supply	560.00	Repairs & Maintenance
85310	12/4/2025 Loftin Equipment Co	2,185.00	SC NC HVAC
85311	12/4/2025	254.20	Funds Held for Others
85312	12/4/2025 Pittsburg Paints	169.34	Building Structure
85313	12/4/2025 Port Enterprises Ltd	2,028.00	SC NC Building Structure
85314	12/4/2025 Print Reach	2,910.60	Software Desk Lic Fees

Del Mar College
Financial Record System
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Disbursements for dates 12/01/2025 thru 12/31/2025

Check Date	Payee	Amount	Description
85315	12/4/2025 Promo Universal LLC	1,050.00	Production,Publications & Prom
85316	12/4/2025 Realityworks Inc	3,364.59	< 5,000 Equip Not Cap INVT
85317	12/4/2025 Texas Association of School	4,200.00	Memberships & Dues
85318	12/4/2025 Texas Opt Licensing	280.00	Site License or Renewal Fees
85319	12/4/2025 Toshiba Business Solutions	1,909.81	Copier Rental
85320	12/4/2025 UniFirst	1,011.00	Supplies - Not Cap Not INVT
85321	12/4/2025 United Rentals North America I	233.31	Instructional Supplies
85322	12/4/2025 US Foods Inc	2,091.54	Food Supplies
85323	12/4/2025 VWR Funding Inc	325.48	Instructional Supplies
85324	12/9/2025 Aransas Pass Chamber of	775.00	Production,Publications & Prom
85325	12/9/2025 Big M Pest Control	2,020.00	Repairs & Maintenance
85326	12/9/2025 Bio-Rad Laboratories	302.24	Instructional Supplies
85327	12/9/2025 BMI Imaging Systems Inc	3,000.00	Software Desk Lic Fees
85328	12/9/2025 Calallen Education Foundation	1,000.00	Production,Publications & Prom
85329	12/9/2025 Communities in Schools of the	10,000.00	Production,Publications & Prom
85330	12/9/2025 Corpus Christi Education	10,000.00	Production,Publications & Prom
85331	12/9/2025 EAN Services LLC	71.46	Travel
85332	12/9/2025	35.98	Funds Held for Others
85333	12/9/2025 Gobi Library Solutions from EB	373.58	Library Books
85334	12/9/2025	66.55	Funds Held for Others
85335	12/9/2025 Gulf Coast Mailing Services LL	60.50	Postage
85336	12/9/2025 Gulf Coast Nut and Bolt Supply	387.41	Repairs & Maintenance
85337	12/9/2025 Healthfirst Corporation	143.90	Instructional Supplies
85338	12/9/2025 HEB Grocery Company	123.63	Food Supplies
85339	12/9/2025	110.42	Funds Held for Others
85340	12/9/2025 Home Depot	176.65	Building Structure
85341	12/9/2025 Instructure Inc	5,306.16	Transcript Fee
85342	12/9/2025 Johnson Controls Inc	2,609.99	SC NC HVAC
85343	12/9/2025 Kelly Anderson Group	1,198.50	Online Services
85344	12/9/2025 King Ranch Ag & Turf	1,279.80	Site Supplies
85345	12/9/2025 Marlin Works Inc	1,813.84	Production,Publications & Prom
85346	12/9/2025 Mobile Communications America	20,879.77	< 5,000 Equip Not Cap INVT
85347	12/9/2025 National Association for the	6,500.00	Accreditation Expense
85348	12/9/2025 Oxford Nanopore Technologies I	211.00	Instructional Supplies
85349	12/9/2025 Patterson Dental Company	495.32	Instructional Supplies
85350	12/9/2025 Pocket Nurse	73.23	Instructional Supplies
85351	12/9/2025 Proforma Total Print Source	761.30	Production,Publications & Prom
85352	12/9/2025 Microtek	1,444.00	Participant Support Costs
85353	12/9/2025 Sheinberg Tool Co Inc	919.05	Supplies - Not Cap Not INVT
85354	12/9/2025 Sightlines, LLC	22,022.50	Consultants
85355	12/9/2025	17.00	Funds Held for Others
85356	12/9/2025 SymbolArts,LLC	746.50	Uniforms
85357	12/9/2025 TASB Risk Management Fund	1,154.00	Workman's Comp
85358	12/9/2025 Texas Scenic Company	1,054.84	Instructional Supplies
85359	12/9/2025 Thomson Reuters- West	2,709.42	Library Continuation
85360	12/9/2025 UniFirst	119.59	Uniforms
85361	12/9/2025 United Refrigeration Inc	8.04	HVAC
85362	12/9/2025 US Foods Inc	1,463.53	Food Supplies
85363	12/11/2025 AIM Media Texas Operating,LLC	603.18	Funds Held for Others
85364	12/11/2025 Alameda Medical Supply	40.00	Participant Support Costs

Del Mar College
Financial Record System
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Disbursements for dates 12/01/2025 thru 12/31/2025

Check Date	Payee	Amount	Description
85365	12/11/2025 Alliance Health Resources Mobi	2,285.00	Online Services
85366	12/11/2025 Bound Tree Medical LLC	757.56	Instructional Supplies
85367	12/11/2025 BSN Sports LLC	367.82	Production, Publications & Prom
85368	12/11/2025 Camfil USA Inc	7,669.50	HVAC
85369	12/11/2025 CC Battery Co Inc	300.45	Repairs & Maintenance
85370	12/11/2025 City of Corpus Christi	250.97	Disposal Trash
85371	12/11/2025 DEX Imaging LLC	2,829.90	Copier Rental
85372	12/11/2025 Facility Solutions Group	9,659.03	SC NC Electrical
85373	12/11/2025 Fisher Rosemount Systems	2,147.30	Repairs & Maintenance
85374	12/11/2025 Gall's Inc	1,698.15	Supplies - Not Cap Not INV
85375	12/11/2025 Gobi Library Solutions from EB	17.10	Library Continuation
85376	12/11/2025 Home Depot	1,102.82	Instructional Supplies
85377	12/11/2025 Interstate Batteries of	281.90	P & S - Other
85378	12/11/2025 Northern Safety Company Inc	3,457.61	Supplies - Not Cap Not INV
85379	12/11/2025 Pittsburg Paints	131.34	Building Structure
85380	12/11/2025 Southwest Solutions Group Inc	276,928.25	Contractors
85381	12/11/2025 VWR Funding Inc	36.77	Instructional Supplies
85382	12/11/2025	248.80	Funds Held for Others
85383	12/12/2025 Annuity Investment	25.00	A/P - TSA
85384	12/12/2025 Fiduciary Trust Company of New	20.00	A/P - TSA
85385	12/12/2025 IRS Austin Service Center	35.00	A/P - IRS Levy
85386	12/16/2025 AIM Media Texas Operating,LLC	603.18	Funds Held for Others
85387	12/16/2025 Aquatic Renovations	1,075.00	Repairs & Maintenance
85388	12/16/2025 Aransas Pass Chamber of	795.00	Production, Publications & Prom
85389	12/16/2025 Associated Builders &	1,437.00	Memberships & Dues
85390	12/16/2025 Wissam Atwah	817.36	Travel
85391	12/16/2025 Victor M. Betancourt, II	848.25	Advertising
85392	12/16/2025 Big Brothers Big Sisters of So	1,250.00	Production, Publications & Prom
85393	12/16/2025 CASAS - Comprehensive Adult St	3,135.00	Online Services
85394	12/16/2025 Coastal A D S Inc	364.80	Building Structure
85395	12/16/2025 Examsoft Worldwide Inc	12,750.00	Electronic Testing REsources
85396	12/16/2025 L Omar Gonzalez	3,885.00	Contractors
85397	12/16/2025 GrantWorks Inc	19,725.00	Contract Labor
85398	12/16/2025 HEB Grocery Company	83.40	Instructional Supplies
85399	12/16/2025 Home Depot	874.59	Instructional Supplies
85400	12/16/2025 Instructure Inc	123,479.20	Software Desk Lic Fees
85401	12/16/2025 Int'l Assoc of Heat & Frost, I	3,360.00	Consultants
85402	12/16/2025 Johnson Controls Inc	1,373.35	SC NC HVAC
85403	12/16/2025	497.95	Funds Held for Others
85404	12/16/2025 McKesson Medical-Surgical Gove	244.97	Instructional Supplies
85405	12/16/2025 Mettler Toledo Llc	10,792.05	Repairs & Maintenance
85406	12/16/2025 Music & Arts	78.20	Supplies - Not Cap Not INV
85407	12/16/2025 Nueces County	81,264.81	Tax Assessing & Collecting
85408	12/16/2025 Outreach Systems	4,000.00	Software Desk Lic Fees
85409	12/16/2025 Parts Town LLC	200.38	Repairs & Maintenance
85410	12/16/2025 Polsinelli PC	16,861.56	Legal Fees
85411	12/16/2025 Proforma Total Print Source	671.75	Production, Publications & Prom
85412	12/16/2025 Promo Universal LLC	2,545.00	Production, Publications & Prom
85413	12/16/2025 San Patricio County Appraisal	1,540.13	Tax Appraisal Fee
85414	12/16/2025 Screening One Inc	242.00	Online Services

Del Mar College
Financial Record System
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Disbursements for dates 12/01/2025 thru 12/31/2025

Check Date	Payee	Amount	Description
85415	12/16/2025 Sentinel Supply LLC	21,991.74	< 5,000 Equip Not Cap INVT
85416	12/16/2025 South Texas Music Mart	175.00	Repairs & Maintenance
85417	12/16/2025 TASB Risk Management Fund	3,919.77	Workman's Comp
85418	12/16/2025 UniFirst	800.82	Supplies - Not Cap Not INVT
85419	12/16/2025 United Corpus Christi Chamber	1,150.00	Production, Publications & Prom
85420	12/16/2025 Visit Corpus Christi	7,500.00	Production, Publications & Prom
85421	12/16/2025 World Affairs Council of South	500.00	Production, Publications & Prom
85422	12/18/2025 Advion Inc	217,213.50	> 5,000 Equipment Capitalized
85423	12/18/2025 Allied Universal Security Serv	151,194.52	Security Services
85424	12/18/2025 American Association of	13,545.00	Memberships & Dues
85425	12/18/2025 Aspire Cyber LLC	12,300.00	Consultants
85426	12/18/2025 AT & T	263.34	Telephone
85427	12/18/2025 AT & T	511.05	Telephone
85428	12/18/2025 The Bend Magazine	270.00	Production, Publications & Prom
85429	12/18/2025 Burlington English Inc	7,200.00	Software Desk Lic Fees
85430	12/18/2025 Buster's Propane LLC	60.00	Fuel/Oil
85431	12/18/2025 CC Battery Co Inc	2,118.93	Repairs & Maintenance
85432	12/18/2025 CP22Forever Foundation	200.00	Production, Publications & Prom
85433	12/18/2025 Judy L. Deanda	7.00	Travel
85434	12/18/2025 DEX Imaging LLC	2,793.43	Copier Rental
85435	12/18/2025 Dynamic Systems, Inc.	56,118.00	Contractors
85436	12/18/2025 EAN Services LLC	89.32	Travel
85437	12/18/2025 Encompass Demolition and Const	3,000.00	Environmental Compliance
85438	12/18/2025 Gall's Inc	198.51	Instructional Supplies
85439	12/18/2025 Marcus A. Gonzales	1,700.00	Advertising
85440	12/18/2025 GreatAmerica Financial Service	6,100.23	Copier Rental
85441	12/18/2025 HEB Grocery Company	637.07	Food Supplies
85442	12/18/2025 Maria L. Hernandez	107.48	Supplies - Not Cap Not INVT
85443	12/18/2025 Home Depot	277.28	Supplies - Not Cap Not INVT
85444	12/18/2025 Intelligent Video Solutions LL	83,428.62	> 5,000 Computers Capitalized
85445	12/18/2025 Koetter Fire Protection of Cor	1,492.60	Repairs & Maintenance
85446	12/18/2025 Mission Restaurant Supply	156.75	Instructional Supplies
85447	12/18/2025 Polsinelli PC	4,078.00	Legal Fees
85448	12/18/2025 Sam's Club	1,902.86	Food Supplies
85449	12/18/2025 Sirsidynix	1,200.00	Library - Elec Resource
85450	12/18/2025 Toshiba Business Solutions	448.68	Copier Rental
85451	12/18/2025 Verizon Wireless	37.22	Telephone
85453	12/19/2025 Annuity Investment	1,204.71	A/P - ORP
85454	12/19/2025 Annuity Investment	150.00	A/P - TSA
85455	12/19/2025 Annuity Investment	25.00	A/P - TSA
85456	12/19/2025 Ascensus Trust Co	3,722.20	A/P - ORP
85457	12/19/2025 Ascensus Trust Co	700.00	A/P - TSA
85458	12/19/2025 Aspire Financial Services, LLC	700.00	A/P - TSA
85459	12/19/2025 Aspire Financial Services, LLC	700.00	A/P - TSA
85460	12/19/2025 City of Corpus Christi	20,000.00	Food & Beverage
85461	12/19/2025 Fiduciary Trust Company of New	3,387.70	A/P - ORP
85462	12/19/2025 Herc Rentals Inc	4,999.99	< 5,000 Equip Not Cap INVT
85463	12/19/2025 IRS Austin Service Center	35.00	A/P - IRS Levy
85464	12/19/2025 Montgomery County Fiscal Court	402.96	Kentucky Tax
85465	12/19/2025 Gerald F. Napolis	498.67	Recruitment

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Disbursements for dates 12/01/2025 thru 12/31/2025

Check Date	Payee	Amount	Description
85466	12/19/2025 National Life Insurance Compan	224.90	A/P - ORP
85467	12/19/2025 National Life Insurance Compan	1,568.40	A/P - ORP
85468	12/19/2025 National Life Insurance Compan	2,684.00	A/P - TSA
85469	12/19/2025 Yvonne V. Valdez Trustee	4,343.08	A/P - Bankruptcy
85470	12/19/2025 Alpha Building Corporation	33,309.01	Contractors
E004159	12/2/2025 Dan T. Anderson, Jr.	1,176.00	Travel
E004159	12/2/2025 Rhonda Carlisle-Castillo	250.67	Travel
E004159	12/2/2025 Jason Flores	1,053.50	Travel
E004159	12/2/2025 Paul G. Gottemoller	392.00	Travel
E004159	12/2/2025 Scott Krali	1,000.00	Contract Labor
E004159	12/2/2025 George P. Lister	676.20	Travel
E004159	12/2/2025 Gary G. McKinny	56.00	Travel
E004159	12/2/2025 Casey D. Moebius	118.30	Travel
E004160	12/2/2025 Jose F. Palomo	692.30	Travel
E004160	12/2/2025 Alejandro D. Puent	205.80	Travel
E004160	12/2/2025 Norene V. Pumarejo	300.00	Childcare
E004160	12/2/2025 Debbie A. Salazar Mondragon	95.90	Travel
E004160	12/2/2025 A-Auto Tech	101.28	Repairs & Maintenance
E004160	12/2/2025 ABM Industry Groups LLC	118,650.76	Contractors
E004160	12/2/2025 Accreditation Commission for E	11,400.00	Accreditation Expense
E004160	12/2/2025 Ad Astra Information Systems L	22,486.88	Software Desk Lic Fees
E004160	12/2/2025 All Points Environmental LLC	1,962.00	Environmental Compliance
E004160	12/2/2025 Amazon.Com LLC	4,656.01	Supplies - Not Cap Not INVT
E004161	12/2/2025 American Welding & Gas Inc	90.00	Instructional Supplies
E004161	12/2/2025 Amtech Solutions, Inc.	5,000.00	Consultants
E004161	12/2/2025 Bird's Rubber Stamps	201.50	Office Supplies
E004161	12/2/2025 Boot Barn Holdings	1,065.87	Supplies - Not Cap Not INVT
E004161	12/2/2025 Carolina Biological Supply	211.55	Instructional Supplies
E004161	12/2/2025 Cintas Corporation	214.13	Contractors
E004161	12/2/2025 Columbia Electric Supply	887.99	Electrical
E004161	12/2/2025 Corpus Christi Freightliner	503.15	Repairs & Maintenance
E004161	12/2/2025 Corpus Christi Produce	367.68	Food Supplies
E004161	12/2/2025 Deaf and Hard of Hearing Cente	4,095.00	Special POP Interpreter
E004162	12/2/2025 Doctums Global LLC	84,835.88	Consultants
E004162	12/2/2025 Everest Water and Coffee LLC	598.00	Food Supplies
E004162	12/2/2025 Garda CL Southwest Inc	58.78	Security Services
E004162	12/2/2025 Gateway Printing & Office Supp	7.78	Office Supplies
E004162	12/2/2025 Henry Schein Inc	939.58	Instructional Supplies
E004162	12/2/2025 Johnstone Supply	845.82	HVAC
E004162	12/2/2025 Labatt Food Service LLC	9,949.07	Instructional Supplies
E004162	12/2/2025 Landauer Inc	1,643.90	Instructional Supplies
E004162	12/2/2025 LK Jordan & Associates	7,183.44	Contract Labor
E004162	12/2/2025 Meeder Public Funds, Inc.	4,332.00	Consultants
E004163	12/2/2025 O'Reilly Auto Parts	755.66	P & S - Other
E004163	12/2/2025 Pepsi Cola Corpus Christi	2,848.11	Food Supplies
E004163	12/2/2025 Safeguard System Inc	1,804.00	Repairs & Maintenance
E004163	12/2/2025 San Antonio Area Plumbers & Pl	22,802.40	Consultants
E004163	12/2/2025 Schneider Electric	1,490.00	SC NC HVAC
E004163	12/2/2025 Southern Tire Mart	40.00	Repairs & Maintenance
E004163	12/2/2025 SpawGlass Contractors Inc	214,775.10	Contractors

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Check Date	Payee	Amount	Description
E004163	12/2/2025 Stridde Collins & Associates	3,073.00	Consultants
E004163	12/2/2025 Turner Ramirez Associates Inc	11,216.25	Consultants
E004163	12/2/2025 Victory Building Team	44,818.00	Contractors
E004164	12/4/2025 Carey a. Alstadt	1,369.42	Recruitment
E004164	12/4/2025 Cynthia E. Arbuckle	21.70	Travel
E004164	12/4/2025 Walaa Awad	2,562.96	Instructional Supplies
E004164	12/4/2025 Mark E. Bohling	140.00	Travel
E004164	12/4/2025 Beverly A. Cage	50.00	Funds Held for Others
E004164	12/4/2025 Kassidy D. De la Garza	48.30	Travel
E004164	12/4/2025 Catherine O. Garcia	50.40	Travel
E004164	12/4/2025 Nathan R. Garcia	136.00	Travel
E004164	12/4/2025 Megan L. O'Shaughnessy	157.04	Travel
E004164	12/4/2025 Michael A. Quintana	550.00	Consultants
E004165	12/4/2025 Cheryl G. Sanders	31.28	Funds Held for Others
E004165	12/4/2025 Kristen R. Waddell	126.74	Travel
E004165	12/4/2025 Daiyuan Zhang	273.02	Travel
E004165	12/4/2025 Adamson & Company Llc	45,000.00	Audit Fees
E004165	12/4/2025 Amazon.Com LLC	319.98	Instructional Supplies
E004165	12/4/2025 American Welding & Gas Inc	9,892.95	Instructional Supplies
E004165	12/4/2025 Assessment Technologies	7,000.00	Electronic Testing REsources
E004165	12/4/2025 B & H Photo Video Pro Audio	447.73	Instructional Supplies
E004165	12/4/2025 Bird's Rubber Stamps	155.00	Office Supplies
E004165	12/4/2025 Boot Barn Holdings	5,204.02	Supplies - Not Cap Not INVT
E004166	12/4/2025 Bugpro Inc	5,579.00	Repairs & Maintenance
E004166	12/4/2025 Cintas Corporation	554.90	Contractors
E004166	12/4/2025 Columbia Electric Supply	4,579.28	Electrical
E004166	12/4/2025 Corpus Christi Produce	55.50	Food Supplies
E004166	12/4/2025 Gateway Printing & Office Supp	769.55	Supplies - Not Cap Not INVT
E004166	12/4/2025 Grainger Inc	483.93	Instructional Supplies
E004166	12/4/2025 Henry Schein Inc	884.48	Instructional Supplies
E004166	12/4/2025 Johnstone Supply	27.14	HVAC
E004166	12/4/2025 LK Jordan & Associates	5,197.40	Contract Labor
E004166	12/4/2025 O'Reilly Auto Parts	138.45	Instructional Supplies
E004167	12/4/2025 SecureTech	3,838.50	Contract Labor
E004167	12/4/2025 SpawGlass Contractors Inc	67,461.63	Contractors
E004167	12/4/2025 TK Elevator Corporation	231.58	Repairs & Maintenance
E004167	12/4/2025 TXU Energy	180,510.32	Electricity
E004167	12/4/2025 Uline	581.12	Instructional Supplies
E004167	12/4/2025 Winston Water Cooler of Corpus	1,215.85	Plumbing
E004167	12/4/2025 You Name It Specialties Inc	949.00	Production, Publications & Prom
E004167	12/9/2025 Patricia S. Benavides-Domingue	266.00	Travel
E004167	12/9/2025 Matthew Busby	115.50	Travel
E004167	12/9/2025 Jose Cortez	627.20	Travel
E004168	12/9/2025 Amanda R. Davila	400.00	Childcare
E004168	12/9/2025 Dearborn Real Estate	176.53	Online Services
E004168	12/9/2025 Nathan R. Garcia	138.00	Travel
E004168	12/9/2025 Timothy P. Giuliani	7,258.50	Commencement Expense
E004168	12/9/2025 Alberto Hernandez	60.00	Travel
E004168	12/9/2025 Sean M. Hurt	253.50	Travel
E004168	12/9/2025 Denise A. Kaufman	116.20	Travel

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Check Date	Payee	Amount	Description
E004168	12/9/2025 Nicole A. Kindzirsky	140.00	Travel
E004168	12/9/2025 Cynthia A. Longoria	436.31	Travel
E004168	12/9/2025 Gary G. McKinny	33.60	Travel
E004169	12/9/2025 Robert T. Muilenburg	594.00	Travel
E004169	12/9/2025 Ms. Satosha Patterson	107.10	Travel
E004169	12/9/2025 Leonard Rivera	98.70	Travel
E004169	12/9/2025 Cheryl G. Sanders	184.31	Funds Held for Others
E004169	12/9/2025 Neil Sisauyhoat	1,835.22	Professional Development
E004169	12/9/2025 Lauren M. White	138.00	Travel
E004169	12/9/2025 Kimberlee F. Winford	204.00	Travel
E004169	12/9/2025 Altex Electronics	599.41	Instructional Supplies
E004169	12/9/2025 Amazon.Com LLC	16,409.92	Library Books
E004169	12/9/2025 American Welding & Gas Inc	12,475.79	Instructional Supplies
E004170	12/9/2025 Bibiliu Campus Inc	153,275.01	A/P-Viking Inclusive Access
E004170	12/9/2025 Bird's Rubber Stamps	57.50	Office Supplies
E004170	12/9/2025 Boot Barn Holdings	927.29	Supplies - Not Cap Not INVT
E004170	12/9/2025 City of Corpus Christi	360.97	Water
E004170	12/9/2025 Clampitt Paper Co of San Anton	3,374.43	Supplies - Not Cap Not INVT
E004170	12/9/2025 Corpus Christi Produce	45.95	Food Supplies
E004170	12/9/2025 Felix Diesel Service Inc	15,988.82	Repairs & Maintenance
E004170	12/9/2025 Ferguson Enterprises Inc	50.03	Plumbing
E004170	12/9/2025 Grainger Inc	747.26	HVAC
E004170	12/9/2025 Johnstone Supply	730.82	HVAC
E004171	12/9/2025 Neuro Vestibular Rehab Consult	358.31	Contract Labor
E004171	12/9/2025 O'Reilly Auto Parts	945.48	Instructional Supplies
E004171	12/9/2025 Shi Government Solutions	1,092.00	Software Desk Lic Fees
E004171	12/9/2025 Shoreline Plumbing Co	1,050.94	SC NC Plumbing
E004171	12/9/2025 SpawGlass Contractors Inc	8,557.97	Contractors
E004171	12/9/2025 T Shirt Gallery & Sports	236.00	Funds Held for Others
E004171	12/9/2025 Tipco Technologies LLC	11.20	Repairs & Maintenance
E004171	12/9/2025 You Name It Specialties Inc	1,197.62	Production, Publications & Prom
E004171	12/11/2025 Tyler A. Brownlee	367.50	Travel
E004171	12/11/2025 Emily M. Gonzalez	652.40	Travel
E004172	12/11/2025 Gerardo Guzman, Jr.	92.40	Travel
E004172	12/11/2025 George P. Lister	534.80	Travel
E004172	12/11/2025 Felix Martinez, Jr.	605.00	Contract Labor
E004172	12/11/2025 Mendy L. Meurer-Busby	869.40	Travel
E004172	12/11/2025 Jose F. Palomo	451.50	Travel
E004172	12/11/2025 Gary D. Rivera	608.30	Travel
E004172	12/11/2025 Crystal J. Seehorn	175.70	Travel
E004172	12/11/2025 Amazon.Com LLC	92.90	Instructional Supplies
E004172	12/11/2025 Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E004172	12/11/2025 Amtech Solutions, Inc.	5,000.00	Consultants
E004173	12/11/2025 ARM Construction	480.00	SC NC Building Structure
E004173	12/11/2025 B & H Photo Video Pro Audio	6,394.23	< 5,000 Computer Not Cap INVT
E004173	12/11/2025 Biblioteca LLC	11,445.07	Software Desk Lic Fees
E004173	12/11/2025 Cintas Corporation	1,323.93	Contractors
E004173	12/11/2025 Columbia Electric Supply	1,945.54	Electrical
E004173	12/11/2025 Corpus Christi Athletic Club	276.57	Corpus Christi Athletic Club
E004173	12/11/2025 Deaf and Hard of Hearing Cente	3,185.00	Special POP Interpreter

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Disbursements for dates 12/01/2025 thru 12/31/2025

Check Date	Payee	Amount	Description
E004173	12/11/2025 Del Mar College Foundation	147.00	Foundation Contributions
E004173	12/11/2025 Doctums Global LLC	1,377.79	Consultants
E004173	12/11/2025 Felix Diesel Service Inc	8,314.55	Repairs & Maintenance
E004174	12/11/2025 Ferguson Enterprises Inc	501.16	Plumbing
E004174	12/11/2025 Fisher Scientific Company LLC	10,647.69	Instructional Supplies
E004174	12/11/2025 Gateway Printing & Office Supp	153.82	< 5,000 Furn and Fix Not Cap
E004174	12/11/2025 Grainger Inc	1,806.54	HVAC
E004174	12/11/2025 JL Squared Construction	14,025.00	Contractors
E004174	12/11/2025 Johnstone Supply	1,155.54	HVAC
E004174	12/11/2025 Konica Minolta	6,816.00	Copier Rental
E004174	12/11/2025 Labatt Food Service LLC	48.36	Instructional Supplies
E004174	12/11/2025 Lightcast	6,872.80	Software Desk Lic Fees
E004174	12/11/2025 LK Jordan & Associates	3,137.38	Contract Labor
E004175	12/11/2025 Metlife	275.00	A/P - TSA
E004175	12/11/2025 Providence Tax Finance Managem	656.25	Consultants
E004175	12/11/2025 Reliastar Life Insurance Co	75.00	A/P - TSA
E004175	12/11/2025 Republic Services Inc	10,602.81	Supplies - Not Cap Not INVT
E004175	12/11/2025 Safeguard System Inc	2,567.00	Contract Labor
E004175	12/11/2025 Shoreline Plumbing Co	9,593.59	SC NC Plumbing
E004175	12/11/2025 Texas Wilson Office Furniture	14,533.04	< 5,000 Furn and Fix Not Cap
E004175	12/11/2025 Victory Building Team	98,135.00	Const Cost - Contractors
E004175	12/11/2025 Winston Water Cooler of Corpus	121.16	Plumbing
E004175	12/11/2025 You Name It Specialties Inc	201.38	Production, Publications & Prom
E004176	12/16/2025 Amanda R. Davila	400.00	Childcare
E004176	12/16/2025 Ashton K. Everett	14.70	Travel
E004176	12/16/2025 Celia Garza	477.40	Travel
E004176	12/16/2025 Omar Gonzalez	42.00	Travel
E004176	12/16/2025 Felix Martinez, Jr.	907.50	Contract Labor
E004176	12/16/2025 David a. Ortiz	951.66	Recruitment
E004176	12/16/2025 Eric Valdez	140.00	Contract Labor
E004176	12/16/2025 ACI Payments Inc	305.48	Bank Expenses
E004176	12/16/2025 Adamson & Company LLC	10,512.93	Audit Fees
E004176	12/16/2025 Amazon.Com LLC	59.99	Library Books
E004177	12/16/2025 Apple Computer Inc	119.00	Instructional Supplies
E004177	12/16/2025 B & H Photo Video Pro Audio	2,461.80	Supplies - Not Cap Not INVT
E004177	12/16/2025 Baxter Healthcare Corporation	225.00	Software Desk Lic Fees
E004177	12/16/2025 CC Lawn Pros, LLC	20,250.00	Contractors
E004177	12/16/2025 Command Commissioning Llc	5,369.00	Consultants
E004177	12/16/2025 Commission on Accreditation	2,075.00	Accreditation Expense
E004177	12/16/2025 Cornell Smith Mierl Brutocao B	70.00	Legal Fees
E004177	12/16/2025 Corpus Christi Freightliner	10,477.51	Repairs & Maintenance
E004177	12/16/2025 ET Consulting LLC	450.00	Contract Labor
E004177	12/16/2025 Felix Diesel Service Inc	6,174.22	Repairs & Maintenance
E004178	12/16/2025 Gateway Printing & Office Supp	1,163.88	Instructional Supplies
E004178	12/16/2025 Grainger Inc	7,365.89	HVAC
E004178	12/16/2025 Graves Dougherty Hearon	6,090.00	Legal Fees
E004178	12/16/2025 Grimco, Inc	371.87	Supplies - Not Cap Not INVT
E004178	12/16/2025 PHCC San Antonio	1,192.88	Consultants
E004178	12/16/2025 Safeguard System Inc	177.00	Repairs & Maintenance
E004178	12/16/2025 San Antonio Area Plumbers & Pi	28,688.00	Consultants

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Disbursements for dates 12/01/2025 thru 12/31/2025

Check Date	Payee	Amount	Description
E004178	12/16/2025 Shi Government Solutions	523.73	Software Desk Lic Fees
E004178	12/16/2025 SpawGlass Contractors Inc	98,743.60	Contractors
E004178	12/16/2025 Stridde Callins & Associates	9,394.25	Consultants
E004179	12/16/2025 Winston Water Cooler of Corpus	9.36	Plumbing
E004179	12/18/2025 Jessica A. Alaniz	442.90	Travel
E004179	12/18/2025 Richard K. Bearden	200.00	Supplies - Not Cap Not INVT
E004179	12/18/2025 Maritza E. Buendia	17.50	Travel
E004179	12/18/2025 Adrian S. Clark	928.35	Professional Development
E004179	12/18/2025 Sarah L. Contreras	272.00	Travel
E004179	12/18/2025 Dearborn Real Estate	900.23	Online Services
E004179	12/18/2025 Ann B. Fierova	329.00	Travel
E004179	12/18/2025 Cecilia Gamboa	413.00	Travel
E004179	12/18/2025 Catherine O. Garcia	19.60	Travel
E004180	12/18/2025 Krista L. Heideman	21.97	Instructional Supplies
E004180	12/18/2025 Marissa I. Johnson	46.20	Travel
E004180	12/18/2025 Liana Joslin	121.10	Travel
E004180	12/18/2025 Lenora I. Keas	162.40	Travel
E004180	12/18/2025 Dr. Alison J. Marks	259.70	Travel
E004180	12/18/2025 Matthew F. Moore	1,576.45	Professional Development
E004180	12/18/2025	35.98	Funds Held for Others
E004180	12/18/2025 Belinda Munoz	509.09	Travel
E004180	12/18/2025 Elsa Odom	16.10	Travel
E004180	12/18/2025 Lucia G. Perez	298.20	Travel
E004181	12/18/2025 Augustin Rivera Jr.	2,136.08	Travel
E004181	12/18/2025 Tania L. Shumaker	23.80	Travel
E004181	12/18/2025 Jennifer L. Sramek	967.33	Travel
E004181	12/18/2025 Thomas A. Villanueva	267.40	Travel
E004181	12/18/2025 Yvonne J. Walker	13.30	Travel
E004181	12/18/2025 Altex Electronics	353.67	Repairs & Maintenance
E004181	12/18/2025 Amazon.Com LLC	1,519.26	Library Books
E004181	12/18/2025 Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E004181	12/18/2025 Amigos Library Services	2,917.00	Library - Elec Resource
E004181	12/18/2025 Amtech Solutions, Inc.	8,000.00	Consultants
E004182	12/18/2025 Apple Computer Inc	498.00	Supplies - Not Cap Not INVT
E004182	12/18/2025 Bibiliu Campus Inc	4,062.73	Participant Support Costs
E004182	12/18/2025 CC Lawn Pros, LLC	9,400.00	Contractors
E004182	12/18/2025 City of Corpus Christi	72,420.29	Gas
E004182	12/18/2025 Columbia Electric Supply	806.90	Electrical
E004182	12/18/2025 Corpus Christi Athletic Club	6,307.09	Corpus Christi Athletic Club
E004182	12/18/2025 Corpus Christi Freightliner	14,478.19	Repairs & Maintenance
E004182	12/18/2025 Culligan Water Conditioning	444.85	Rent Expense
E004182	12/18/2025 Deaf and Hard of Hearing Cente	34,565.00	Special POP Interpreter
E004182	12/18/2025 Del Mar College Foundation	5,579.00	Foundation Contributions
E004183	12/18/2025 Docutms Global LLC	83,125.88	Consultants
E004183	12/18/2025 Ebsco Subscription Services	152.70	Library - Periodicals
E004183	12/18/2025 Everest Water and Coffee LLC	548.30	Food Supplies
E004183	12/18/2025 Gateway Printing & Office Supp	6,121.77	Office Supply Payable
E004183	12/18/2025 Grainger Inc	85.44	HVAC
E004183	12/18/2025 Jefferson National Life	2,604.07	A/P - ORP
E004183	12/18/2025 Labatt Food Service LLC	4,817.50	Food Supplies

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Check Date	Payee	Amount	Description
E004183	12/18/2025 Metlife	2,359.44	A/P - ORP
E004183	12/18/2025 PHCC San Antonio	2,856.38	Consultants
E004183	12/18/2025 RegisterBlast	1,126.00	Hobet Test
E004184	12/18/2025 Reliastar Life Insurance Co	175.00	A/P - TSA
E004184	12/18/2025 SpawGlass Contractors Inc	209,479.75	Contractors
E004184	12/18/2025 USAA Annuity Life Insurance Co	2,077.45	A/P - ORP
E004184	12/18/2025 Victory Building Team	26,000.00	Contractors
E004184	12/18/2025 Victory Capital Advisers Inc	8,766.21	A/P - ORP
E004184	12/18/2025 Weaver	13,620.00	Audit Fees
E004184	12/18/2025 You Name It Specialties Inc	4,156.04	Production, Publications & Prom
Total:		<u><u>\$ 4,265,470.20</u></u>	

Del Mar College
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Checks Over 10,000

Disbursements for dates 12/01/2025 thru 12/31/2025

Check	Date	Payee	Amount	Description
85266	12/2/2025	Allied Universal Security Serv	\$ 158,771.74	Security Services
85267	12/2/2025	Bibiliu Campus Inc	39,242.40	A/P-Viking Inclusive Access
85270	12/2/2025	Computer Solutions	49,591.22	> 5,000 Equipment Capitalized
85279	12/2/2025	Insight Public Sector Inc	47,063.39	Software Desk Lic Fees
85285	12/2/2025	Nueces County Appraisal	314,026.00	Tax Appraisal Fee
85288	12/2/2025	Southwest Solutions Group Inc	12,334.32	Contractors
85291	12/2/2025	U.S. Bank Voyager Fleet System	10,860.27	Fuel/Oil
85295	12/4/2025	Axon Enterprise Inc	17,700.00	Instructional Supplies
85329	12/9/2025	Communities in Schools of the	10,000.00	Production, Publications & Prom
85330	12/9/2025	Corpus Christi Education	10,000.00	Production, Publications & Prom
85346	12/9/2025	Mobile Communications America	20,879.77	< 5,000 Equip Not Cap INVT
85354	12/9/2025	Sightlines, LLC	22,022.50	Consultants
85380	12/11/2025	Southwest Solutions Group Inc	276,928.25	Contractors
85395	12/16/2025	Examsoft Worldwide Inc	12,750.00	Electronic Testing REsources
85397	12/16/2025	GrantWorks Inc	19,725.00	Contract Labor
85400	12/16/2025	Instructure Inc	123,479.20	Software Desk Lic Fees
85405	12/16/2025	Mettler Toledo Llc	10,792.05	Repairs & Maintenance
85407	12/16/2025	Nueces County	81,264.81	Tax Assessing & Collecting
85410	12/16/2025	Polsinelli PC	16,861.56	Legal Fees
85415	12/16/2025	Sentinel Supply LLC	21,991.74	< 5,000 Equip Not Cap INVT
85422	12/18/2025	Advion Inc	217,213.50	> 5,000 Equipment Capitalized
85423	12/18/2025	Allied Universal Security Serv	151,194.52	Security Services
85424	12/18/2025	American Association of	13,545.00	Memberships & Dues
85425	12/18/2025	Aspire Cyber LLC	12,300.00	Consultants
85435	12/18/2025	Dynamic Systems, Inc.	56,118.00	Contractors
85444	12/18/2025	Intelligent Video Solutions LL	83,428.62	> 5,000 Computers Capitalized
85460	12/19/2025	City of Corpus Christi	20,000.00	Food & Beverage
85470	12/19/2025	Alpha Building Corporation	33,309.01	Contractors
E0041605	12/2/2025	ABM Industry Groups LLC	118,650.76	Contractors
E0041606	12/2/2025	Accreditation Commission for E	11,400.00	Accreditation Expense
E0041607	12/2/2025	Ad Astra Information Systems L	22,486.88	Software Desk Lic Fees
E0041620	12/2/2025	Doctums Global LLC	84,835.88	Consultants
E0041633	12/2/2025	San Antonio Area Plumbers & Pl	22,802.40	Consultants
E0041636	12/2/2025	SpawGlass Contractors Inc	214,775.10	Contractors
E0041638	12/2/2025	Turner Ramirez Associates Inc	11,216.25	Consultants
E0041639	12/2/2025	Victory Building Team	44,818.00	Contractors
E0041653	12/4/2025	Adamson & Company Llc	45,000.00	Audit Fees
E0041671	12/4/2025	SpawGlass Contractors Inc	67,461.63	Contractors
E0041673	12/4/2025	TXU Energy	180,510.32	Electricity
E0041698	12/9/2025	Amazon.Com LLC	16,409.92	Library Books
E0041699	12/9/2025	American Welding & Gas Inc	12,475.79	Instructional Supplies
E0041700	12/9/2025	Bibiliu Campus Inc	153,275.01	A/P-Viking Inclusive Access
E0041706	12/9/2025	Felix Diesel Service Inc	15,988.82	Repairs & Maintenance
E0041732	12/11/2025	Biblioteca LLC	11,445.07	Software Desk Lic Fees
E0041741	12/11/2025	Fisher Scientific Company LLC	10,647.69	Instructional Supplies
E0041744	12/11/2025	JL Squared Construction	14,025.00	Contractors
E0041753	12/11/2025	Republic Services Inc	10,602.81	Supplies - Not Cap Not INVT
E0041756	12/11/2025	Texas Wilson Office Furniture	14,533.04	< 5,000 Furn and Fix Not Cap
E0041757	12/11/2025	Victory Building Team	98,135.00	Const Cost - Contractors
E0041768	12/16/2025	Adamson & Company Llc	10,512.93	Audit Fees
E0041773	12/16/2025	CC Lawn Pros, LLC	20,250.00	Contractors
E0041777	12/16/2025	Corpus Christi Freightliner	10,477.51	Repairs & Maintenance
E0041786	12/16/2025	San Antonio Area Plumbers & Pl	28,688.00	Consultants
E0041788	12/16/2025	SpawGlass Contractors Inc	98,743.60	Contractors
E0041823	12/18/2025	City of Corpus Christi	72,420.29	Gas
E0041826	12/18/2025	Corpus Christi Freightliner	14,478.19	Repairs & Maintenance
E0041828	12/18/2025	Deaf and Hard of Hearing Cente	34,565.00	Special POP Interpreter
E0041830	12/18/2025	Doctums Global LLC	83,125.88	Consultants
E0041841	12/18/2025	SpawGlass Contractors Inc	209,479.75	Contractors
E0041843	12/18/2025	Victory Building Team	26,000.00	Contractors

Del Mar College
Financial Record System
Checks Over 10,000
Disbursements for dates 12/01/2025 thru 12/31/2025

<u>Check</u>	<u>Date</u>	<u>Payee</u>	<u>Amount</u>	<u>Description</u>
E0041845	12/18/2025	Weaver:	13,620.00	Audit Fees
		Total:	\$ 3,667,249.39	

Regular Agenda

Item 6

To: Mark Escamilla, Ph.D., President and CEO of the College

From: Raul Garcia, CPA, Vice President and Chief Financial Officer 

Date: February 3, 2026

Subject: Board Agenda: Proposed Tuition Rate Change

Background:

The College will present to the Board a tuition and fee assessment followed by a proposed no increase to the in-district tuition rate. This rate will remain at \$76 to be made effective beginning the Fall term of 2026.

B3.21 Tuition Policy: The per semester credit hour tuition rate for credit courses shall increase by a minimum of \$1.00 each fall semester for Texas in-district residents, Texas out-of-district residents, out-of-state residents, and foreign students. Any student whose legal residence is outside the Del Mar College District shall be charged an out-of-district fee. All student tuition and fees shall be set by the Board of Regents.

Action Item: Discussion and possible action regarding a tuition rate change for the 2026-2027 academic year.



GOVERNOR GREG ABBOTT

November 13, 2024

Dear University Systems Chairman and Chancellor:

Texans face significant rising costs due to inflation. When inflation and other economic pressures burden household budgets, our public universities must take every step possible to ease the financial burden on our students and their families.

Last year I signed a law that prohibits increasing undergraduate tuition and fees for both the 2023-24 and the 2024-25 academic years.

As this tuition freeze expires, let me be clear: I will not support any tuition increase at any public higher education institution in the upcoming biennium. My office has spoken to the Board of Regents at every public university system, and we are in agreement that no institution in Texas should approve tuition increases for the 2025-26 and 2026-27 academic school years.

The State has made historic investments in higher education, including increased funding for universities and financial aid programs. These efforts reflect our commitment to ensuring that higher education remains accessible and affordable for all Texans. When all Texans have access to quality and affordable education, they can earn better wages, meet workforce qualifications, and experience a higher quality of life. I will ensure college affordability remains a top priority for the state as we head into the next legislative session.

Sincerely,

A handwritten signature in black ink that reads "Greg Abbott".

Greg Abbott
Governor

GA:mw



Fiscal Year 2026-2027
Student Charges

Raul Garcia, Vice President and CFO
February 3, 2026



AGENDA



- FACTORS IMPACTING A BALANCE BUDGET
- STUDENT AFFORDABILITY INDICATORS
- HISTORICAL STUDENT CHARGE CHANGE ANALYSIS

FACTORS IMPACTING A BALANCE BUDGET

External Factors

- Potential Legislative Property Tax Proposal
- Governor's Guidance: Freeze on tuition and fees
- HB8 Formula Changes: Adjustments to performance funding
- Inflation Impact: Rising operational costs and student living expenses

Internal Factors

- Strategic Initiatives Fueled by F2D pilot program(s)
 - Wrap-around services for student success
 - Expanded dual credit initiatives
- Deferred Maintenance (\$174.1 to \$296.0 million)
- College Capacity fueled by enrollment trends

STUDENT AFFORDABILITY INDICATORS



LOW STUDENT CHARGES



HIGH STUDENT FINANCIAL
ASSISTANCE AWARDS



LOW STUDENT DEBT

Source: 1. The Federal National Center for Education Statistics (2022 – 2023 year)
2. Texas Public Higher Education Almanac (FY 2023)

PART-TIME STUDENT BILL EXAMPLES

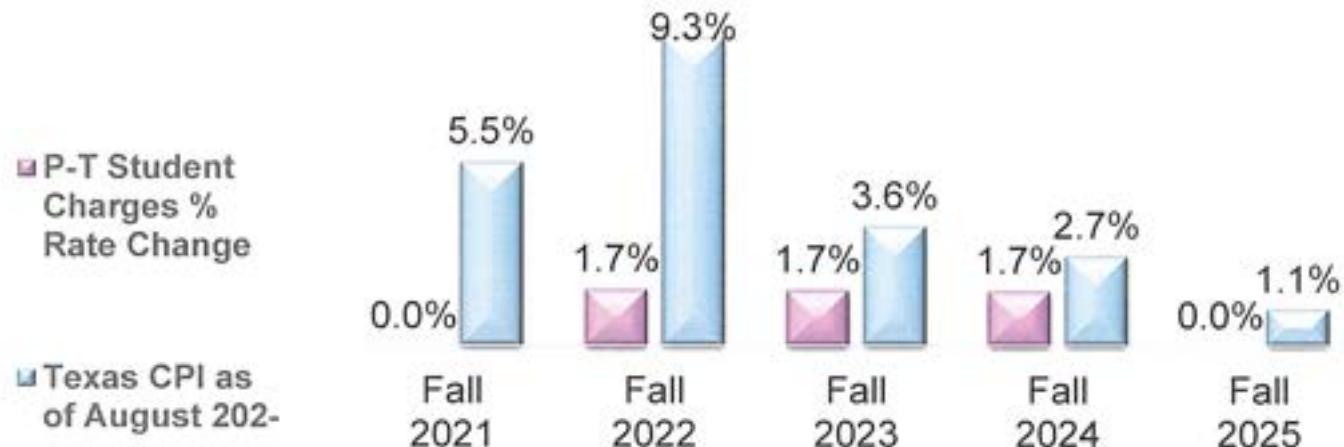
(Fall Term 7 credit semester hours)



	2022-23		2023-24		2024-25	
	Rate	Total	Rate	Total	Rate	Total
Basic Charges						
In District Tuition	\$ 73	\$ 511	\$ 75	\$ 525	\$ 75	\$ 525
General Use/Education Fee	12	84	12	84	12	84
Building Use Fee	12	84	12	84	12	84
Matriculation Fee	12	84	12	84	12	84
Instructional Fee	70	70	70	70	70	70
Student Services/Activity Fee	15	15	15	15	15	15
Subtotal		\$ 848		\$ 862		\$ 862
Special Charges						
Lab Fee		\$ 0		\$ 0		\$ 0
Book Charges/ Supplies		0		0		128
Subtotal		\$ 0		\$ 0		\$ 0
Total Charges		\$ 848		\$ 862		\$ 990
LESS FINANCIAL AID						
Pell Award		\$ (1,849)		\$ (2,149)		\$ (2,145)
SEOG		0		(400)		0
SEOG		0		0		(500)
Total Aid		\$ (1,849)		\$ (2,549)		\$ (2,645)
Funds available to the student		\$ 1,001		\$ 1,687		\$ 1,655

Source: College Records

STUDENT CHARGES RELATIVE TO INFLATION TRENDS

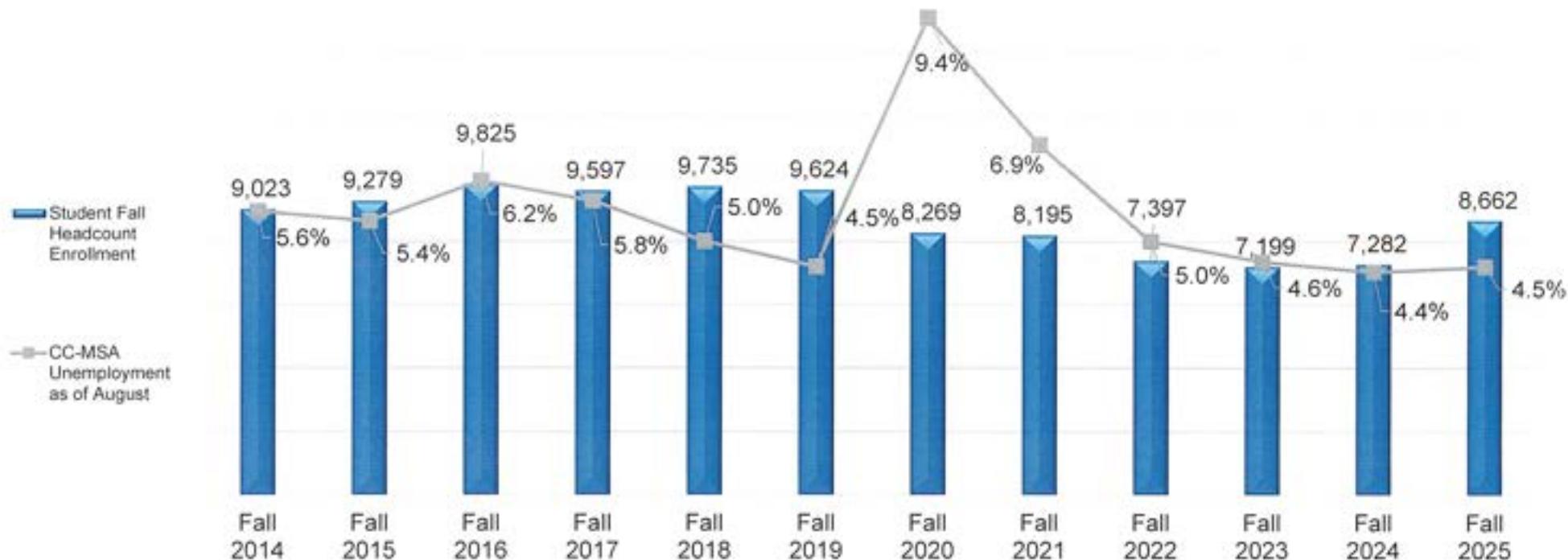


Part-time Student Charges (7 semester credit hours)	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025
	\$820	\$834	\$848	\$862	\$862

Source: Texas Workforce Solution

DMC DEL MAR COLLEGE

ENROLLMENT SENSITIVITY TO CHANGES IN UNEMPLOYMENT



Source: - College Records

- Texas Workforce Commission unemployment records as of August

- Enrollment as of 11/20/2025 includes flex and regular credit students. Excludes dual credit and continuing

TUITION RATE CHANGE SCENARIOS (2026 – 2027 YEAR)

Semester Hour Rate Change	New Tuition Rate	Part-Time (Fall & Spring Terms 7 Cr. Hrs. each)	Y.O.Y. Change	% Rate Change
\$ 1	\$ 76	1,738	\$14	0.8%
2	77	1,752	28	1.6%
3	78	1,766	42	2.4%

Semester Hour Rate Change	Tuition Rate	Estimated Annual Revenue
\$ 1	\$ 76	\$ 183,666
2	77	318,910
3	78	454,154

Thank you.



Regular Agenda

Item 7

Regular Agenda

Item 8

OFFICE OF GENERAL COUNSEL

DATE: January 28, 2026

TO: Board of Regents
College President and CEO

FROM: Augustin Rivera, Jr. 
General Counsel

RE: Annual Board of Regents' Ethics Update and Review

SUMMARY:

DMC General Counsel will facilitate the Board of Regents' Annual Ethics Update and Review for 2026.

BACKGROUND:

At the beginning of every calendar year, the Board of Regents reaffirms its commitment to the highest ethical standards by conducting an Annual Ethics Update and Review during a Board Meeting.

Since 2012, the Board has made intentional effort to demonstrate a commitment to ethics by conducting a review of the Board's Bylaws and Statement of Conduct and Ethics. In 2021, consistent with this commitment, the Board established an Ad Hoc Committee to review the Board's Bylaws for possible update and revision. Regent Libby Averyt served as chair of the Ad Hoc Committee and Regents Susan Hutchinson and Laurie Turner served as committee members.

After devoting substantial work and time to the project, the Ad Hoc Committee proposed additions and revision to the Bylaws for clarity, emphasis, and improvement, that were ultimately approved by the full Board in the Fall of 2021. The approved changes included the formalization of the Board's Annual Ethics Review and a proposed Statement of Ethical Conduct and Personal Disclosure Statement for each Regent to sign following the annual Ethics Review.

Attached are the approved forms for review and signature by each Regent following this year's Ethics update.

LIST OF SUPPORTING DOCUMENTS:

1. Del Mar College Board Bylaws and Statement of Conduct and Ethics
2. Statement of Ethical Conduct form (unsigned)
3. Personal Disclosure Statement (unsigned)
4. Abstention Affidavit

BYLAWS
Board of Regents
Del Mar College District

The following Bylaws of the Board of Regents of the Del Mar College District provide the operational framework within which the Board shall govern and act, as well as the aspirational and legal standards by which each Board member shall conduct themselves in the performance of their duties and in representing Del Mar College. Importantly, these Bylaws include expectations of ethical behavior that are more than what is required by law. The Board of Regents acknowledges the profound importance of leading by example and with these Bylaws, endeavors to cultivate a culture of exemplary Ethics at Del Mar College.

I. BOARD DUTIES AND RESPONSIBILITIES

- A.** The Board, composed of lay members, (“Board members” or “Regents”), shall exercise the traditional and time-honored role as it has evolved and shall constitute the keystone of the governance structure. In this regard, the Board:
 - 1. Is expected to preserve institutional independence and to defend its right to manage its own affairs through its chosen administrators and employees, free from any undue or improper influence.
 - 2. Shall enhance the public image of the College.
 - 3. Shall interpret the community to the College and interpret the College to the community.
 - 4. Shall nurture the College to achieve its full potential within its role and vision.
 - 5. Shall provide for financial resources to support adequately the institutional goals.
 - 6. Shall appoint the President and Chief Executive Officer (President and CEO) of the College and conduct periodic evaluations of the CEO’s performance.
 - 7. Shall establish and periodically review the Vision and Mission statements of the College.
 - 8. Shall establish the College’s strategic plan and goals consistent with the role and vision of the College.
- B.** The Board possesses and exercises its authority and duties as a collective body and functions only when it is convened in a properly noticed meeting. Unless

specifically authorized by prior action of the Board, no individual member may speak, obligate, or exercise authority in the name of the Board.

- C. The Board functions within the framework of laws, court decisions, attorney general's opinions, and similar mandates and restrictions from external sources. It performs functions as specified by applicable laws and regulations.
- D. The Board formulates policies and delegates to the President and CEO of the College the function of administering policies and regulations. The Board is not involved in administrative details, but the Board's review of administrative procedures and regulations may be undertaken if necessary to the function of policy formulation. In the absence of appropriate policy, the President and CEO of the College may need to make decisions and exercise authority, but such actions are subject to subsequent review by the Board for determination as to the need for a policy statement.
- E. Board members may be removed from office according to Texas Constitution, Article V, Section 24; Local Government Code 87.011, 87.012, 87.013, 87.031; Education Code 4.35(b), Texas Education Code § 44.032, and Texas Education Code § 130.0845, as currently stated or as amended in the future.
- F. A Board member shall not be absent from more than half of the regularly scheduled board meetings that the member is eligible to attend during a calendar year, not counting an absence for which the member is excused by a majority vote of the board. Texas Education Code § 130.0845.
- G. If citizens bring a concern or complaint to an individual Board member, the Board member shall refer the citizen to the College President and CEO or designee, who shall proceed according to appropriate Board policy. This does not restrict the Board member from bringing the concern or complaint to the Board of Regents.
- H. Board members shall undergo training and onboarding as soon as practicable after taking office, including the training and onboarding required by law and the orientation provided by the College. See below Section VIII.
- I. While serving in office, Board members shall not accept employment, including self-employment, or engage in a business, charity, nonprofit organization, or professional activity that conflicts with or could reasonably be expected to impair the Board member's independence of judgment in the performance of official duties.
- J. Regarding Board members' expenditures and reimbursements, each member shall comply with applicable College policies and act responsibly and as good stewards of College funds.

- K. In accordance with Board Bylaws, College policy and other applicable standards, the Board shall perform an annual self-evaluation. The self-evaluation will incorporate criteria assessing Board operations and defining Board effectiveness. The Board will use the results of the self-evaluation to assess past performance and to establish goals for the future.

II. STATEMENT OF CONDUCT AND ETHICS

Each member of the Board will conduct themselves, at all times, in accordance with the highest ethical principles and shall strive to support the Mission and Vision Statement of the College and, to that end, shall adhere to the following standards:

- A. Attend and participate actively in Board meetings.
- B. Devote time, thought, and study to the duties of a Board member in order to render effective and informed service.
- C. Work with other Board members to establish effective Board policies, delegate authority for the administration of the College to the President and CEO of the College, and act on behalf of the Board only with the official authorization of a majority of the members of the Board.
- D. Make policy decisions only after full discussion at publicly held Board meetings.
- E. Base all decisions on the available facts and independent judgment, free from any undue or improper influence, and abide by and uphold the final majority decision of the Board.
- F. Avoid, during a pending bidding, solicitation, selection or appointment process, any communications with involved vendors, contractors, bidders or applicants outside of the Board established process. The Board Chair or other designee will provide information or answer questions from the public about the process.
- G. Recognize that the College adheres to the concepts of free speech and academic freedom, encourage the free expression of opinion by all Board members, and seek systematic communications between the Board and students, faculty, staff, and the community, while refraining from communicating with students, staff, faculty and the community in any way which could be interpreted as having any authority outside the meetings of the Board and refraining from any communications among a quorum of Board members outside of the Board meeting.
- H. Communicate to other Board members and the President and CEO of the College expressions of public reaction to Board policies and College programs.
- I. Work with other Board members and with the President and CEO in a spirit of harmony and cooperation and in a manner that creates and sustains mutual respect.

- J. Become informed about current educational issues by individual study and through participation in programs providing needed information, such as those sponsored by State and National Community College organizations.
- K. Support the employment of those persons best qualified to serve as College faculty and staff, insist on a regular and impartial evaluation of all faculty and staff, and respect the authority and responsibilities of College employees and external contractors to empower them to work without interference.
- L. Remember always that the first and greatest priority must be the educational welfare of the students attending the College.
- M. Avoid real or apparent conflicts of interest and refrain from engaging in any activity that could create a conflict of interest.
- N. Refrain from using the Board position for personal or partisan gain.
- O. Bring about desired changes through legal and ethical procedures, upholding and enforcing all applicable statutes, regulations, and court decisions pertaining to community colleges.
- P. Work with other Board members to establish effective policies and practices, prohibiting all forms of unlawful discrimination, including harassment, on the basis of race, color, national origin, sex, (including pregnancy, gender identity and/or expression, sexual orientation), age, disability, and/or veteran or military status.
- Q. Refrain from any attempt to influence any operational decision, including but not limited to individual admissions, personnel, or purchasing decisions except when such is a legitimate issue at a Board meeting; and no Board member shall have any communications about a grievance or complaint with any person with a pending grievance or complaint.
- R. Identify and disclose any actual or potential conflict of interest, and act for the general public good regardless of personal relationships or business interests.
- S. Refrain from suggesting or recommending subcontractors to vendors at any time.
- T. Encourage and engage in open and honest discussion in making Board decisions, respect differences of opinion, and keep an open mind until each Regent has had an opportunity to address the Board.
- U. Refrain from accepting or soliciting any gift, favor, or service that might influence or appear to influence a Regent in the performance of official duties.

- V. Maintain strict confidentiality of information (1) presented, discussed or deliberated during any Closed Board Meeting or during any Closed Board Committee Meeting; (2) proprietary to the College; or, (3) about the College not within the public domain. As fiduciaries of the College, any Regent's disclosure or misuse of this information may be considered Official Misconduct or Abuse of Office, as defined by law.
- W. Endeavor to avoid, for a period of one (1) year after leaving office, both the possibility of conflict of interest and the appearance of such conflict that would arise if the former Regent takes employment or enters into a business relationship with any vendor, contractor, company or other individual or entity, in a business relationship with the College.
- X. Conduct, with the assistance of the College's General Counsel, an Annual Ethics Update that will specifically include a review of the Board's Bylaws and Statement of Conduct and Ethics. Upon completion of the Annual Ethics Update, each Regent will prepare and file a Personal Disclosure Statement and Statement of Ethical Conduct.
- Y. Demonstrate a personal commitment to ethical conduct by:
 - i. participating, with the assistance of the College's General Counsel, in an Annual Ethics Update with the Board that specifically includes a review of the Board's Bylaws and Statement of Conduct and Ethics.
 - ii. filing (with the DMC Office of General Counsel) a "Statement of Ethical Conduct" within 90 days of taking office and/or annually, in conjunction with the Annual Ethics Update.
 - iii. filing (with the DMC Office of General Counsel) a "Personal Disclosure Statement" listing "Sources of Occupational Income" and "Outside Positions," within 90 days of taking office and/or annually, in conjunction with the Annual Ethics Update.

III. REGENT EMAIL AND OFFICIAL COMMUNICATIONS

Members of the Board of Regents shall use Del Mar College email as their official means of communication. Members of the Board of Regents shall use their official DMC email to conduct all College business and to send and receive official communications.

Communication via the DMC employee email system is subject to the same public information, privacy, and records retention laws as other forms of communication. The Del Mar College Information Technology department will assign all Regents' official DMC email accounts and provide any necessary means to access their email accounts.

All use of official DMC email is subject to B3.23 Computer and Network Resources Use Policy and any associated administrative procedures.

Pursuant to State law and College policy, Regents are responsible for retaining all official communications related to their duties or College business, including texts, emails, social media communications, etc., regardless of whether the information is on a DMC email or device, or a personal device.

Pursuant to the records retention schedules and administrative rules issued by the Texas State Library and Archives Commission, the Board will comply with the schedules as required by State regulations. Record retention practices and time periods shall also be reviewed by the Board during the Board's Annual Ethics Update.

IV. SOCIAL MEDIA: POSTING ON PERSONAL SITES

Regents are encouraged to share DMC information and events that are a matter of public record, with the general public, including family and friends. When sharing information, Regents are encouraged to directly link to information sources as the most effective way to pass along news on personal sites.

Postings related to the College should disclose that views and opinions are the Regent's own, and not necessarily those of the College. Disclosures should be clear that the Regent is speaking for themselves and not on behalf of the College. A disclaimer, such as, "the views, opinions, conclusions and other information expressed on this social media page, are my own and not given or endorsed by Del Mar College, unless otherwise specified," may be appropriate to include in posts.

On personal sites, a Regent should identify their views are their own. If a Regent identifies their association with DMC (Regent) online, it should be clear that the views expressed are not necessarily those of the College.

The use of the Del Mar College logo, mascot, or nickname in postings may be subject to trademark law protection. The College logo or name may not be used to promote or endorse any product, cause, political party, or candidate. Regents are advised to consult with the College's General Counsel on questions for their appropriate use.

V. CONFLICTS OF INTEREST AND PROHIBITED BENEFITS

- A. Regents are public servants of the College and the State of Texas and, as such, are subject to laws that govern their conduct. The following practices are strictly prohibited: Bribery, Abuse of Office, Conflict of Interest, and Incompatibility of Office. Regents shall not accept or agree to accept, or solicit any gift, favor, service or benefit that the Regent knows, or should reasonably know, is offered with the intent to influence their decisions or actions, or may appear to influence their decisions or actions. Likewise, the Regent may not solicit, accept, or agree to

accept, any gifts, services, or other benefits from having exercised the powers and responsibilities of their official positions.

1. Regents shall not accept gifts, either in-kind or of money, from a vendor.
 - a. Gifts include any items not obviously of an advertising nature. Gifts of an advertising nature are those with the name of the firm affixed which have an estimated value of \$50.00 or less. Texas Penal Code § 36.10(a)(6).
2. Regents shall not solicit an employee for favors, services or other benefits.
3. Regents shall identify and disclose any actual or potential conflict of interest in accordance with Chapter 171 of the Texas Local Government Code and any such disclosure form shall be provided to the Board at the next scheduled meeting following the filing, and posted on the College's website.
4. Regents shall avoid a conflict of interest and the appearance of such conflict with regard to former private-sector employers, clients or close business associates for a period of one year after beginning Board service, by avoiding participation in matters likely to provide a direct and substantial benefit to former employers, clients or close business associates.

VI. REGENT MISCONDUCT

The Board has a duty to address Regent Ethical Misconduct. The Board may investigate Ethical Misconduct reports and issue sanctions in accordance with the law. "Ethical Misconduct" means violating (1) B2.1.2 Statement of Ethics, (2) Conflict-of-Interest Abstention, (3) Disclosure Statements, (4) Prohibited Actions, or (5) engaging in "Official Misconduct" (defined below).

Regents may consult with the College's General Counsel for guidance on ethical questions related to College business.

Any person or Regent may file a written Ethical Misconduct report with the Board Chair or the Board First Vice-Chair, if the report regards the Board Chair. The report recipient must advise the Board that an Ethical Misconduct report was received. The recipient may request an investigation of the Ethical Misconduct report upon a majority vote of the Board. The Board may ask the investigation to be conducted by the College General Counsel. The Board may also select an independent third party, through the College General Counsel, to conduct the investigation. "Independent third party" in this section means any person appointed by the Board to conduct this investigation. The independent third party will prepare investigative findings for the Board's review.

The Board shall have the authority to sanction and/or censure a Board member who is found by the Board to have violated the Board member's duties or any other provision of these Bylaws. In order for the Board to censure a Board member, the Board member must be found, by majority vote of the Board, to have violated a specific statute or law, Board Bylaw, or Board policy defining the Board member's duties and responsibilities. Such a finding shall be made by the Board only after an investigation by the Board or the Board's designee. The investigation must include an opportunity for the Board member to respond to the specific allegation(s) that the Board member has breached a duty.

Upon such finding, the Board may sanction the Regent found to have engaged in ethical misconduct. Sanctions may include, but are not limited to, (1) removing the Regent from serving on any committee, (2) limiting travel and fee reimbursement, (3) censuring the Regent, or (4) any other sanction or action allowed by law.

“Official Misconduct” is defined as “intentional, unlawful behavior relating to official duties by an officer entrusted with the administration of justice or the execution of the law. . . [and includes] an intentional or corrupt failure, refusal, or neglect of an officer to perform a duty imposed on the officer by law.” Texas Government Code § Section 87.011(3).

VII. BOARD ELECTIONS AND APPOINTMENTS

The Board is composed of nine members who are elected for six-year terms in accordance with State law. Elections are held on the first Tuesday after the first Monday in November of even-numbered years, at which time three members are elected. The Chair and other Board officers are elected by the membership of the Board. Subject to applicable statutes, regulations, and State law, if the position of an at-large representative on the Board shall become vacant, the Board shall fill the unexpired term in accord with the guidelines below; and if the position of a district representative on the Board shall become vacant, the Board may fill the unexpired term in accord with the guidelines below or may opt to leave the position open to be filled at the next election. Board elections and appointments shall be conducted in accordance with College policy and State law.

- A. The candidate for regent must be a registered voter who shall have resided within the College District for a period of at least six months prior to filing for such office. In the case of a single-member district vacancy, the candidate must have been a resident of that district for a period of at least six months prior to filing for such office.
- B. The Board shall announce the vacancy through the news media, including minority-language. In addition, the vacancy should be announced to interested agencies and individuals.
- C. The Board shall determine the period for responding to the announcement, the time being at least two weeks.

- D. Persons interested in being appointed to the Board shall submit a resume and support documents (as determined by the Board of Regents) to the President and CEO of the College.
- E. The Board of Regents shall review the resumes and support documents and select candidates to be interviewed.
- F. The Board of Regents shall interview the selected candidates and make an appointment.
- G. All Election Documents, including Campaign Finance Reports, filed with the College by Board members will be available to the public and posted on the College's website.
- H. A person elected or appointed to serve as a Board member must remain a resident of the Del Mar College Taxing District, or in the single-member district, if applicable, throughout the term of office. A Board member who ceases to reside in the College Taxing District, or in the single-member district, if applicable, shall be deemed to have vacated their office.

VIII. BOARD MEMBER TRAINING

The Board and CEO shall provide an orientation for new Board members promptly after taking the Oath of Office to assist them in understanding the Board's function, policies, and procedures. Assistance given in the orientation of new Board members shall comply with the criteria specified in Texas State Law.

The CEO, or designee, will work with the Board to ensure Board training needs are addressed, including all training as required by state law.

The official training program established for members of the Board of Regents shall comply with all regulations and criteria under Texas Education Code § 61.084. Each member of the Board shall attend, during the member's first year of service, at least one training program under this Section.

Within 90 days of taking the oath of office, a Regent shall complete a course of training on open meetings and open records provided by the Texas Attorney General or another approved source of training about the Board's and Regents' responsibilities under Chapter 551, Government Code.

Within 90 days of taking office, a Regent shall also complete the Board Ethics training and filing requirements outlined in II(Y).

IX. OFFICERS

- A. Officers of the Board of Regents shall be a Chair, a first Vice Chair, a second Vice-Chair, Secretary, and other officers as deemed necessary.
- B. Any officer of the Board may be removed from office for cause by majority vote of the Board at a special or regular meeting of the Board.
- C. The term of office for each officer shall be two years with no limit as to the number of terms which may be served.
- D. Election of officers shall be conducted each two years at the meeting of the Board following the election of members to the Board of Regents. Election of officers shall occur immediately following the swearing in of those elected to the Board. The election shall be conducted in such manner as agreed upon by the members of the Board.
- E. The duties of the officers shall be as follows:
 - 1. Chair of the Board
 - a. Preside at meetings of the Board of Regents.
 - b. Appoints Board Committees and Chairs.
 - c. Sign official documents and contracts as required by statute or Board policy.
 - d. Promote Board unity and share all information with other Board members in a timely fashion.
 - e. Perform such other duties as may be required by law or specified by the Board of Regents.
 - 2. Vice Co-Chairs (2) of the Board
 - a. Perform the duties of the Chair in the absence of the Chair.
 - b. Promote unity.
 - c. Perform such other duties as may be required by law or specified by the Board of Regents.
 - 3. Secretary of the Board
 - a. Serves as the official custodian of the minutes, books, records, and seal of the Board.
 - b. Preside at the meetings in the absence of the Chair and Vice Chair.
 - c. Sign official documents as required by statute or Board policy.
 - d. Promote unity.
 - e. Perform such other duties as may be required by law or specified by the Board of Regents.

- F. If a vacancy should occur in any office, a replacement for the remainder of the unexpired term shall be selected by an election held by the remaining members of the Board.

X. COMMITTEES OF THE BOARD

- A. The Chair or the Board of Regents may establish committees as needed and shall confer on such committees the committee charter for any such established committee.
- B. Within the first quarter of an odd-numbered year, the Board will review and determine whether to operate as a committee of the whole or to establish Board committees. Irrespective of the established committee composition cycle, the Board may create or dissolve committees as it deems appropriate.
- C. The Board Chair is authorized to appoint committee members, designate the chair of the committees, and determine committee term limits. The President and CEO of the College may serve as ex-officio member of each Board committee and may also appoint staff liaisons.
- D. All committees shall constitute less than a quorum of the Board. A standing or special Board committee must have at least two Regents present in order to advance items to be forwarded to the full Board of Regents.
- E. The chair of each Board committee will ensure that minutes are taken during a meeting of the committee, and the minutes of each committee meeting will be shared with each committee member, approved, and posted and maintained in the same manner as other Board minutes.
- F. Unless otherwise directed by the Board, committees may establish their own procedures for meeting and conducting business.

XI. MEETINGS

- A. Regular meetings of the Board shall be held at 1:00 p.m. on the second Tuesday of each month, and on one of the campuses of the College, unless otherwise specified by the Chair. Without necessitating an amendment to the Bylaws, the Board Chair may make a temporary change of time, date or location of the regular meeting.
- B. Items may be placed on the agenda for meetings of the Board by the Chair of the Board, the President and CEO of the College, or by written request sent by mail, fax, or email, to the Board Chair by a member of the Board with concurrence provided from a second Board member. The request then shall be sent to the President and CEO of the College.

- D. Called or emergency meetings may be held, if necessary. An emergency meeting may be called because of “an imminent threat to public health and safety” or “a reasonably unforeseeable situation including a natural disaster, infrastructure failure, epidemic, or civil disturbance.” Texas Government Code § 551.045.
- E. As needed, the Board may also meet for the purpose of conducting a Workshop meeting. A Workshop meeting may be convened and held at any reasonable date and time.
- F. Meeting Notices and Agendas will be posted in accordance with the Texas Open Meetings Act and available on the College’s website.

XII. ORDER OF BUSINESS

The Chair of the Board shall set the Order of Business which may include the following:

- A. Call to Order
- B. Quorum Call
- C. Moment of Silence
- D. Pledge of Allegiance
- E. Del Mar College Vision Statement
- F. General Public Comments
- G. Recognition and Accolades
- H. Staff Reports
- I. College Chief Executive Officer’s Report
- J. Regents’ Comments
- K. Pending Consent Agenda Items (any item may be removed and placed on the regular agenda by any Board member)
- L. Pending Regular Agenda Items for Discussion and Possible Action
- M. Closed Session
- N. Calendar
- O. Adjournment

XIII. PUBLIC COMMENT

The Del Mar College Board of Regents (“Board”) has always endeavored to solicit the advice and counsel of the public in the planning and operation of the College. To this end, the Board recognizes the role of public comment and input during the meetings of the Board and respects the right of the public to provide such comment. There are two opportunities during a Board meeting for public comment: i) in connection with a specific agenda item, prior to Board action (agenda items); and, ii) during General Public Comments.

In order to reasonably facilitate public comment during Board meetings and to ensure that everyone is provided with an equal opportunity to be heard, the following rules shall apply:

1. Prior to the start of a Board Meeting, an individual wishing to address the Board must fill out the Registration Card for General Public Comments and submit the completed Card to the Board Liaison. The individual shall indicate on the Registration Card the subject of the public comment (specific agenda item or general comment).
2. An individual wishing to provide handouts to the Board shall submit the handouts to the Board Liaison at the same time as the completed Registration Card, prior to the start of the Board Meeting.
3. An individual shall have 3 minutes to present General Public Comments.
4. An individual may not yield any portion of their allotted time to any other person.
5. General Public Comments are specifically subject to the Board’s “Rules of Decorum” found in Section XVI of the Board’s Bylaws of the Del Mar College Board of Regents.
6. An individual that violates any provision of this policy, or uses abusive, profane, or defamatory language or gestures or, language likely to incite a breach of the peace; or, engages in conduct likely to interfere with, or otherwise obstruct a meeting, may be ruled out of order and, i) issued a warning, ii) have their right to comment revoked, and/or, iii) be removed from the meeting.
7. General Public Comments shall occur at the beginning of the Board Meeting and shall be limited to a total no more than thirty (30) minutes.
8. General Public Comments on specific agenda items shall be allowed before or during the Board’s deliberation of the specific agenda item and prior to action by the Board.
9. In accordance with the Texas Open Meetings Act, the College is limited in responding to public comments or inquiries on non-agenda items as follows:
 - a. Provide a statement of specific factual information in response to an inquiry;
 - b. Recite existing policy in response to an inquiry;
 - c. Propose placing the subject of the inquiry on the agenda of a subsequent meeting. (Tex. Govt. Code Section 551.042)
10. At the discretion of the Board, General Public Comments may be provided by telephone or other means of telecommunication or electronic communication, subject to the Texas Open Meetings Act.

11. The Board Chair shall have the authority, with good cause, to temporarily modify or suspend the application of any of these rules.

XIV. RULES OF ORDER

The latest edition of Robert's Rules of Order shall govern the Board in its deliberations, except where it is inconsistent with these Bylaws or any applicable law. All members of the Board may vote on matters to be decided by the Board unless excused by law.

XV. MINUTES OF PROCEEDINGS

- A. Minutes of proceedings of the Board of the previous meeting shall be delivered to the members before the time of the next regular meeting.
- B. The minutes of the preceding meeting(s) shall be reviewed by the Board Secretary or General Counsel, and approved by the Board.
- C. The official minutes of the Board shall be maintained by the Office of the College President and CEO and shall be made available for public review upon request.

XVI. RULES OF DECORUM

In order to orderly conduct the business of the College, and to properly discharge its duty, the Board of Regents must hear in many instances a variety of differing viewpoints. To obtain all relevant information from differing viewpoints, rules of decorum are necessary. Thus, the Board of Regents adopts the following rules to assist in the orderly deliberation of matters affecting the College and its constituents.

- A. No Board Member, staff person, faculty member, or members of the audience shall use abusive or defamatory language or gestures or make personal attacks against any member of the faculty, staff, Regents, or the public at any Board meeting.
- B. While the Board of Regents is in session there shall be adherence to Board policy prohibiting the use of tobacco, drugs and/or alcohol.
- C. Demonstrations shall not be permitted while the Board is in session, including marches, chanting, picketing, any other coercive, argumentative, political, and/or disruptive behavior of any kind.
- D. Banners, placards, signs, posters and political advertisements of any type are prohibited unless such material is useful and necessary to a presentation. The Board of Regents, by majority vote, shall make the final determination on whether particular material is useful and necessary.

- E. Individuals shall present their views to the Board during Public Comments in a factual, precise presentation. Loud, boisterous, profane, or obscene language or behavior is not allowed.
- F. In addressing the Board under Public Comments, members of the audience shall rise, go to the podium, and remain standing while addressing the Board. They shall remain at the podium and speak into the microphone for the recording of the proceedings and begin by giving their full name and affiliation to the College, if any. The public shall not approach the Regents table except with permission or request of the Board Chair or presiding officer.
- G. All remarks shall be addressed to the Board and not to the Regents as individuals.
- H. Regents and College staff shall be prompt in all sessions of the Board and in the dispatch of the College business. Time limitations on presentations and public comments shall be enforced by the Board Chair.
- I. Regents, faculty, College staff, and members of the audience shall be courteous, polite, concise, and respectful of one another, and shall respect the letter and spirit of these rules so that the Board may fairly hear all sides of an issue and, by due deliberation, act in the best interest of the College.

XVII. AMENDMENT OF BYLAWS

These Bylaws may be amended at any regular meeting of the Board by majority vote of the members of the Board.

History:

Adopted by the Board of Regents Regular Meeting - April 4, 1978

Amended by the Board of Regents Regular Meeting - May 11, 1982

Amended by the Board of Regents Regular Meeting - November 9, 1982

Amended by the Board of Regents Regular Meeting - September 11, 1984

Amended by the Board of Regents Regular Meeting - September 13, 1988

Amended by the Board of Regents Regular Meeting - March 13, 1990

Amended by the Board of Regents Regular Meeting - September 14, 1999

Amended by the Board of Regents Regular Meeting - February 5, 2002
Edited Statement of Ethics

Amended by the Board of Regents

Regular Meeting - March 12, 2002

Added Rules of Decorum

Amended by the Board of Regents Regular Meeting - June 4, 2002

Revision to Sections IB, III, IV, V & VI

Amended by the Board of Regents Regular Meeting - January 21, 2003

Revision to Committees Names

Amended by the Board of Regents Regular Meeting - February 18, 2003

Added Committees Charges

Amended by the Board of Regents Called Meeting - June 17, 2003

Revision to Placing Items on Agenda

Amended by the Board of Regents Called Meeting- November 23, 2004

Revision to Officers and Order of Business

Amended by the Board of Regents Regular Meeting - November 11 , 2008

Added Censure of Board member, Section IJ

Amended by the Board of Regents Regular Meeting - December 16, 2008

Changed Board President to Chair; added Consent Agenda item

Amended by the Board of Regents Regular Meeting - September 8, 2009

Added to Sections IA6 - IA8

Amended by the Board of Regents Regular Meeting - November 13, 2012

Amended by the Board of Regents Regular Meeting – March 16, 2021

Changed III. Committees of the Board

Del Mar College Board of Regents

Statement of Ethical Conduct

As a member of the Board of Regents of the Del Mar College District, I am mindful of the public trust vested in the office to which I've been elected (or appointed), and I hereby commit to conduct myself in compliance with my oath and the law, our Board Bylaws, and in accordance with the highest ethical standards. I further commit to performing my duties, at all times, with integrity, in good faith, and, in the best interests of Del Mar College, its students, faculty and employees, and our community.

I affirm that I have:

1. Reviewed the Bylaws of the Del Mar College Board of Regents, particularly the Statement of Conduct and Ethics;
2. Completed the Board's Annual Ethics Update; and,
3. Filed a current Personal Disclosure Statement with the DMC Office of General Counsel.

Date: _____

By: _____

Regent, Del Mar College District

Del Mar College Board of Regents

Personal Disclosure Statement

In furtherance of the Del Mar College Board of Regents commitment to ethical conduct and transparency, in an effort to avoid conflicts of interest, and to promote public confidence in the Board and Del Mar College, the Board requires that each Regent file this Personal Disclosure Statement on an annual basis, with the DMC Office of General Counsel.

The information provided is accurate as of the year of filing, as well as the year immediately preceding the date of filing.

Name of Regent: _____

Filing Year: _____

- I. **Sources of Occupational Income.** Please list all sources of occupational income, identified by employer, or if self-employed, by the nature of the occupation.

- II. **Outside Positions.** Please list any offices or other positions you hold or have held within the past year in corporations, partnerships, trusts, civic organizations, charitable organizations, educational organizations, political organizations, or any other outside organization.

- III. **Personal Notes and Lease Agreements.** Please identify each guarantor of a loan and each person or financial institution to whom you, your spouse, or a dependent child had a total financial liability of more than \$1,000.00 in the form of a personal note or notes or lease agreement at any time during the past calendar year and indicate the category of the amount of the liability (\$1,000-\$4,999, \$5,000-\$9,999, \$10,000-\$24,999, \$25,999-OR MORE).

Date: _____

Regent, Del Mar College District

ABSTENTION AFFIDAVIT

(Tex. Local Govt. Code 171.004)

THE STATE OF TEXAS §

COUNTY OF NUECES §

I, _____, a Regent on the Del Mar College Board of Regents, make this affidavit and hereby on oath state the following:

I have a substantial interest in a business entity or real property that may receive a special economic effect that is distinguishable from the effect on the public by an action contemplated by the Del Mar College Board of Regents.

The business entity or real property in which I have a substantial interest is: *[name and address of business and/or description of property]*

The nature or extent of my interest in the business or real property is herein described by stating that either I or a person that is related to me within the first degree of consanguinity (blood) or affinity (marriage) as defined by state law has a substantial interest in this business entity or real property for the following reasons *[check all that apply]*:

- own 10% or more of the voting stock or shares of the business entity;
- own 10% or more of the fair market value of the business entity;
- own \$15,000 or more of the fair market value of the business entity;
- receive from the business entity funds that exceed 10% of gross income for the previous year;
- has an equitable or legal ownership of real property with a fair market value of \$2,500 or more.

Alternatively, even if I do not have a "substantial interest" as defined by Chapter 171 of the Texas Local Government Code, I am filing this affidavit so to avoid the appearance of impropriety. My interest may be described as follows:

Upon filing of this affidavit with the official record keeper of the Del Mar College District, I affirm that I shall abstain from voting or further participating in any matter involving the business entity or real property, unless allowed by law.

Signed this _____ day of _____, 2024.

_____ (Signature of Affiant)

_____ (Title of Affiant)

BEFORE ME, the undersigned authority, this day personally appeared Regent _____ and by oath stated that the facts herein stated are true and correct.

SWORN TO AND SUBSCRIBED BEFORE ME on this _____ day of _____, 2024.

_____ Notary Public in and for the State of Texas

My commission expires:

Regular Agenda

Item 9



DATE: January 27, 2026

TO: Mark Escamilla, Ph.D., President and CEO

FROM: Lenora Keas, Executive Vice President and COO *L. Keas*

REF: Proposed Del Mar College Participation in the Tax Increment
Reinvestment Zone, No. Seven (7) London Area – City of Corpus Christi
Proposed TIRZ

SUMMARY:

The City of Corpus Christi passed the second reading of an Ordinance on January 13, 2026 to create Tax Increment Reinvestment Zone No. Seven (7) for the London area. Nueces County approved the TIRZ on November 5, 2025, and subsequently entered an interlocal agreement with the City.

Tax increment financing is a tool authorized by Chapter 311 of the Texas Tax Code (Chapter 311) by which local governments, such as Del Mar College District, can reinvest tax revenues from certain taxable property in the district to fund the costs of certain public works, or other projects that benefit a specific geographic area through a reimbursement process. College Policy B4.37 provides guidance and direction as to the requirements for participation in TIRZ.

BACKGROUND:

The London area is designated as a growth corridor for the region and is mainly vacant land which lacks infrastructure to support growth. The City indicates that the TIRZ would support and guide development in the area by utilizing the increment to support the infrastructure that is needed.

This TIRZ is different from others in that most of the area is outside City limits and developments must annex into the City limits to receive incentives. As developments are annexed into the City limits, a “subzone” or unique project will be created and the College and County can choose if they want to contribute to the increment to the project. The two identified subzones currently are the (A) Mirabella and (B) The Proper developments.

The base year for the TIRZ will be the 2026 tax year. The City is contributing at 50% for a period of 25 years and the County at 45% for twenty years. Under College policy, the time frame for consideration is ten years with an option for renewal and the proposal is for a 45% contribution of the increment. The funds can only be spent in compliance with the Project and Financing Plan and must be used for public infrastructure. Funding for projects within each subzone will be limited to new increment generated solely within each subzone. To be eligible to receive incentives, developers must voluntarily annex into the City limits, connect to public water, wastewater/sewer, and stormwater utilities, and include development that exceeds the minimum standards required in the City's Unified Development Code (UDC) and Infrastructure Design Manual (IDM).

Total estimated taxable value over the 25-year period is \$2.8 billion with an estimated \$198 million in new tax revenues to the City, \$86 million to the County and \$86 million to the College. Over a ten-year period, the College could possibly receive \$13.4 million in taxes and contribute approximately \$6 million incentive to TIRZ.

The Board for TIRZ will be comprised of seven City Council appointees, five Nueces County appointees, two Del Mar College appointees and one community/development representative. The Chair will be a City appointee and Vice-Chair a County appointee.

Administration has evaluated the TIRZ #7 proposal in accordance with DMC Board Policy B4.37 and finds that the major sections comply.

STAFF ANALYSIS:

Based upon final analysis, the following brings the most long-term benefit to the College: that the College participates in TIRZ #7 at 45% for a period of ten years with a maximum contribution of \$6,000,000.00. This recognizes that funding of subzones (A) Mirabella and (B) The Proper is contingent upon the developments meeting the requirements identified in the interlocal agreement.

Also, that the Board of Regents authorizes Administration to execute final documentation and an Interlocal Agreement with the City of Corpus Christi.

LIST OF SUPPORTING DOCUMENTS:

1. PowerPoint presentation



Tax Increment Reinvestment Zone #7

London Area

Lenora Keas Lehrman
Consultant

Augustin Rivera, Jr.
General Counsel

Jessica Alaniz
Executive Director of Administration

February 3, 2026

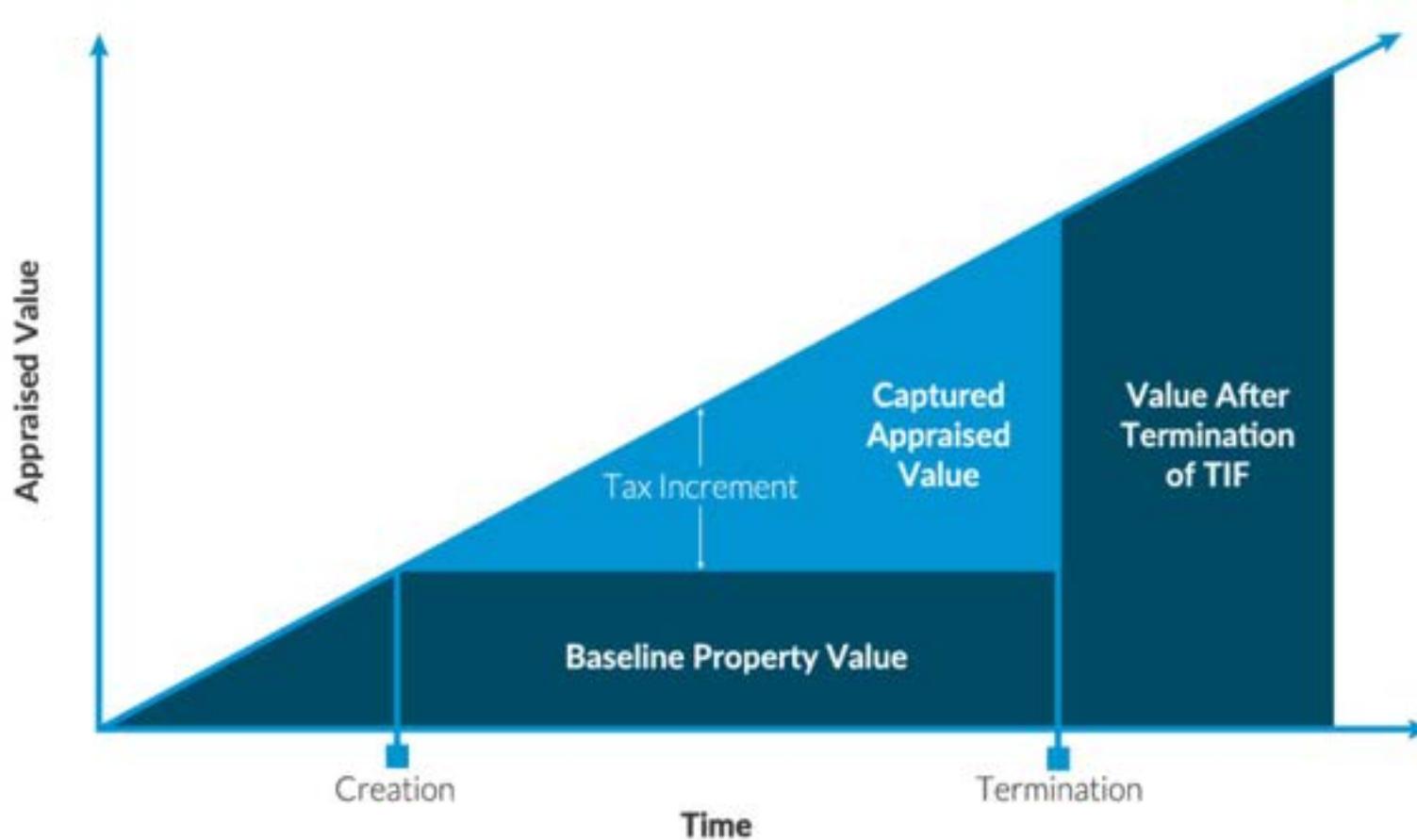
Agenda

1. Vision of the TIRZ Concept
2. Proposed Territory of TIRZ #7
3. How this TIRZ is Different
4. Terms, Investment, and Tax Reimbursement Contributions
5. Board Consideration

Vision of TIRZ #7

- Enables master planning that promotes smart growth with diverse housing and commercial services like retail and entertainment
- Reinvests funding to enhance parks, trails, and public spaces, improving quality of life
- Creates a new tax base and supports development in an undeveloped area
- Supports targeted infrastructure investments to catalyze sustainable growth

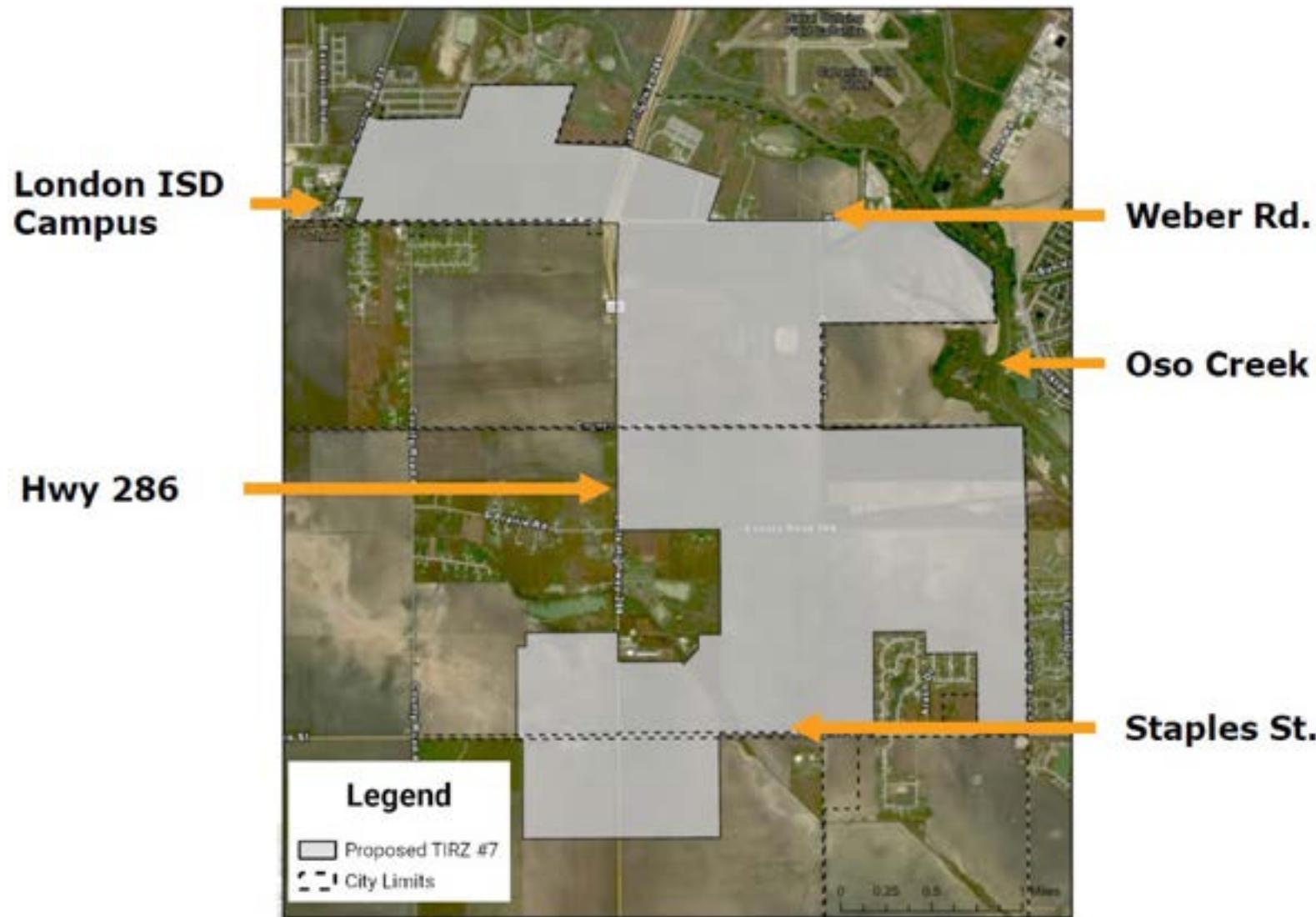
Tax Increment Plan



Proposed TIRZ Map – Surrounding Areas

Legend

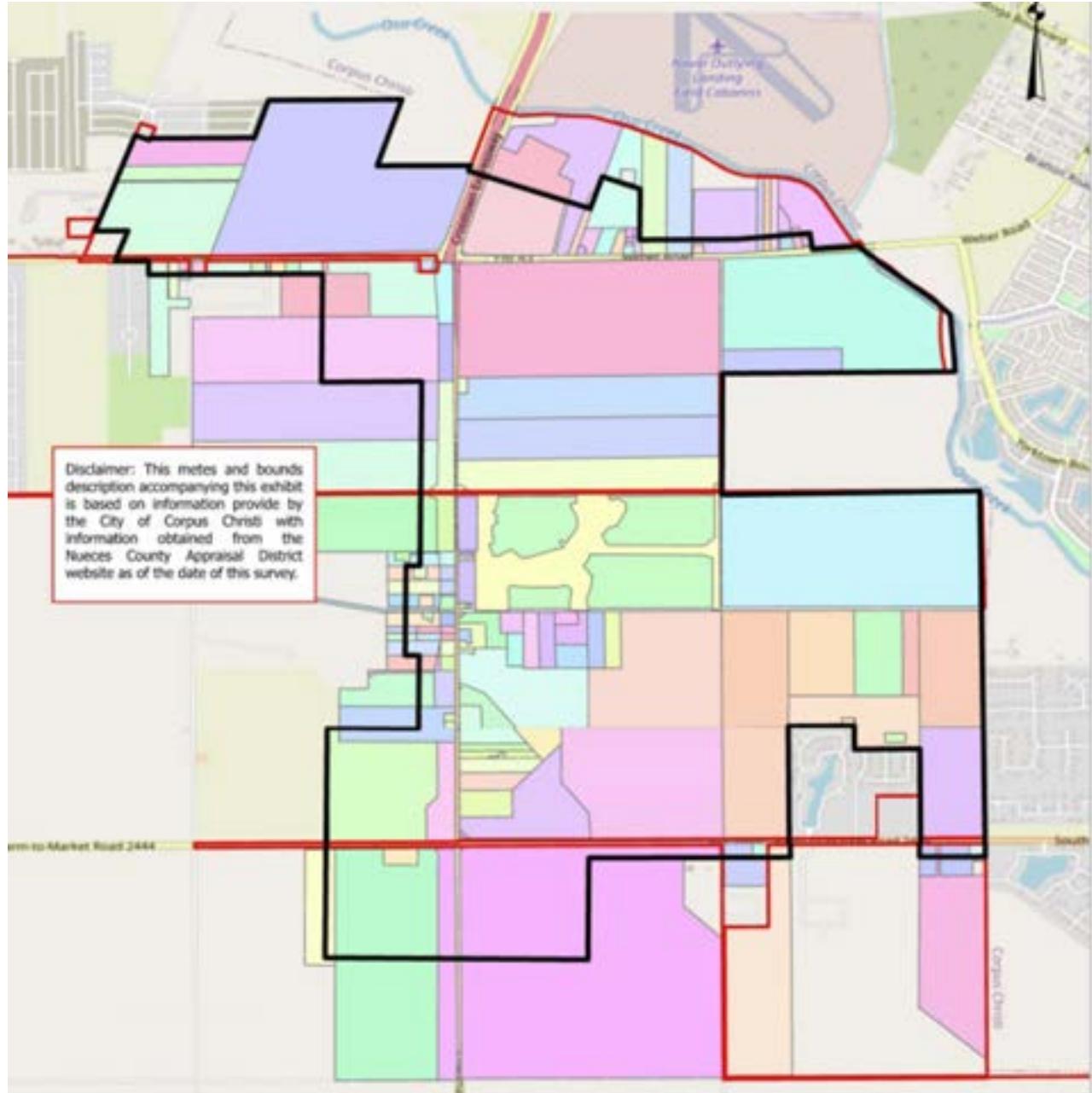
-  TIRZ #7 BOUNDARY
-  CORPUS CHRISTI CITY LIMITS



Proposed TIRZ Map – City Limits

Legend

- TIRZ #7 BOUNDARY
- NUECES PARCELS
- CORPUS CHRISTI CITY LIMITS



Proposed TIRZ Map – Subzones

- **Subzone B The Proper** – located northwest of the intersection of Weber Street and Highway 286, includes approximately 522 acres
- **Subzone A Mirabella** – located northeast of the intersection of Highway 286 and County Road 20A, includes approximately 300+ acres



Why a TIRZ in this area?

- Primarily undeveloped agricultural land outside city limits
- Lacks sufficient infrastructure to support quality development including roads, stormwater, water, and wastewater
- Surrounding development consists of $\frac{1}{2}$ to 2 acre lots on septic systems with roads lacking curbs, gutters, and sidewalks
- Located between growing areas to the east and west, leaving a currently undeveloped gap

How is this TIRZ different?

- To receive funding, development must meet the following criteria:
 - UDC standards
 - Annex into the City limits
 - Connect to City sewer
- Will not contribute to the TIRZ until a project/subzone is approved and the land is annexed into the city limits
- Developments will only receive funding from the new tax revenue they generate – reimbursement only

Subzone A – Mirabella Development

- 300 acres
- 1,100 homes in three price ranges which offer move-up opportunities
- 23 acres of parks and green spaces
- 13 miles of connected hike and bike trails
- Community amenities including a resort style pool, community center, and recreation fields including pickleball, baseball, and basketball.

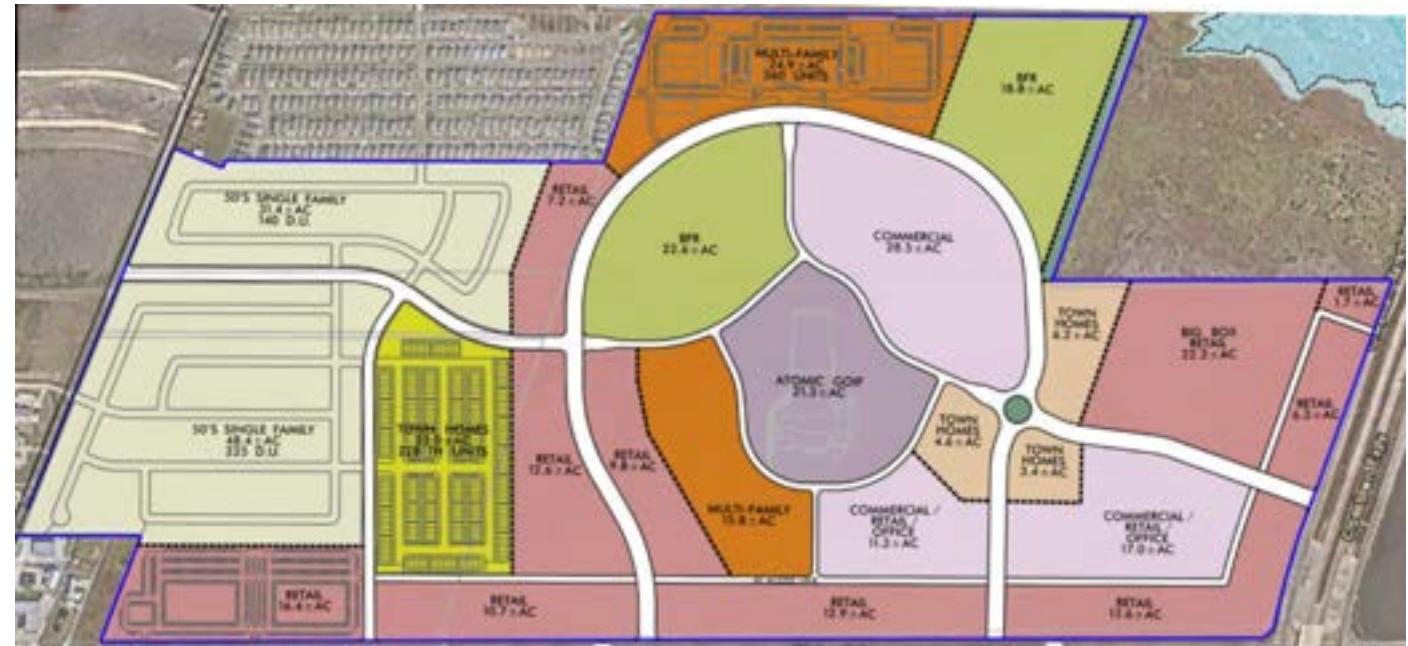


Mirabella - Estimated Project Costs

Category	Project Costs
Contingency, Professional Fees, General Conditions, & Soft Cost	\$ 13,138,908.51
Site Work	\$ 601,886.82
Public Sewage, Storm, & Water	\$ 23,454,796.20
Public Landscape Improvements	\$ 1,684,376.24
Traffic and Street Improvements	\$ 16,652,551.81
Public Structures & Common Areas	\$ 3,094,901.70
Total	\$ 58,627,421.27
Design Subtotal	\$ 13,138,908.51
Development Cost	\$ 45,488,512.77

Subzone B – The Proper

- 522 acres
- Premier mixed-use community offering a balanced mix of single-family and multifamily homes alongside high-quality commercial and retail uses
- Enhanced community design featuring upgraded lighting, lush landscaping, and enhanced entryway features to promote aesthetics and safety



The Proper - Estimated Project Costs

Category	Project Costs
Contingency, Professional Fees, General Conditions, & Soft Cost	\$ 22,050,022.50
Site Work	\$ 4,724,167.50
Public Sewage, Storm, & Water	\$ 37,441,665.00
Public Landscape Improvements	\$ 8,123,692.50
Traffic and Street Improvements	\$ 29,048,355.00
Public Structures & Common Areas	\$ 15,837,097.50
Total	\$ 117,225,000.00
Design Subtotal	\$ 22,050,022.50
Development Cost	\$ 95,174,977.50

25 Year Financial Overview of Subzones

Category	Amount
Est. Total TIF Revenues	\$ 128,102,289.53
Est. Project Costs	\$ (175,852,421.27)
Formation Costs	\$ (250,000.00)
Est. TIRZ Administration (to City)	\$ (2,500,000.00)
Est. TIRZ Administration (to County)	\$ (1,000,000.00)
Excess (Shortage)	\$ (51,500,131.74)
Developer/PID Contributions	\$ 51,500,131.74

TIRZ #7 Board Composition

- TIRZ Board members appointed by City Council
- Proposed Board Composition (Up to 15 Members):
 - 7 - City Council Appointees
 - 5 - Nueces County Appointees
 - **2 - Del Mar College Appointees**
 - 1 - Development Representative
- Chair to be appointed by City Council
- Vice-Chair to be appointed by Nueces County

Pending Information

- Construction Timeline
- Number and Type of Jobs Created
- DMC Programs and Impact

Overall Terms and Investment

Proposed Terms

- 25-year term (2026-2051) - Allows developers to begin projects within the next five years, while still being able to receive incentives over a 20-year term
- 2026 will be the base year
- Increment contribution only within approved sub-zones
- City approved by second vote – 1/13/2026
- County finalized – 11/5/2025

Total Estimated Investment and New Revenues

- \$2.8 Billion in estimated new taxable value
- \$370 Million in estimated total new tax revenue over 25 years

DMC Terms and Investment

Proposed Terms for DMC

- 10-year term (2026-2036)
- 45% contribution of new tax revenues after development approval and annexation
- DMC BOR will have the option to veto any amendments created by TIRZ Board prior to consideration by City Council
- DMC's total contribution during the first ten years is a maximum of \$6 Million
- DMC's projected tax revenue for a ten-year period is approximately \$13.4 Million

Taxing Entities' Participation

Entity	Period	Rate	Tax Years	Estimated Contribution
City of Corpus Christi	25 years	50%	2026-2051	\$ 96,675,244.13
Nueces County	20 years	45%	2026-2046	\$ 25,392,360.65
Del Mar College	10 years	45%	2026-2036	\$ 6,046,241.85

Tax Reimbursement Contributions Breakdown

Year	Nueces County	City of Corpus Christi	Del Mar College	Totals
0	\$ -	\$ -	\$ -	\$ -
1	\$ -	\$ -	\$ -	\$ -
2	\$ 16,722.80	\$ 42,475.15	\$ 16,682.45	\$ 75,880.41
3	\$ 169,041.81	\$ 429,358.54	\$ 168,633.98	\$ 767,034.32
4	\$ 336,032.16	\$ 853,506.50	\$ 335,221.45	\$ 1,524,760.11
5	\$ 516,769.19	\$ 1,312,570.37	\$ 515,522.43	\$ 2,344,862.00
6	\$ 644,434.17	\$ 1,636,833.65	\$ 642,879.41	\$ 2,924,147.22
7	\$ 802,699.44	\$ 2,038,820.27	\$ 800,762.85	\$ 3,642,282.56
8	\$ 997,847.38	\$ 2,534,487.23	\$ 995,439.98	\$ 4,527,774.60
9	\$ 1,223,010.65	\$ 3,106,391.75	\$ 1,220,060.02	\$ 5,549,462.42
10	\$ 1,354,306.67	\$ 3,439,877.69	\$ 1,351,039.27	\$ 6,145,223.63
11	\$ 1,570,983.10	\$ 3,990,226.05	\$ -	\$ 5,561,209.15
12	\$ 1,612,596.73	\$ 4,095,922.78	\$ -	\$ 5,708,519.52
13	\$ 1,733,517.40	\$ 4,403,055.80	\$ -	\$ 6,136,573.20
14	\$ 1,840,062.26	\$ 4,673,674.95	\$ -	\$ 6,513,737.21
15	\$ 1,930,689.63	\$ 4,903,864.36	\$ -	\$ 6,834,553.99
16	\$ 1,969,303.42	\$ 5,001,941.64	\$ -	\$ 6,971,245.07
17	\$ 2,084,963.31	\$ 5,295,712.52	\$ -	\$ 7,380,675.82
18	\$ 2,126,662.57	\$ 5,401,626.77	\$ -	\$ 7,528,289.34
19	\$ 2,169,195.82	\$ 5,509,659.30	\$ -	\$ 7,678,855.13
20	\$ 2,293,522.12	\$ 5,825,442.48	\$ -	\$ 8,118,964.60
21	\$ -	\$ 6,040,904.36	\$ -	\$ 6,040,904.36
22	\$ -	\$ 6,161,722.45	\$ -	\$ 6,161,722.45
23	\$ -	\$ 6,523,857.15	\$ -	\$ 6,523,857.15
24	\$ -	\$ 6,654,334.29	\$ -	\$ 6,654,334.29
25	\$ -	\$ 6,798,978.07	\$ -	\$ 6,798,978.07
Totals	\$ 25,392,360.65	\$ 96,675,244.13	\$ 6,046,241.85	\$ 128,113,846.63

Consideration to:

Participate in TIRZ #7 at 45% for a period of ten years with a maximum contribution of \$6,000,000.00. This recognizes that funding of subzones (A) Mirabella and (B) The Proper is contingent upon the developments meeting the requirements identified in the interlocal agreement.

Also, that the Board of Regents authorizes Administration to execute final documentation and an Interlocal Agreement with the City of Corpus Christi.