

May 6, 2026

NOTICE OF MEETING

The **Regular Meeting** of the Board of Regents of the Del Mar College District will convene at **1:00 pm, Tuesday, May 12, 2026**, at the Oso Creek Campus, Culinary Arts Building, Tres Grace Room, Corpus Christi, Texas.

AGENDA

CALL TO ORDER

QUORUM CALL

MOMENT OF SILENCE

PLEDGE OF ALLEGIANCE

DMC VISION STATEMENT: *Del Mar College empowers our communities to achieve their dreams.*

Del Mar College is streaming live audio and video from the official Board of Regents meetings on the College's website in real-time, with the exception of portions of the meeting considered as "closed session" by statute.

GENERAL PUBLIC COMMENTS (Non-Agenda Items) – 3-minute time limit

- Specific Public Comments will be allowed on agenda items prior to action by the Board.
- General Public Comments may be moved on the agenda at the discretion of the Board Chair and as an accommodation to those in attendance.
- Pursuant to the Texas Open Meetings Act, the College is limited in responding to public comments or inquiries as follows:
 1. Provide a statement of specific factual information in response to an inquiry.
 2. Recite existing policy in response to an inquiry.
 3. Propose placing the subject of the inquiry on the agenda for a subsequent meeting.

(Tex. Govt. Code Section § 551.042)

RECOGNITIONS.....Ms. Cheryl Sanders

- Del Mar College’s SGA attended the Texas Junior College Student Government Association (TJCSGA) 2026 Convention on April 17-19, 2026 and received several awards:

SGA received Gold Level for Chapter Excellence Award; SGA President Sofia Jimenez earned Student of the Year; Vice President Isaiah Herrero earned first place for Event of the Year; and Ms. Beverly Cage was selected as Advisor of the Year.

(III: Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential and Goal 2: Optimize the Viking Student Experience)

COLLEGE PRESIDENT’S REPORT..... Dr. Mark Escamilla

- April 23, 2026: Port of Corpus Christi Servant Leader Course Keynote
(I: Communicate, Goal 1: Collaborate across the College)
- April 24, 2026: Buc Days Parade Float
(I: Communicate, Goal 2: Connect beyond the College)
- April 29, 2026: TACC Quarterly Meeting
(I: Communicate, Goal 2: Connect beyond the College)
- April 29, 2026: DMC Received Leadership in Pathways to Success Award from Robstown ISD Education Foundation
(I: Elevate, Goal 1: Increase completion for all students)
- May 14, 2026: CE High School Health Science Pinning Ceremony, Hilliard Center
(III: Cultivate, Goal 2: Optimize the Viking student experience)
- May 15, 2026: Spring Semester Graduation Commencement Ceremony, Hilliard Center
(III: Cultivate, Goal 2: Optimize the Viking student experience)

REGENTS REPORT:

- Announcement of Ad Hoc Facilities Committee.....Ms. Carol Scott, Board Chair
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

STAFF REPORTS:

- Student Enrollment Report
.....Dr. Patricia Benavides-Dominguez, Dr. Jonda Halcomb, and Dr. Leonard Rivera
(II: Elevate, Goal 1: Increase completion for all students)

- Proposed Tax Abatement: Hut 8.....Ms. Jessica Alaniz Perez
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
- Fiscal Year 2027 Preliminary Budget
.....Mr. Raul Garcia, Dr. Cathy West and Ms. Jackie Landrum
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
- TIRZ Task Force Update.....Ms. Jessica Alaniz Perez
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
- Dual Credit Pathways: Business Administration, Nurse Education and Science,
Technology, Engineering, Arts, and Mathematics (STEAM).....
.....Dr. Jonda Halcomb and Dr. Leonard Rivera
(II: Elevate, Goal 1: Increase completion for all students)
 - Associate of Arts in Business Administration offered at Oso Creek Campus to
Veterans Memorial High School, Fall 2026
 - Nursing Pathways program to be offered at London High School, Fall 2026
 - Science, Technology, Engineering, Arts, and Mathematics (STEAM) Academy
offered Summer 2026 to 3rd – 8th graders from West Oso ISD, Corpus Christi ISD,
London ISD, and Flour Bluff ISD

PENDING BUSINESS:

Status Report on Requested Information

CONSENT AGENDA

Notice to the Public

The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.

CONSENT MOTIONS:

(At this point the Board will vote on all motions not removed for individual consideration.)

ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes:
Regular Board Meeting, April 7, 2026
(I: Communicate, Goal 2: Connect beyond the College)

- 2. Acceptance of Investments for March 2026
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
- 3. Acceptance of Financials for March 2026
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
- 4. Discussion and action on annexation adopted by the City of Corpus Christi on March 17, 2026 – BRBG Investments, LLC
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Public comments for consent agenda items

REGULAR AGENDA

- 5. Discussion and possible action regarding 2025 Instructional Review Report pursuant to DMC Policy B6.11
.....Dr. Jonda Halcomb
(I: Elevate, Goal 1: Increase completion for all students)

Public comments for this agenda item

- 6. Discussion and possible action regarding Internal Audit Services Request for Qualifications
.....Ms. Tammy McDonald
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Public comments for this agenda item

- 7. Discussion and possible action on Request for Qualifications (RFQ) 2026-03 approval of Architect, Engineering and related consultants to support Del Mar College projects on an Indefinite Delivery/Indefinite Quantity (IDIQ) Basis.....Ms. Tammy McDonald
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Public comments for this agenda item

- 8. CLOSED SESSION pursuant to:
 - a. **TEX. GOV'T CODE § 551.071:** (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer), with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session; and,


- b. **TEX. GOV'T CODE § 551.087**: (Deliberation Regarding Economic Development), regarding discussion or deliberation of information received from a business prospect with which the College is conducting economic development negotiations and/or the deliberation of an offer of a financial or other incentive to a business prospect, with possible discussion and action in open session; and,
- c. **TEX. GOV'T CODE § 551.074(a)(1)**: (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee, including Evaluation of College President.

CALENDAR: Discussion and possible action related to calendaring dates.

ADJOURNMENT

PUBLIC NOTICE is given that the Board may elect to go into executive session at any time during the meeting in order to discuss matters listed on the agenda, when authorized by the revision of the Open Meetings Act, Chapter 551, of the Texas Government Code.

Regents Report

Date: May 12, 2026
TO: Board of Regents
FROM: Carol A. Scott, Board Chair 
Re: Ad Hoc Facilities Committee

As per our bylaws, I am appointing an ad hoc committee of the Board to assess the future direction of the College's facility planning, major maintenance needs, and capital projects. The committee is expected to provide input to staff, review projects, and make recommendations for the full Board of Regents to consider. They may also be asked to monitor projects, including budgets, expenditures, and status. Regular updates will be provided to Board of Regents to ensure transparency, fiscal accountability, and timely identification of any variances or concerns.

Members of the committee are:
Regent Carl Crull, Chair
Regent Rudy Garza
Regent David Loeb
Chair Carol Scott, ex officio

The committee will serve until the end of this calendar year at which time the board reorganization will occur, and the board can determine the need to continue its existence.

Staff Reports

Student Enrollment Report

Dr. Patricia Benavides-Dominguez,
Vice President for Student Services

Dr. Jonda Halcomb,
Vice President and Chief Academic Officer

Dr. Leonard Rivera,
Vice President of Dual Enrollment and Continuing Education

STUDENT ENROLLMENT REPORT

May 12, 2026

Dr. Patricia Benavides-Dominguez
Vice President for Student Affairs

Dr. Jonda Halcomb
Vice President and Chief Academic Officer

Dr. Leonard Rivera
Vice President of Dual Enrollment and Continuing Education



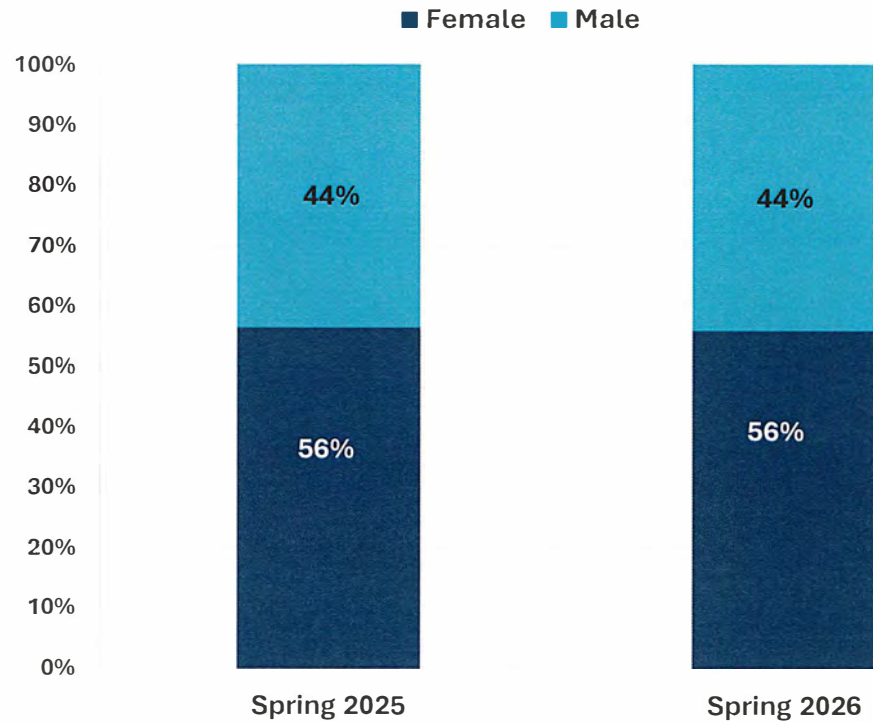
DEL MAR COLLEGE

AGENDA

- Enrollment update for credit programs
 - Top awards conferred
 - Spring Credit headcount increase (1-year: 11.4%, 5-year: 11.9%)
 - Dual credit headcount is trending upward (1-year: 10.8% increase, 5-year: 43.6% increase, and 10-year: 86.8% increase)
- Enrollment update for continuing education
 - Top continuing education programs
 - Continuing Education preliminary headcount changes (1-year: -6.8%, 5-year: +45.0%)
- Summary

STUDENT COMPOSITION

	Certified Enrollment Spring 2025	Certified Enrollment Spring 2026	Spring 2025 to Spring 2026 Percent Change
Female	5,456	6,104	11.9%
Male	4,310	4,838	12.3%
Total	9,766	10,942	12.0%



ENROLLMENT UPDATE FOR CREDIT PROGRAMS

TOP PROGRAMS BY 2024-2025 AWARDS CONFERRED

- Welding – 28 AAS, 279 Certificates
- Nurse Education – 30 BSN, 136 AAS, 96 AA, 6 Certificates
- Process Technology-Instrumentation – 119 AAS, 61 Certificates
- Liberal Arts – 137 AA Degrees
- Architecture – 13 AAS, 11 AS, 66 Certificates
- Air Conditioning – 6 AAS, 81 Certificates

2024-2025 AWARDS CONFERRED

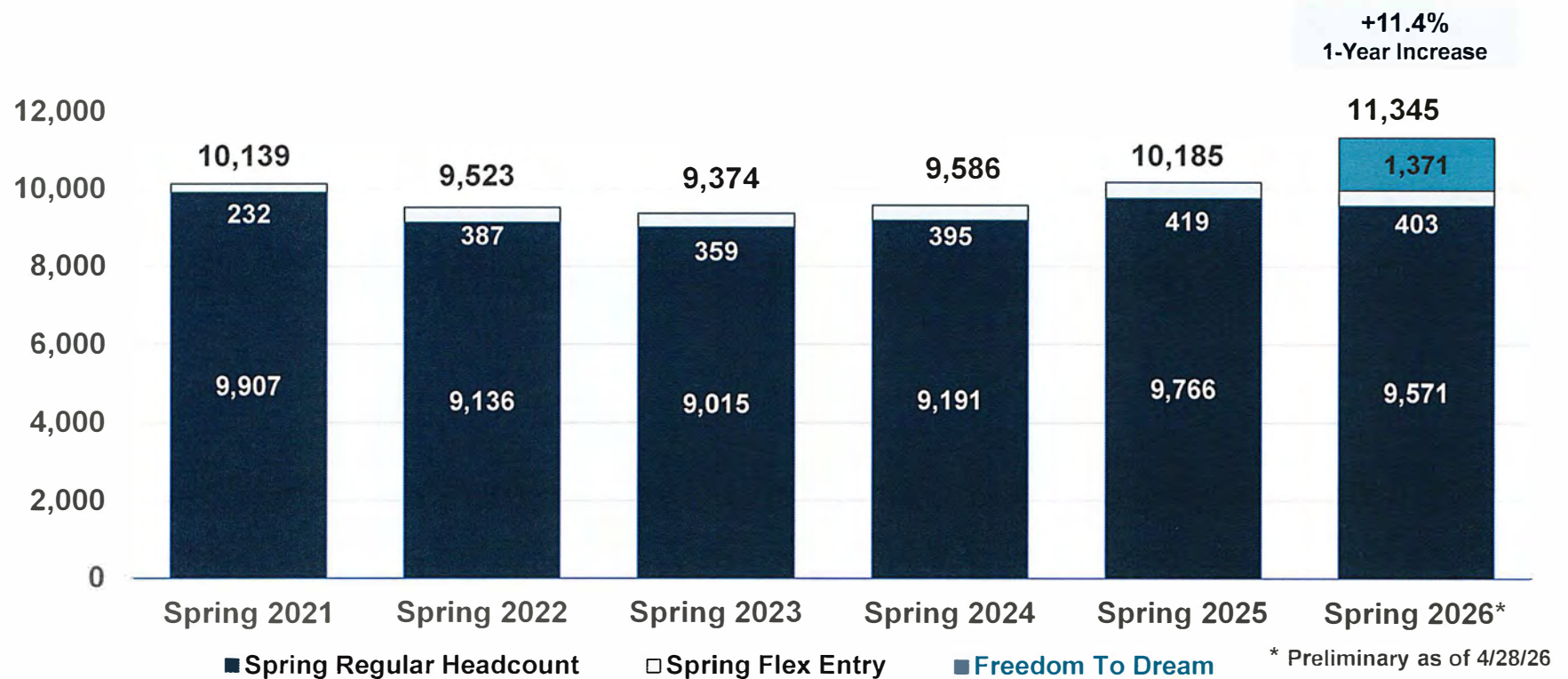
Award Level	Total
AA	433
AAS	669
AAT	22
AS	74
ATC	6
BAS	12
BSN	60
CER1	561
CER2	350
OSA	130
TOTAL	2287

Credentials	Total
Bachelor	42
Associate	1198
Certificate	917
OSA	130
TOTAL	2287

TOP FALL 2025 DECLARED MAJORS

- Liberal Arts – 2,295 AA Majors
- Nurse Education – 44 BSN, 1,217 AA, 358 AAS, 9 Certificates
- Pre-Medical Technology – 1,182 AS, 1 AA Majors
- Welding – 98 AAS, 876 Certificates Majors
- Process Technology-Instrumentation – 423 AAS, 127 Certificates
- Business Administration – 475 AA

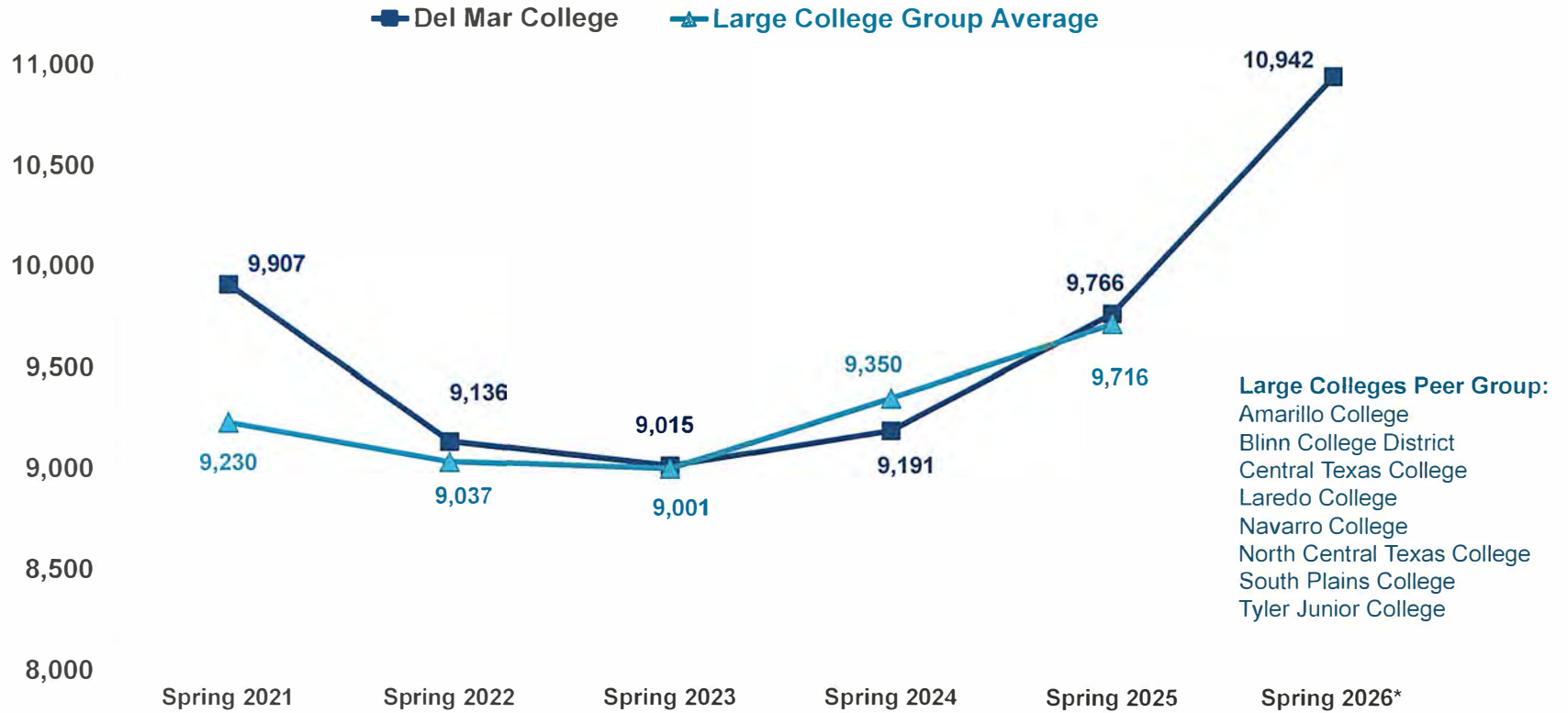
SPRING ACADEMIC CREDIT HEADCOUNT



Spring Flex entry is reported in Summer I, unduplicated headcount excludes students already reported in regular Spring.

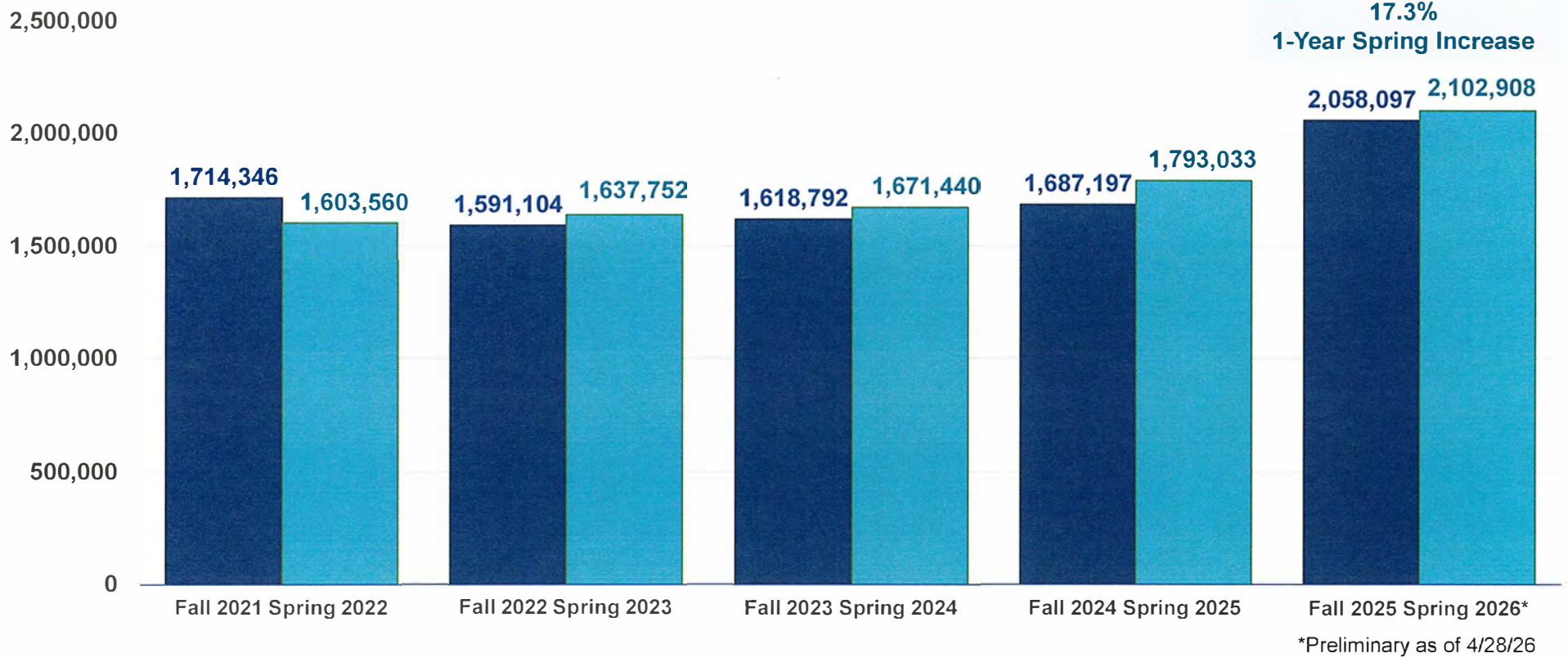
Note: A student is counted only once regardless of the number of classes enrolled in. Data Source: Texas Higher Education Coordinating Board.

DEL MAR HEADCOUNT VS LARGE GROUP AVERAGE



Source: Texas Higher Education Accountability System and Preliminary CBMOC1 Report. Group average excludes Del Mar College.

CREDIT CONTACT HOURS



Source: Certified CBM004/CBM0CS Reports - Fall Flex Contact Hours are reported in Spring

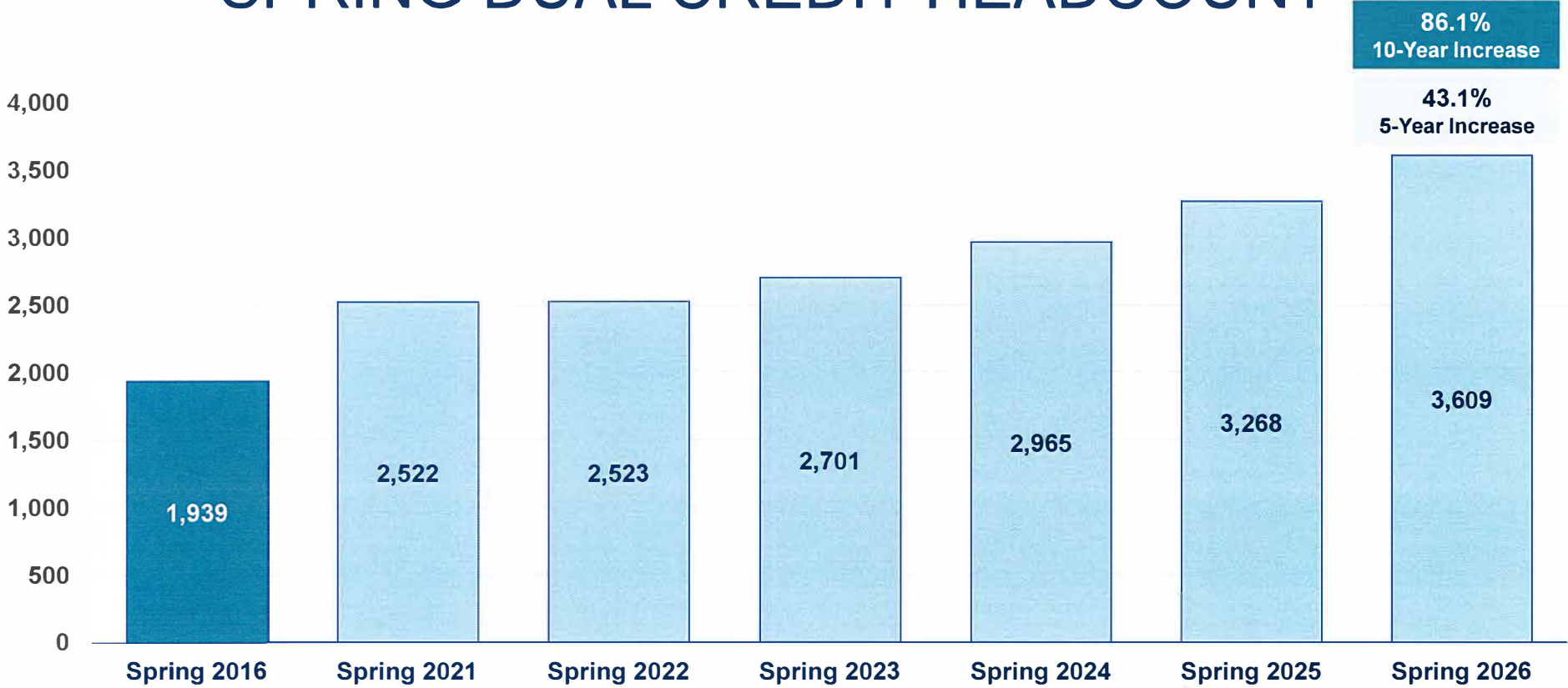
SPRING CREDIT HEADCOUNT

Total Headcount	Spring 2021	Spring 2022	Spring 2023	Spring 2024	Spring 2025	Spring 2026*	1-Yr % Change
Full-time	1,744	1,065	1,263	1,402	1,594	2,370	48.7%
Part-time	8,163	8,071	7,752	7,789	8,172	8,572	4.9%
Total Headcount	9,907	9,136	9,015	9,191	9,766	10,942	12.0%

Percent	Spring 2021	Spring 2022	Spring 2023	Spring 2024	Spring 2025	Spring 2026*
Full-time	17.6%	11.7%	14.0%	15.3%	16.3%	21.7%
Part-time	82.4%	88.3%	86.0%	84.7%	83.7%	78.3%

*Preliminary Spring 2026 as of 4/15/2026.

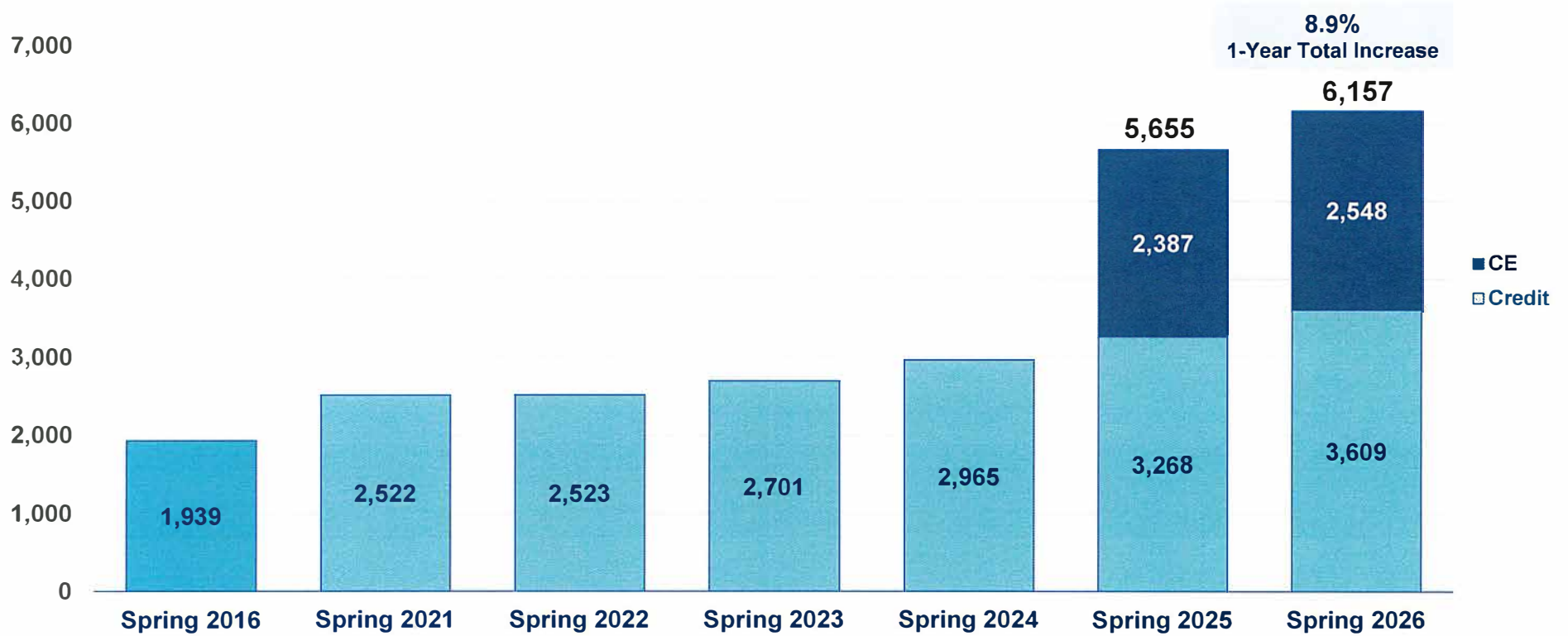
SPRING DUAL CREDIT HEADCOUNT



Note: A student is counted only once regardless of the number of classes enrolled in as reported on CBM001/CBM0C1.

ENROLLMENT UPDATE FOR CONTINUING EDUCATION

SPRING DUAL ENROLLMENT



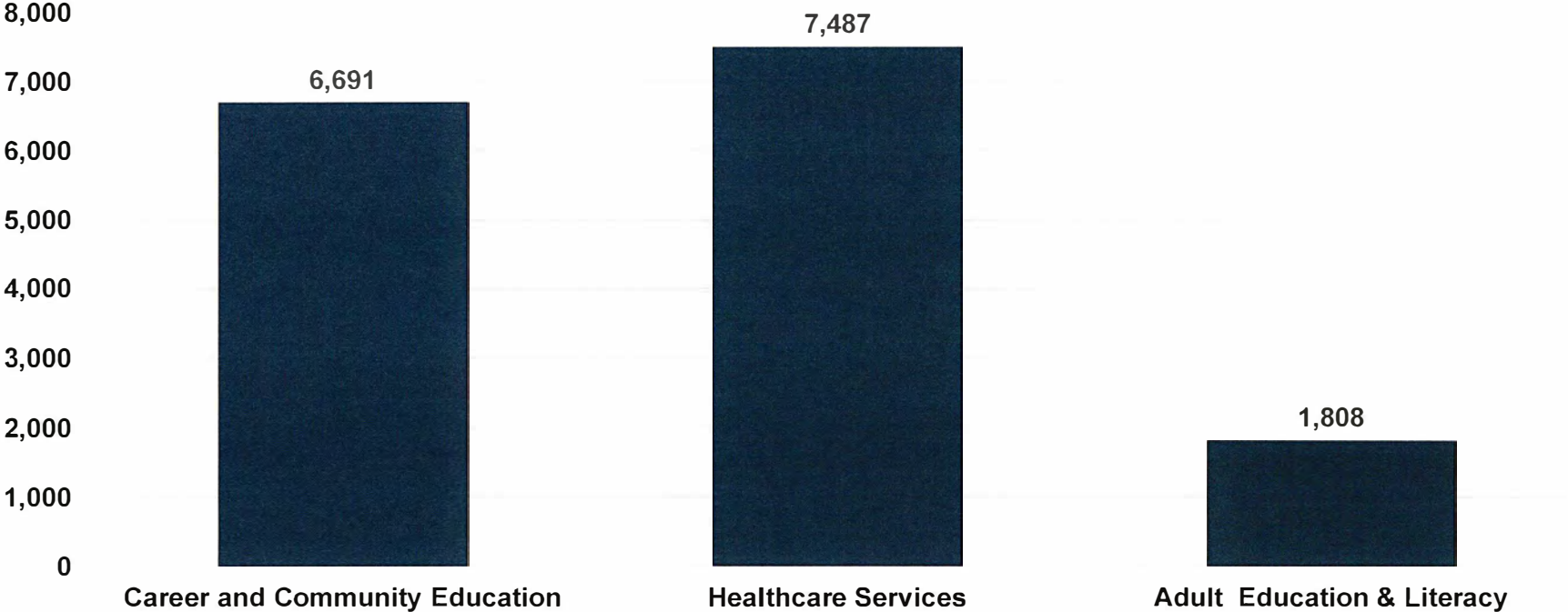
Note: A student is counted only once regardless of the number of classes enrolled in as reported on CBM001/CBM0C1. Totals are duplicated for Credit/CE

TOP 3 PROGRAMS FALL 2025 - CONTINUING EDUCATION

- Healthcare Programs – 1,219
- TWC AEL Grant – 771
- Corpus Christi Army Depot- 267

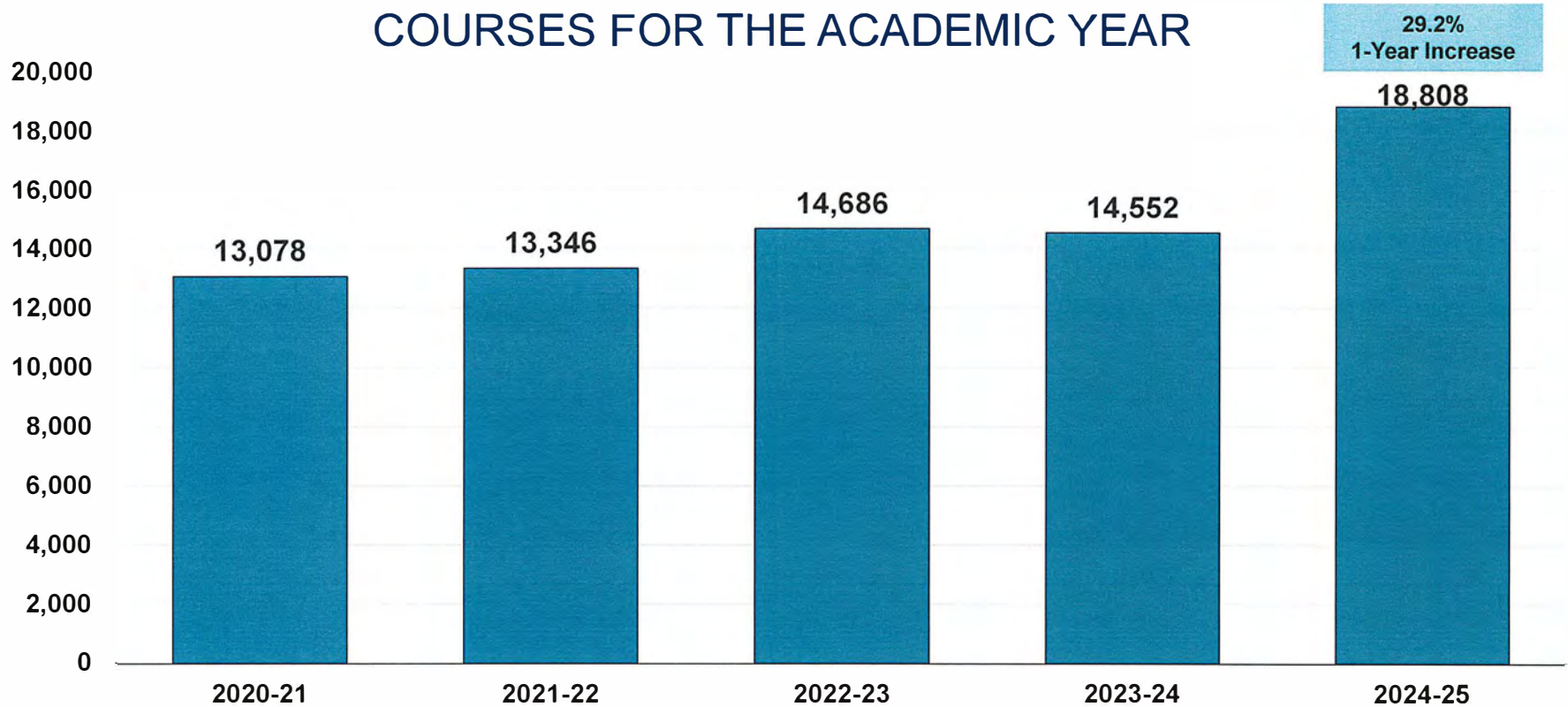
*Healthcare programs is a combination of both high school and standard courses.
TWC AEL Grant is a combination of both HSE and ESL grants.*

CONTINUING EDUCATION: LARGEST PROGRAMS BY ENROLLMENT ANNUAL 2024-2025



Note: Data from internal, Colleague sources

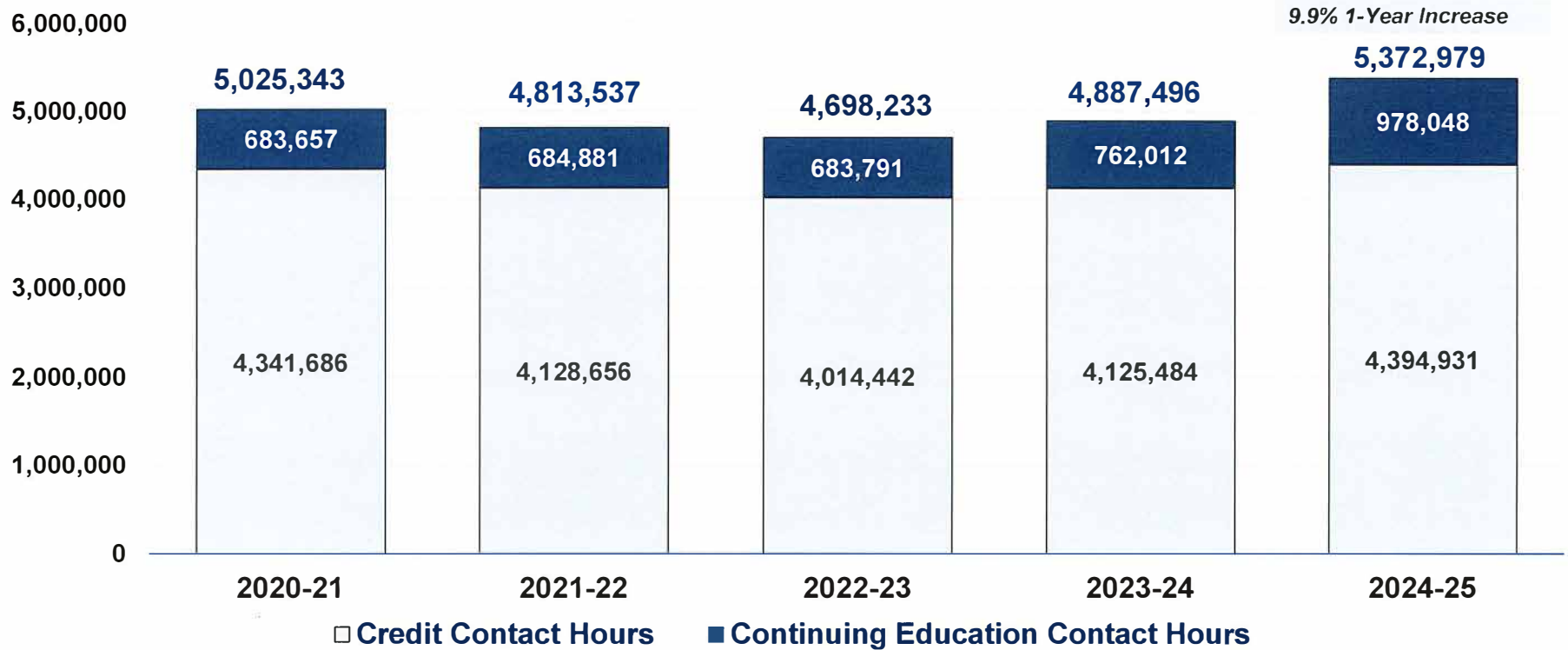
TOTAL ANNUAL ENROLLMENTS IN CONTINUING EDUCATION COURSES FOR THE ACADEMIC YEAR



Note: A student is counted for every class that they are enrolled in.

SUMMARY

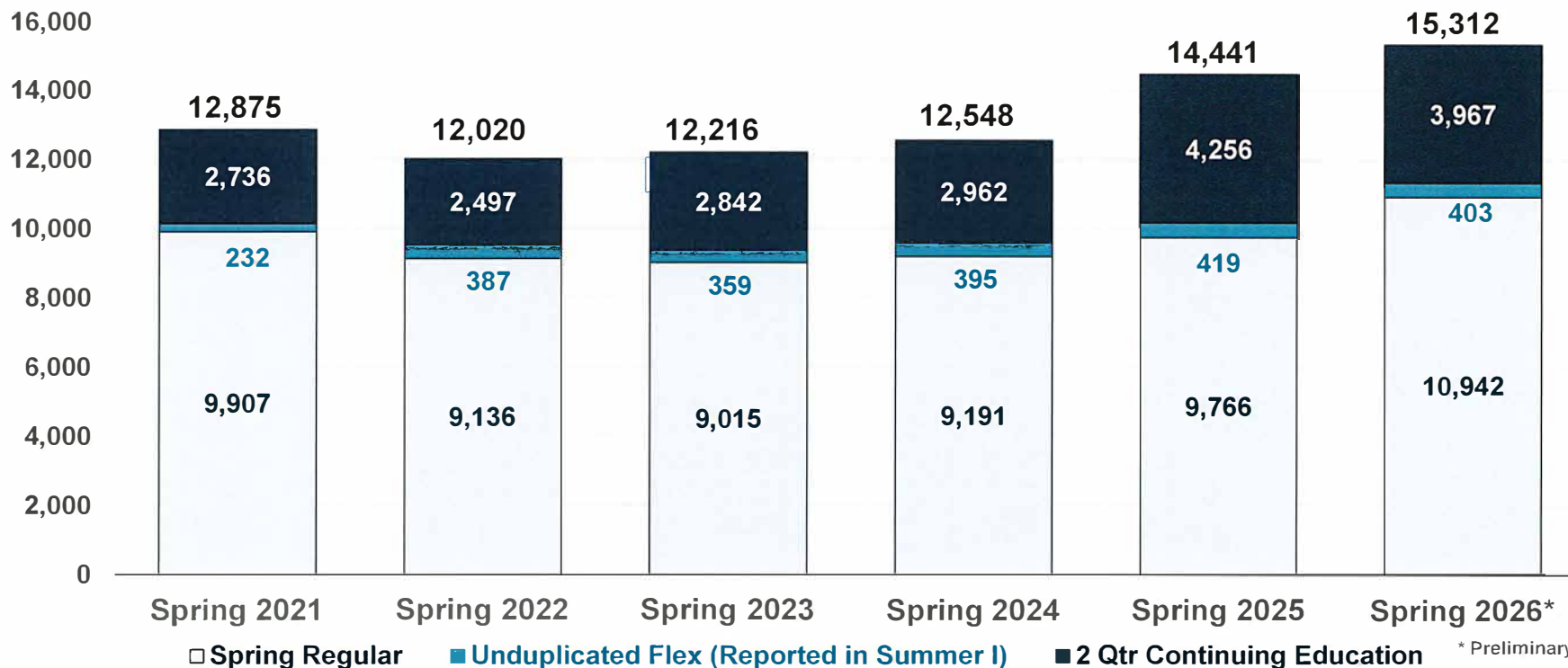
TOTAL ANNUAL CONTACT HOURS FOR CREDIT AND CONTINUING EDUCATION COURSES FOR THE ACADEMIC YEAR



Note: Annual Credit Contact Hours are for Fall, Spring, and Summer Semesters. Continuing Education Contact Hours are for Quarters 1-4.

SPRING CREDIT AND CONTINUING EDUCATION UNDUPLICATED STUDENTS SERVED

6.0% 1-Year
Total Increase



Note: Flex Entry headcounts have been unduplicated for the students already reported as Spring Regular

QUESTIONS?

Proposed Tax Abatement: Hut 8

Ms. Jessica Alaniz Perez,
Executive Director of Administration

Corporate Overview

Q4 & FY 2025

Hut 8



Disclaimer

Cautionary Note Regarding Forward-Looking Information

This presentation includes “forward looking information” and “forward looking statements” within the meaning of Canadian securities laws and United States securities laws, respectively (collectively, “forward looking information”). All information, other than statements of historical facts, included in this presentation that address activities, events or developments Hut 8 Corp. (“Hut 8” or the “Company”) expects or anticipates will or may occur in the future, including such things as future business strategy, competitive strengths, goals, expansion and growth of Hut 8’s businesses, operations, plans and other such matters is forward looking information. Forward looking information is often identified by the words “may”, “would”, “could”, “should”, “will”, “intend”, “plan”, “anticipate”, “allow”, “believe”, “estimate”, “expect”, “predict”, “can”, “might”, “potential”, “predict”, “is designed to”, “likely” or similar expressions. In addition, any statements in this presentation that refer to expectations, projections or other characterizations of future events or circumstances contain forward looking information.

Specifically, such forward looking information included in this presentation include, among others, statements with respect to Company’s beliefs in the value of energy, its development model, pipeline and flywheel, the Company’s foundation for structured and disciplined growth, its origination strategy, the Company’s evolution of its asset commercialization profile, its framework for structured, disciplined growth, its access to growth capacity at scale, the Company’s ability to secure new energy capacity, the advantages of Bitcoin mining infrastructure development, its ability to achieve its 2026 goals, including advancing River Bend for Q2 2027 delivery, accelerating pipeline conversion, optimizing capital efficiency, and scaling with operating discipline, the expected impact of American Bitcoin Corp., the Company’s illustrative revenue and cost structures, and the ability of Hut 8 to execute on future opportunities.

Statements containing forward looking information are not historical facts, but instead represent management’s expectations, estimates, and projections regarding future events based on certain material factors and assumptions at the time the statement was made. While considered reasonable by Hut 8 as of the date of this presentation, such statements are subject to known and unknown risks, uncertainties, assumptions and other factors that may cause the actual results, level of activity, performance, or achievements to be materially different from those expressed or implied by such forward-looking information, including, but not limited to, risks related to the construction of new data centers, data center expansions, or data center redevelopment; liquidity constraints and indebtedness; predicting facility requirements; strategic alliances, joint ventures or launching or spinning out other businesses, including with American Bitcoin and the King Mountain joint venture; entering into new offerings or lines of business; failure of critical systems; significant power requirements; attracting and retaining customers; geographic concentration and market-specific conditions; competition from current and future competitors; changes in leasing arrangements; obtaining, maintaining, and complying with permits and approvals; hazards and operational risks, cybersecurity threats and breaches; internet-related disruptions; political, social, economic, and other events and circumstances; operating and expanding internationally; dependence on key personnel; operating as a growth-stage company with an evolving business model and strategy; concentration of Bitcoin holdings; uncertainty in the development and acceptance of the Bitcoin network; price fluctuations and rapidly changing technologies, legal, regulatory, governmental, and technological uncertainties; legislative or regulatory changes, including environmental or energy regulations; involvement in legal proceedings; trading volatility; dilution; and other risks described from time to time in Company’s filings with the U.S. Securities and Exchange Commission. In particular, see the Company’s recent and upcoming annual and quarterly reports and other continuous disclosure documents, which are available under the Company’s EDGAR profile at www.sec.gov and SEDAR+ profile at www.sedarplus.ca.

These factors are not intended to represent a complete list of the factors that could affect Hut 8, however, these

factors should be considered carefully. There can be no assurance that such estimates and assumptions will prove to be correct. Should one or more of these risks or uncertainties materialize, or should assumptions underlying the forward looking statements prove incorrect, actual results may vary materially from those described in this presentation as intended, planned, anticipated, believed, sought, proposed, estimated, forecasted, expected, projected or targeted and such forward looking statements included in this presentation should not be unduly relied upon. The impact of any one assumption, risk, uncertainty, or other factor on a particular forward looking statement cannot be determined with certainty because they are interdependent and Hut 8’s future decisions and actions will depend on management’s assessment of all information at the relevant time. The forward looking statements contained in this presentation are made as of the date of this presentation, and Hut 8 expressly disclaims any obligation to update or alter statements containing any forward-looking information, or the factors or assumptions underlying them, whether as a result of new information, future events or otherwise, except as required by law. Except where otherwise indicated herein, the information provided herein is based on matters as they exist as of the date of preparation and not as of any future date and will not be updated or otherwise revised to reflect information that subsequently becomes available, or circumstances existing or changes occurring after the date of preparation.

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This presentation is not intended to and shall not constitute an offer to sell or the solicitation of an offer to sell or the solicitation of an offer to buy any securities, nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. No offer of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act of 1933, as amended (the “Securities Act”) in a transaction exempt from the registration requirements of the Securities Act.

Non GAAP Financial Measures

This presentation includes Adjusted EBITDA figures, which is a financial measure that is not prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) and has important limitations as an analytical tool. Non GAAP financial measures are supplemental, should only be used in conjunction with results presented in accordance with GAAP and should not be considered in isolation or as a substitute for such GAAP results. See the Appendix of this presentation for a reconciliation of Adjusted EBITDA to the most comparable GAAP measure, net income (loss), and an explanation of this measure.

Third Party Information

This presentation includes market and industry data which was obtained from various publicly available sources and other sources believed by Hut 8 to be true. Although Hut 8 believes it to be reliable, it has not independently verified any of the data from third party sources referred to in this presentation or analyzed or verified the underlying reports relied upon or referred to by such sources, or ascertained the underlying assumptions relied upon by such sources. Hut 8 does not make any representation as to the accuracy of such information.

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Hut 8 is an energy infrastructure platform that integrates power, digital infrastructure, and compute at scale.

We take a power-first, innovation-driven approach to developing, commercializing, and operating the critical infrastructure that underpins the breakthrough technologies of today and tomorrow.

Hut 8

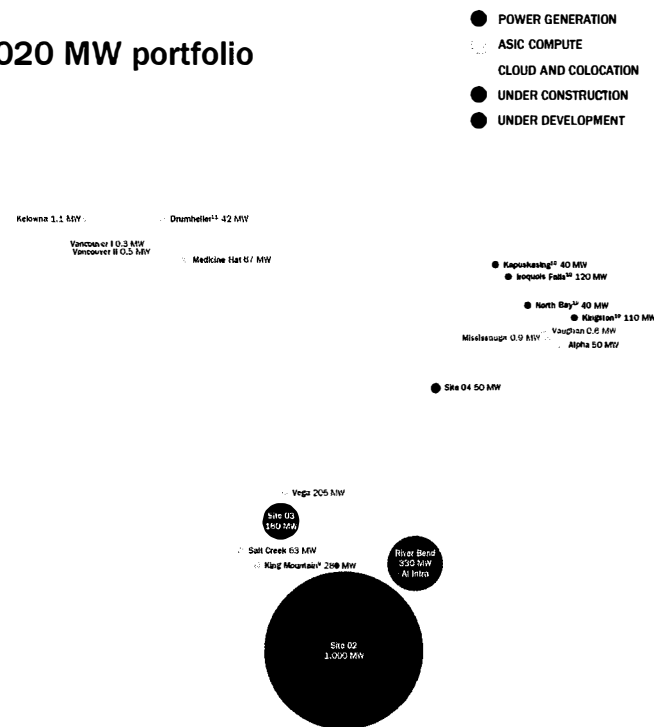


Hut 8: Integrated energy infrastructure platform



SEGMENT	WHAT WE DO	MONETIZATION	SCALE As of December 31, 2025		REVENUE FY 2025
✳️ Power	Acquire, develop, and manage critical energy assets such as powered land, interconnects, substations, switchyards, generation assets, and related electrical systems	Power Generation Managed Services	5,185 MW	Under Diligence ¹	\$23.2M
			1,755 MW	Under Exclusivity ²	
			1,230 MW	Under Development ³	
			330 MW	Under Construction ⁴	
			1,020 MW	Under Management ⁵	
⚡️ Digital Infrastructure	Design, build, commercialize, and operate purpose-built data center facilities for next-generation, energy-intensive technology applications	Including: ASIC compute, traditional cloud and colocation, AI, and other HPC applications	5	ASIC Compute	\$9.6M
			5	Traditional Cloud and Colocation	
			1	AI (Under Construction)	
☰ Compute	Own, operate and scale purpose-built businesses that acquire, deploy, and monetize specialized hardware for next-generation, energy-intensive technologies	ASIC Compute Traditional Cloud AI Cloud	~95,900	ASIC Servers ⁶	\$202.3
			1,000	NVIDIA H100 Units ⁷	
			96	NVIDIA H200 Units ⁷	
Total	Power, Digital Infrastructure, Compute, and Other⁸				\$235.1

1,020 MW portfolio



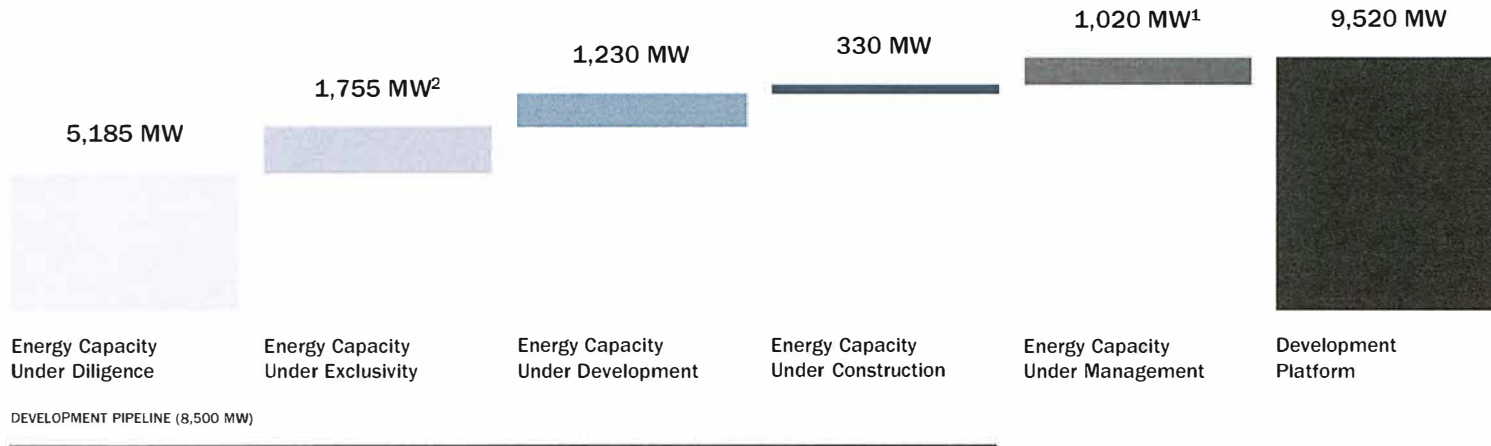
Note: (1) Sites identified for large-load use cases such as AI, HPC, ASIC compute, industrial applications such as next generation manufacturing, and other energy-intensive technologies. At this stage, Hut 8 assesses site potential by engaging with utilities, landowners, and other stakeholders to evaluate critical factors, including power availability, infrastructure readiness, fiber connectivity, and overall commercial viability; (2) Sites where Hut 8 has secured a clear path to ownership through either: (i) an exclusivity agreement that prevents the sale of designated land and power capacity to another party or (ii) a tendered interconnection agreement, confirming a viable path to securing power and infrastructure for deployment; (3) Sites where Hut 8 is actively investing in development and commercialization by executing definitive land and/or power agreements, advancing site design and infrastructure buildout, and engaging with prospective customers; (4) Sites where Hut 8 has executed a definitive offtake agreement and commenced construction activities; (5) Comprises all Power assets: Power Generation, Managed Services, Digital Infrastructure, ASIC Compute, Traditional Cloud, and non-operational sites; (6) Starting April 1, 2025, the Company's ASIC Compute operations are generally conducted through the American Bitcoin Corp. ("American Bitcoin") majority-owned subsidiary. As of December 31, 2025, ~77,900 of the Company's ~95,900 total ASIC servers were owned by American Bitcoin. Of the total ASIC servers, ~65,700 were operational as of December 31, 2025, including 18,000 held by Hut 8 through its ownership stake in the King Mountain Joint Venture in which the Company has a 50% membership interest and a Fortune 200 renewable energy producer has the remaining 50% membership interest; (7) Operated through the Highrise AI wholly owned subsidiary; (8) Hut 8 reported no revenue under its Other segment in FY 2025; (9) Owned by a JV between Hut 8 and a Fortune 200 renewable energy producer in which Hut 8 has an approximately 50% membership interest; (10) Owned or lease by a JV between Hut 8 and Macquarie in which Hut 8 has an approximately 80% membership interest, and comprising one of the four sites within the 310 MW portfolio of power generation assets divested in Q1 2026; (11) Site is currently non-operational

Our development platform: Nearly 10 GW of energy capacity



Includes 1,020 MW¹ of Energy Capacity Under Management and a Development Pipeline of 8,500 MW²

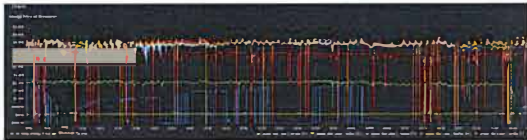
Hut 8 Development Platform as of December 31, 2025



Description	Energy Capacity Under Diligence	Energy Capacity Under Exclusivity	Energy Capacity Under Development	Energy Capacity Under Construction	Energy Capacity Under Management	Development Platform
	Sites identified for large-load use cases. At this stage, Hut 8 assesses site potential by engaging with utilities, landowners, and other stakeholders to evaluate critical factors, including power availability, infrastructure readiness, fiber connectivity, and overall commercial viability	Sites where Hut 8 has secured a clear path to ownership through either: (1) an exclusivity agreement restricting the sale of designated land or power capacity to another party or (2) a tendered interconnection agreement, confirming a viable path to securing power and infrastructure for deployment	Sites where Hut 8 is actively investing in development and commercialization by executing definitive land and/or power agreements, advancing site design and infrastructure buildout, and engaging with prospective customers	Sites where Hut 8 has executed a definitive offtake agreement and commenced construction activities	Commercialized capacity. Comprises all Power assets: Power Generation, Managed Services, Digital Infrastructure, ASIC Compute, Traditional Cloud, and non-operational sites	Hut 8's development platform consists of Energy Capacity Under Management and Development Pipeline capacity

Note: (1) Includes 310 MW of power generation assets divested in Q1 2026; (2) Excludes 1,000 MW of potential expansion capacity at River Bend (subject to the expansion of power at the site), for which Fluidstack holds a RFO under the River Bend lease

Our heritage: Built on first-principles, not industry defaults



2021
Developed a proprietary energy control platform

Built a proprietary energy control platform designed to optimize power usage across mining sites, driving a 30% reduction in energy costs following the merger of US Bitcoin Corp and Hut 8 Mining Corp.¹



2022
Pioneered power-integrated computing infrastructure

Launched one of the earliest examples of utility-scale behind-the-meter Bitcoin mining by co-locating with generation assets to secure direct access to stable, low-cost power

Relentless focus on first principles and building for “what’s next”

2022
Re-engineered infrastructure for real-world constraints

Built and energized a 42 MW Bitcoin mining site in 78 days at ~\$350,000 per MW, partnering with a manufacturer to design modular infrastructure for extreme West Texas operating conditions



2025
Architected high-density Tier I infrastructure form factor

Built Vega, a 205 MW Tier I data center with a proprietary direct-to-chip liquid cooling system designed in-house, continuing to bridge the gap to Tier III data center architecture and establishing a design base for emerging HPC workloads and customer needs



Note: (1) Q4 2024 compared to Q4 2023

Our team: Sector veterans and proven builder-operators



Veterans of energy



- Decades of collective experience across the development and commercialization value chain
- Former senior executives or advisors from some of North America's largest generation owners, utilities, energy investment firms, infrastructure developers, and trading desks
- \$80B+ track record of advising or partnering with major energy generation owners and utilities in power origination, commercialization, and strategic transactions

Proven builder-operators



- ← In-house development organization from legacy US Bitcoin Corp with heritage of value-engineering and innovation
- ← Track record of rapid, low-cost power asset monetization through Bitcoin mining infrastructure development
- ← Data center operators with extensive expertise in traditional Tier III data center design, build, and operations

Institutional discipline



- ← Deep bench across the investment lifecycle



Hut 8



Investor Relations
Public Relations

ir@hut8.com
media@hut8.com

FY 2027 Preliminary Budget

Mr. Raul Garcia,
Vice President and CFO

Dr. Cathy West,
Director of Accounting & Budget Officer

Jackie Landrum,
Asst. Comptroller & Budget Analyst



Fiscal Year 2027 Preliminary Budget

May 12, 2026

Raul Garcia, Vice President & Chief Financial Officer
Dr. Cathy West, Director of Accounting & Budget Officer
Jackie Landrum, Assistant Comptroller & Budget Analyst


DEL MAR COLLEGE

Agenda

- Distinguished Budget Presentation Award
- Budget Process Overview
- Budget Plan Calendar-FY 2027
- Potential External Factors
- O & M Preliminary Revenue Assumptions
- O & M Preliminary Expense Assumptions
- Debt Service Budget



Distinguished
Budget
Presentation
Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

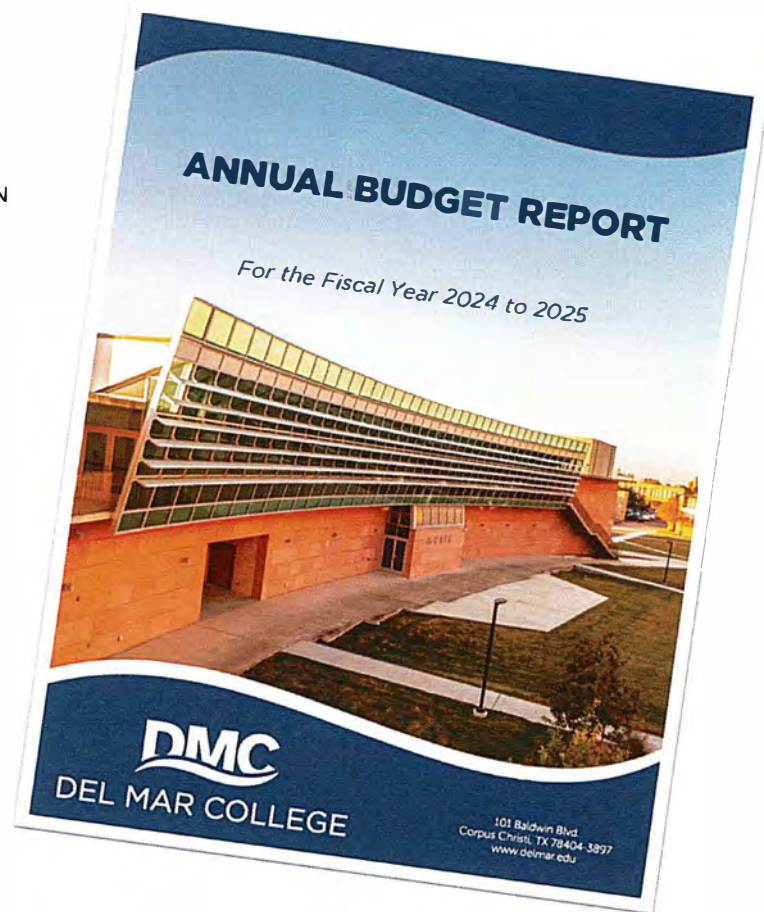
*Distinguished
Budget Presentation
Award*

PRESENTED TO

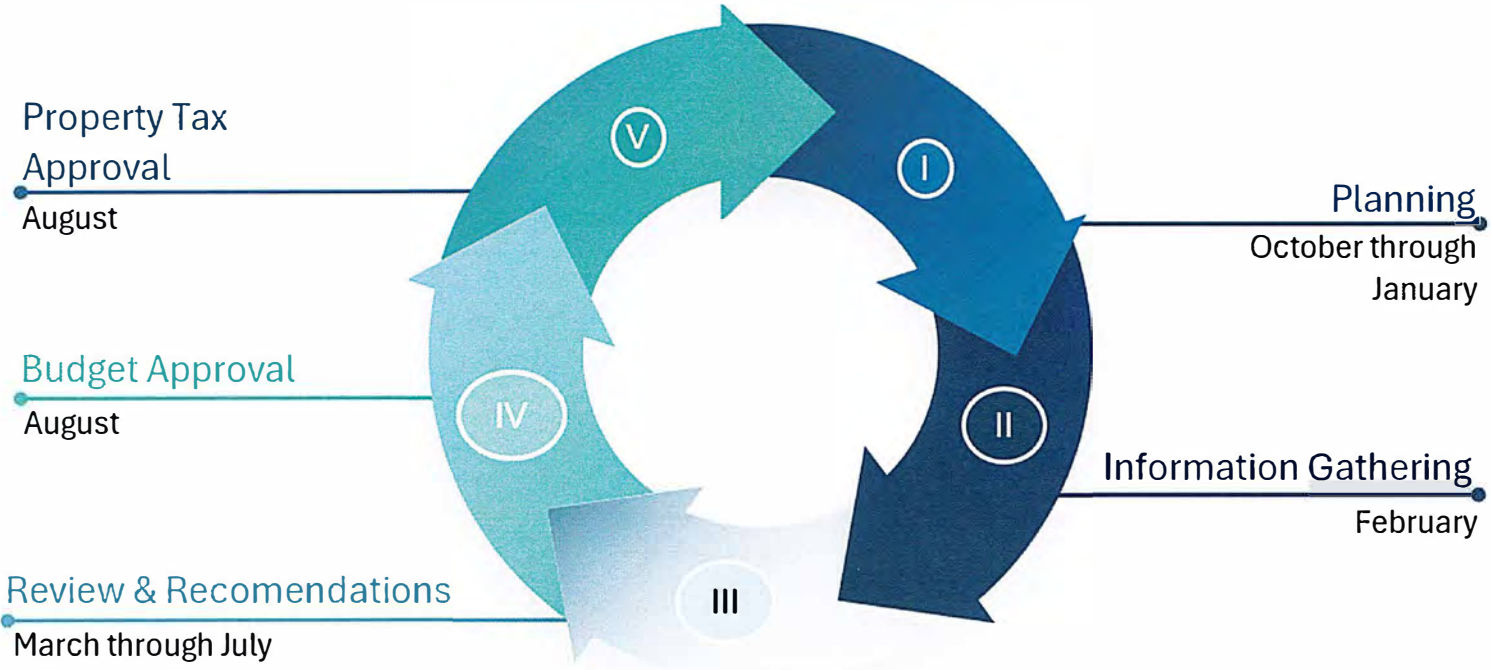
**Del Mar College
Texas**

For the Fiscal Year Beginning
September 01, 2024

Christopher P. Morill
Executive Director



Budget Process Overview



Budget Plan Calendar- FY 2027

Month	Date	Activity
Jun.	9	<ul style="list-style-type: none"> Regular Board Meeting <ul style="list-style-type: none"> Budget update
Jul.	25	<ul style="list-style-type: none"> Certified appraisals (Appraisal District)
	28	<ul style="list-style-type: none"> Board Meeting-Budget workshop
	31	<ul style="list-style-type: none"> Preliminary Budgets sent to Departments
Aug.	11	<ul style="list-style-type: none"> Regular Board Meeting-Budget Update. Board to adopt action items: <ul style="list-style-type: none"> An order to conduct a public hearing for the FY 2026-2027 proposed College budget An order to conduct a public hearing for the FY 2026-2027 proposed property tax rate
	25	<ul style="list-style-type: none"> Board Public hearing: <ul style="list-style-type: none"> Public comments on the proposed Budget & Property tax rate Board to adopt action items: <ul style="list-style-type: none"> M&O Budget Debt Service Proposed Budget M&O Proposed Tax Rate Debt Service Proposed Tax Rate Proposed Tax Exemptions
Sept.	1	<ul style="list-style-type: none"> Deadline to approve budget
	30	<ul style="list-style-type: none"> Deadline to approve tax rate

Potential External Factors/Challenges



Water crisis, conservation, & fiscal impact



Overhaul of the Property Tax System (Governor's Agenda)



Performance funding weight changes on metrics



Performance funding ROI on Associate Degrees



Proposed changes to FAST Funding

Revenue Challenges & Assumptions FY 2027 O & M Budget

State Appropriations

- Performance Funding-TBD (June or July)
- FAST-TBD (June or July)

Tuition & Fees

- No increase in tuition rate
- Evaluating levels of enrollment

Property Tax

- Overall tax rate being evaluated
- Assumes a 1-2% net valuation growth
- \$500M in new construction
- Evaluating the effects of HB9

Preliminary O & M Revenue Budget FY 2027

Category	Budget FY 2026	Increase/ (Decrease)	Preliminary Budget FY 2027
State Funding:			
Performance-Based Funding	\$ 19,183,677	TBD	\$ 19,183,677
FAST	1,715,447	TBD	1,715,447
Insurance Contribution	4,934,964	TBD	4,934,964
Retirement Contribution	1,966,711	TBD	1,966,711
Total State Funding	\$ 27,800,799	\$ -	\$ 27,800,799
Tuition & Fees	22,324,462	TBD	22,324,462
Property Taxes	81,355,641	TBD	81,355,641
Miscellaneous	2,178,744	TBD	2,178,744
Total Preliminary Revenues	\$ 133,659,646	\$ -	\$ 133,659,646

Preliminary O & M Expense Assumptions FY 2027

Nurture our faculty & staff to achieve their full potential

- Enhance safety
- Viking Way

Increase completion for all students

- Instructional equipment
- College ready pipeline

Maximize resources entrusted to the college

- Maintenance
- Deferred maintenance
- Custodial

- Salary & benefit increases – TBD
- Other maintenance & operation expenses - TBD

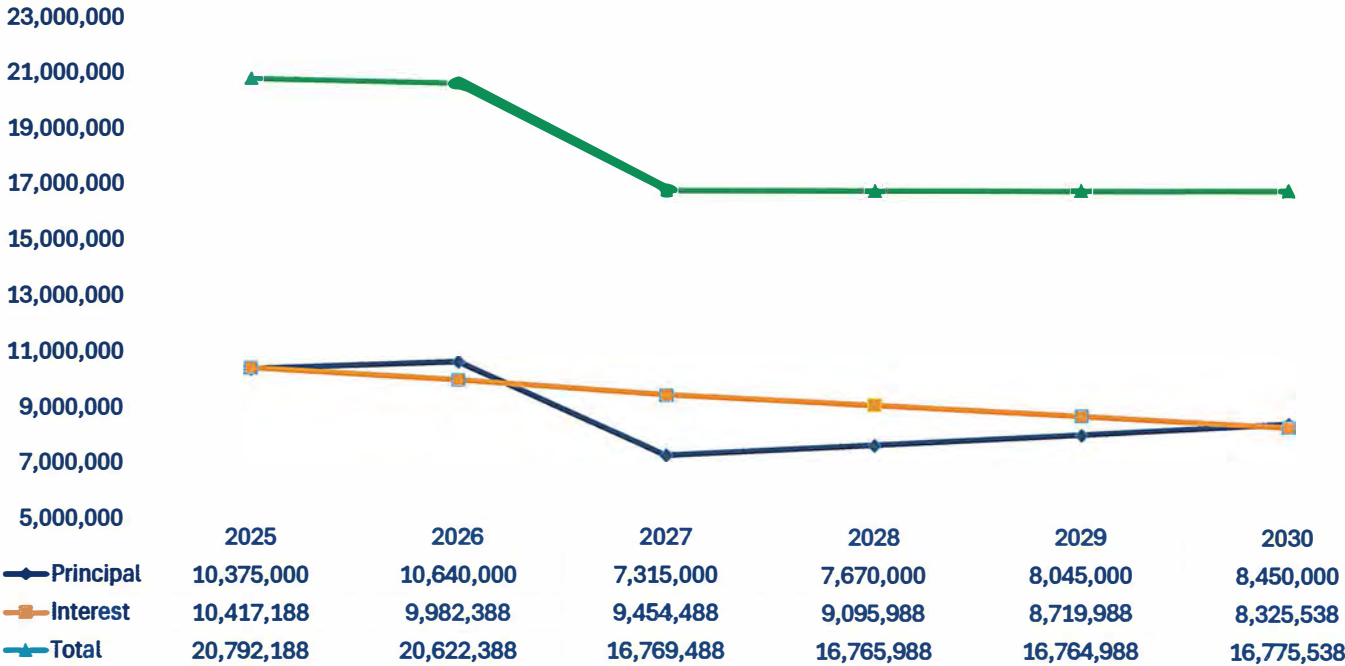
Preliminary O & M Expense Budget FY 2027

Category	Budget FY 2026	Increase/ (Decrease)	Preliminary Budget FY 2027
Faculty Salaries	\$ 37,373,767	TBD	\$ 37,373,767
Exempt Salaries	16,876,238	TBD	16,876,238
Exempt Salaries-Instructional	3,960,647	TBD	3,960,647
Non-Exempt Salaries	11,271,285	TBD	11,271,285
Non-Exempt Salaries-Instructional	2,649,688	TBD	2,649,688
Benefits	23,305,035	TBD	23,305,035
Total Salaries & Benefits	\$ 95,436,660	\$ -	\$ 95,436,660
Non-Salary Expenses	36,218,091	TBD	36,218,091
Contingency	2,004,895	TBD	2,004,895
Total Non-Salary Expenses	\$ 38,222,986	\$ -	\$ 38,222,986
Total Preliminary Expenses	\$ 133,659,646	\$ -	\$ 133,659,646

An aerial photograph of a large, modern university building with a light-colored facade and numerous windows. The building is surrounded by a green lawn and several trees. A paved walkway runs through the courtyard, with a few people walking. The text "Debt Service Preliminary Budget FY 2027" is overlaid in white on the center of the image.

Debt Service Preliminary Budget FY 2027

Debt Service Requirements General Obligation Bonds 2025 to 2030



**Note – Does not include the impact of issuance of Limited Tax Refunding Bonds –Series 2026



Thank you!

TIRZ Task Force Update

Ms. Jessica Alaniz Perez
Executive Director of Administration

TIRZ Task Force Update

May 12, 2026

Jessica Alahiz Perez
Executive Director of Administration



DEL MAR COLLEGE

TIRZ Task Force Update

- Task Force continues to review recommended revisions to DMC Policy B4.37
 - Clarity of processes to mirror the current process of the Board
 - Additional requirements on Monitoring and Reporting to include financial statements and staff reports
 - New sections on early coordination of creation of TIRZ projects and Board input on TIRZ Project Plans
 - Refinement of terminology used throughout policy

Questions?



Dual Credit Pathways: Business Administration, Nurse
Education and Science, Technology, Engineering, Arts
and Mathematics (STEAM)

Dr. Jonda Halcomb
Vice President and Chief Academic Officer

Dr. Leonard Rivera,
Vice President of Dual Enrollment and Continuing Education

Dual Credit Pathways Business Administration, Nurse Education, and STEAM

Dr. Jonda Halcomb, Vice President and Chief Academic Officer
Dr. Leonard Rivera, Vice President of Dual Enrollment and Continuing
Education

May 12, 2026



DEL MAR COLLEGE

Eagle Business Academy

The Eagle Business Academy provides dual credit students at Veterans Memorial High School a clear pathway to complete the Associate of Arts in Business Administration degree .

- Apply to Eagle Business Academy during freshman year of high school.
 - 20-24 students selected to participate by Veterans Memorial staff.
 - Completion of 12 classes at Oso Creek campus:
 - Business Principles, Principles of Financial Accounting, Principles of Managerial Accounting, Principles of Microeconomics, Business Statistics
 - Business Computer Applications
 - College Algebra, Mathematics of Business and Social Sciences I
 - Physical Geology, Earth Sciences I
 - General Psychology
 - Language, Philosophy, and Culture Core Elective
 - Completion of remaining courses online or embedded at the high school.
 - Graduate with AA in Business Administration degree at end of senior year of high school.
-

Viking Voyage to Nursing

The Viking Voyage to Nursing pathway provides dual credit students at London High School a clear pathway to complete prerequisites for the Associate of Applied Science in Registered Nurse Education degree .

- Completion of pre-requisites and required entrance testing in high school
 - General Psychology
 - Anatomy & Physiology I
 - Anatomy & Physiology II
 - English Composition I
 - Speech (recommended)
 - Philosophy 2306 (recommended)
 - Assessment Technologies Institute Test of Essential Academic Skills (TEAS)
 - Apply for competitive admission to RN program by January 31 of high school senior year.
 - Notification of acceptance into program prior to high school graduation.
 - Entry into nursing program in summer/fall after high school graduation.
-

STEAM Summer Camp

Science, Technology, Engineering, Arts and Math

STEAM Summer Camp

Partner School Districts and Campuses

The Del Mar College STEAM Summer Camp will serve students across multiple local school districts, strengthening early college and career pathways through community collaboration.

Participating School Districts and Campuses include:

- **Flour Bluff ISD:** Middle School
- **Corpus Christi ISD:** Barnes, Shaw, Hicks Elementary Schools and Cunningham and Hamlin Middle Schools
- **London ISD:** Elementary and Middle School
- **West Oso ISD:** Elementary and Middle School

Estimated Student Population Participation:

Total projected participation: 300+ students across 3rd-8th grades

STEAM Summer Camp

The STEAM Summer Camp will engage students in hands-on, inquiry-based learning experiences that introduce college-connected STEAM pathways while building essential academic and workforce skills.

Planned STEAM Activity Focus Areas:

- Engineering design and problem-solving challenges
- Robotics, coding, and technology applications
- Scientific inquiry and experimental learning
- Arts integration to support creativity and innovation
- Industry-connected STEM learning experiences: Including partnerships such as the Port of Corpus Christi STEM Learning Lab
- Collaborative, team-based activities that strengthen critical thinking and communication

These experiences are intentionally designed to expand early access to college-connected learning, strengthen workforce readiness, and advance Del Mar College's mission of student success, community impact, and regional workforce development.

Upcoming Items/Pending List

Item	Date	Request	Due	Status
1		Spring 2026 Enrollment Update	May	May Agenda
2		TIRZ Task Force Update	May	May Agenda
3		Strategic Enrollment Management (SEM)	June	
4		Quarterly Investment Report	June	
5		Quarterly Financial Report	June	
6		Freedom to Dream Update	June	
7		Professional Contract Review	June	
8		Policy Review	June	
9		SACSCOC – Site Visit Planning & Fifth-Year Interim Report Progress	June	
10		TIRZ Update(s)	June	
11		Internal Audit Report to the Board	August	
12		Freedom to Dream Tuition Waiver (Annual Report)	September	
13		SACSCOC – Fifth-Year Interim Report Submission	September	
14		Policy Review	September	
15		Clery Act	October	
16		CEO Annual Report to the Board – Title IX/SB212	October	
17		Enrollment Report	November	
18		2024-2029 Strategic Plan	November	
19		SACSCOC – Site Visit Update and Fifth-Year Interim Report Decision	December	
20		Strategic Marketing Plan	December	
21		Tax Abatement Yearly Review	December	
22		Foundation Yearly Update	December	
23		Preview of Student Charges	December	
24		Tuition and Fee Schedules for Credit and CE Programs (Student Charges)	February	
25		Ethics Update	February	
26		Report on Tax Collections	March	
27		JED Campus Program (Plan)	March	
28		Conferral of Tenure	April	

Consent Agenda

Item 1

MINUTES OF THE REGULAR MEETING DEL MAR COLLEGE DISTRICT

April 7, 2026

The Regular Meeting of the Board of Regents of the Del Mar College District convened on Tuesday, April 7, 2026, at 1:00 p.m., at the Oso Creek Campus, 7002 Yorktown Road, Culinary Arts Bldg., Tres Grace Room, Corpus Christi, Texas with the following present:

From The Board:

Present: Chair Carol Scott, Dr. Nicholas Adame, Dr. Anantha Babbili, Mr. Carl Crull, Mr. Rudy Garza, Jr., Mr. David Loeb, and Dr. Laurie Turner.

Not present: Ms. Libby Averyt and Mr. Bill Kelly.

Chair Scott thanked and commended College staff for changing meeting locations due to the emergency CED temporary closure.

From The College:

Dr. Mark Escamilla, President and CEO; Mr. Raul Garcia, Vice President and CFO; Mr. Ali Kolahdouz, Vice President and Chief Information Officer; Dr. Jonda Halcomb, Vice President and Chief Academic Officer; Ms. Tammy McDonald, Vice President of Administration and Human Resources; Dr. Patricia Benavides-Dominguez, Vice President for Student Affairs; Mr. Augustin Rivera, Jr., General Counsel; Mr. Matthew Busby, Vice President of Development and Donor Advising; Mr. Jeff Olsen, Chief of Staff and Vice President of Communication and Marketing; Ms. Delia Perez, Director of CEO Office and Board Relations, Mr. Conrado Garcia, Superintendent in Residence, and other staff and faculty.

CALL TO ORDER / QUORUM CALL

Chair Scott called the meeting to order with a quorum present. She requested a moment of silence followed by the Pledge of Allegiance and Del Mar College Vision Statement.

GENERAL PUBLIC COMMENTS - The public was given the opportunity to provide public comments (both general and specific to any agenda item).

There were no public comments.

RECOGNITIONS:

- Dr. Daisy Zhang, Professor of Biotechnology, completed the requirement for DMC to receive an official certificate from the Office of the Governor of Texas recognizing the College's leadership in integrating the industry-defined Biotechnology and Biomedical skill standards for research and development into its Biotechnology Associate of Applied Science program which is recognized by the Texas Workforce Investment Council.

Presenter: Dr. Jonda Halcomb

(II: Elevate, Goal 1: Increase completion for all students)

Dr. Halcomb recognized Dr. Daisy Zhang, a biotechnology professor at Del Mar College, who received official recognition from the Governor of Texas for her leadership in integrating industry-defined biotechnology and biomedical skill standards into the College's Associate of Applied Science Biotechnology degree. This recognition highlights her commitment to innovation, workforce preparation, and student success, as well as the program's alignment with high-demand, high-wage industry needs. Her efforts have resulted in exceptional student outcomes with graduates often performing at a graduate-school level, earning widespread praise from universities, and achieving strong career and academic advancement. Since the program's inception, more than 90% of enrolled students have completed the degree, with many transferring to universities or graduate programs and some have earned doctorates as well as securing industry positions. Her focus on rigorous research training and internships has been central to these successes. Dr. Zhang provided words of appreciation and gratefulness.

- Laura Wright Bienek, Associate Professor of Architecture/Drafting Technology, received the 46th Annual Y-Women in Careers Rising Star Award

Presenter: Dr. Jonda Halcomb

(I: Communicate, Goal 2: Connect beyond the College)

Dr. Halcomb recognized Laura Wright Bienek, Associate Professor of Architecture and Drafting Technology, who was honored at the 46th Annual Y-Women In Careers Event, where she received the Rising Star Award in recognition of her dedication to education and workforce development. A licensed architect since 2005 with a master's degree from Texas Tech University, Ms. Bienek brings extensive professional experience as a project manager into the classroom, preparing students with practical, real-world skills. She has served as Chair of the Architecture, Aviation, and Automotive Department and later became Director of the Architecture Program to focus on strengthening and growing the discipline through collaboration with institutions such as Texas A&M Corpus Christi and other universities. She was recently selected to represent Del Mar College and community colleges statewide on the Texas Higher Education Coordinating Board's Transfer Advisory Committee. She has also played a key role in improving transfer pathways for architecture students with her leadership, expertise, and tireless commitment. Ms. Bienek provided words of appreciation and gratefulness.

- Ceremonial swearing in of DMC Police Department Chief, Captain and Full-time Officers

Presenter: Ms. Tammy McDonald

(III: Cultivate, Goal 1: Prioritize campus safety)

Ms. McDonald first recognized Chief Lauren White who was appointed Chief of Police in 2024. Chief White brings more than four decades of law enforcement experience, including service with the Corpus Christi Police Department in patrol, juvenile community relations, criminal investigations, and long-term leadership on the hostage negotiation team before her initial retirement in 2013. She later joined Del Mar College in 2014 and progressed through leadership roles to become Chief of Police. Chief White has earned her degrees from Del Mar College, Corpus Christi State University, and Texas A&M University–Corpus Christi, as well as her credentials as a licensed professional counselor and master peace officer.

COLLEGE PRESIDENT'S REPORT:

Presenter: Dr. Mark Escamilla

- Introduction of Dr. Gerald F. Napoles, Executive Vice President and COO
(II: Elevate, Goal 1: Increase completion for all students)
Dr. Escamilla provided background information and introduced Dr. Gerald F. Napoles, as the new Executive Vice President and COO for Del Mar. College. Dr. Napoles provided words of thanks for the wonderful introduction and stated he was thankful to be at the College and in the city.
- March 4, 2026: La Quinta Channel Community Advisory Panel
(I: Communicate, Goal 2: Connect beyond the College)
Dr. Escamilla attended the LaQuinta Channel Community Advisory Panel held in Gregory-Portland High School.
- March 23, 2026: TACC/CEO Virtual Meeting
(I: Communicate, Goal 2: Connect beyond the College)
Dr. Escamilla attended the Texas Association of Community Colleges' CEO meeting virtually.
- March 25, 2026: DMC/Community in Schools Retreat, Retama Room
(I: Communicate, Goal 2: Connect beyond the College)
Dr. Escamilla attended the Community in Schools Retreat in which DMC hosted.
- March 27, 2026: Community College Standing Advisory Committee Virtual Meeting
(I: Communicate, Goal 2: Connect beyond the College)
Dr. Escamilla attended the Community College Standing Advisory Committee meeting virtually.
- April 2, 2026: Coastal Bend College Tour/Meeting
(I: Communicate, Goal 2: Connect beyond the College)
Dr. Escamilla attended the Coastal Bend College tour led by President and CEO Dr. Zach Suarez.

STAFF REPORTS:

- DMC Police Department Update
Presenter: Ms. Tammy McDonald
(III: Cultivate, Goal 1: Prioritize campus safety)

Ms. McDonald provided introductory remarks and introduced Chief Lauren White. Chief White described recent progress in building a strong partnership between the College and the Corpus Christi Police Department to ensure a safe campus environment for students, faculty, staff, and the community. In 2024, the department moved into a new 6,100-square-foot facility that includes offices, a training room, interrogation rooms, and a modern evidence room. Visiting command staff from CCPD have been impressed with the setup.

The DMC Police Department meets all state requirements for a licensed police agency, has full-time and part-time officers along with licensed security staff, and recently established direct radio communication with MetroCom. Police offices are now located on all campuses.

DMC Police Department has acquired new vehicles—including another arriving today—and purchased utility vehicles to help officers engage more easily with the campus community. Uniforms, badges, and patches have been finalized, and the department is compliant with House Bill 33, which requires breaching tools and ballistic shields on all campuses.

Hiring remains ongoing. The DMC Police Department recently completed setup for access to statewide and national law-enforcement databases (TCIC, NCIC, TLETS). They are also assessing and upgrading the campus camera system, as some cameras are now obstructed by tree growth.

- Water Reduction Efforts, Including Proposed Options and Possible Additional Water Resources

Presenter: Ms. Tammy McDonald

(I: Communicate, Goal 2: Connect beyond the College)

Dr. Escamilla provided introductory remarks and introduced Ms. Tammy McDonald. Ms. McDonald stated the City of Corpus Christi (City) is considering a Level One water drought, prompting Del Mar College to review its current and planned water-reduction strategies and preparedness. The College had progressed through Stage One restrictions in June 2022, Stage Two in March 2024, and Stage Three in December 2024. In March 2026, Del Mar met with City officials to coordinate planning, resources, and response strategies.

Ms. McDonald explained current water-saving measures include low-flow fixtures and automatic faucets, optimized HVAC operation to reduce chilled-water use, rapid repair of leaks, restricted exterior power washing, compliance with irrigation bans, and conversion of landscaping to xeriscape. Irrigation is currently not permitted.

Mr. John Strybos was introduced and discussed a project that focuses on a major effluent water reuse system at the Oso Creek Campus. This approximately \$1.5 million capital project (funded from the plant fund) will bring reclaimed water from the City's system to the campus pond, which will then supply irrigation and chilled water for HVAC. Construction is expected to take about 90 days and could significantly reduce potable water use and long-term costs. Cost-sharing with the City is being discussed, as nearby police facilities may also benefit. Additional water-reduction options under consideration include adjusting thermostats, purchasing water-efficient equipment, modifying operating schedules if needed, limiting certain campus events, and prioritizing instruction over discretionary uses. Alternative and supplemental water resources are being explored that include: capturing and reusing air-handler condensate, using water tankers for critical chilled-water needs, expanding reclaimed water use at other campuses, including Windward, reclaiming water from fire training activities, investigating wells or alternative

effluent connections for non-potable uses, and maintaining aquatic center operations efficiently and potentially supporting community needs during restrictions. Financial considerations that were highlighted include a chilled-water system uses about 39 million gallons annually (roughly \$200,000 at current rates). Reclaimed water costs about one-quarter of potable water rates, and with projected City rate increases of 50% or more, reuse projects could generate long-term savings. The College is also seeking grants and external funding, including federal opportunities.

Ms. Jackie Landrum discussed property tax impacts regarding drought-related valuation changes that would not affect tax revenues until future fiscal years (potentially FY 2028). Even modest reductions in property values could significantly affect operating revenue, so ongoing monitoring is critical.

The College's next steps include a continued study of all water-resource options, development of operational and financial impact models, and coordination through the Incident Management Team to ensure preparedness while protecting instruction.

Ms. McDonald, Dr. Escamilla, and Mr. Strybos responded to questions from the Board of Regents.

- Freedom to Dream Update

Presenters: Dr. Patricia Benavides-Dominguez and Mr. Ali Kollahdouz

(II: Elevate, Goal 1: Increase completion for all students)

Dr. Escamilla provided introductory remarks. Dr. Patricia Benavides-Dominguez presented and stated the Freedom to Dream (FTD) 1.0 program was designed to expand postsecondary access for both traditional and non-traditional learners within the Del Mar College taxing district. By establishing clear eligibility criteria, academic readiness standards, and participation expectations, the program supports recent high school graduates and early-stage adult learners while promoting accountability, persistence, and responsible stewardship of resources.

Cohort One demonstrated strong demand, with more than 5,000 applicants entering the pipeline and approximately one-third admitted through a selective yet access-oriented process. Enrolled students reflect a balanced mix of learners: 45% non-traditional students and 55% high school seniors (dual credit and non-dual credit), with non-dual credit seniors comprising the largest subgroup. Academic readiness data shows that 58% of students entered prepared for college-level coursework, while 42% required developmental or additional academic support—reinforcing the program's dual mission of access and readiness.

Student pathway and enrollment data confirm the program's impact. Over 60% of students entered with no prior college credits, indicating successful outreach to early-stage learners. Nearly 60% of participants selected transfer-oriented majors, reflecting strong aspirations toward bachelor's degree attainment and highlighting the importance of advising, academic planning, and transfer alignment.

Financial aid outcomes underscore both impact and opportunity. Participants received approximately \$3 - 3.8 million combined with Pell Grants, federal and state aid, loans, and scholarships. Sixty percent of students received some form of financial assistance, while 40% did not and much of the aid supports cost-of-living expenses, enabling full-time enrollment and reducing financial barriers.

Key insights from Cohort One revealed important planning adjustments such as more students than expected entered with zero college credits, especially adult learners and non-dual credit seniors. Dual credit students matriculated with significantly more credits (30+ hours) than anticipated. These findings provide valuable data to refine assumptions, improve program design, and strengthen outcomes as the program scales.

Cohort One data reflects meaningful demand, strong enrollment conversion, high academic aspiration, and a balanced approach to inclusivity and preparedness—positioning Freedom to Dream as a promising model for expanding equitable postsecondary access and success.

Mr. Ali Kolahdouz presented and stated he would be focusing on eligibility criteria, growth opportunities, and early performance of the *Freedom to Dream* program. Leaders noted that the program currently excludes non-traditional students with more than 12–15 prior college credits (unless dual credit), a restriction originally intended to prevent large numbers of existing part-time students from shifting to full-time and creating financial strain. However, data showed that this concern did not materialize, part-time enrollment continued to grow, and there was no significant migration into the program. As a result, there is interest in reconsidering eligibility to allow adults who stopped out of college years ago to return and complete credentials.

Updates on Cohort Two highlighted improvements such as requiring students to be college or program ready, offering summer preparation camps, upgrading advising and CRM systems, and strengthening community and school partnerships. Preliminary data showed rapidly growing application numbers, with demographics and credit hour distributions closely resembling Cohort One, predominantly first-time college students with few or no credits. Transfer vs. non-transfer and high-demand vs. non-high-demand program enrollments also aligned with prior patterns. Overall, early indicators for Cohort Two were positive, with expectations of continued growth and further refinement of the program.

Mr. Raul Garcia stated the first-year financial performance of the *Freedom to Dream* pilot was expected and planned to operate at a financial loss in year one due to the timing of performance-based funding and the results align with those expectations. A \$1.7 million variance in anticipated funding is explained by three primary factors: delayed recognition of performance funding, student profile differences from the original model, and shifted expected revenue from year one into year two, without reducing total anticipated funding over the three-year pilot horizon.

Despite this timing shift, student persistence significantly exceeded expectations. Overall institutional fall-to-fall persistence is approximately 52%, while the first Freedom to Dream cohort is tracking 82% persistence for full-time students, surpassing the original

75% forecast. This stronger persistence indicates higher completion rates and increased performance funding in year two.

On the cost side, expenditures were slightly higher than forecast due to increased instructional salary and benefit costs in programs operating near capacity. However, these increases were largely offset by lower-than-expected tuition waiver expenses. Additional insights highlighted positive early returns from short-term certificates and OSAs, with more than 90 completions expected to generate over \$300,000 in performance funding in the current year. The cohort also includes students with greater developmental and remediation needs, who are persisting at even higher rates than college-ready peers reinforcing the program's effectiveness and mission. Looking ahead, emphasis was made on expanded dual credit participation, stronger K-12 partnerships, and improved program readiness in future cohorts should accelerate time to completion and bring results closer to original projections. Overall, year one outcomes confirm the model is working as designed.

Dr. Benavides-Dominguez, Mr. Kolaoudouz, Mr. Garcia and Dr. Escamilla responded to questions from the Board of Regents.

- TIRZ Task Force Update

Presenter: Ms. Jessica Alaniz Perez (Task Force staff liaison)

(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Ms. Jessica Alaniz Perez provided information regarding a TIRZ Task Force update. She stated that over the past month, the TIRZ Task Force met in late March to begin reviewing draft updates to Del Mar Policy B4.37. The primary focus of this initial review was to ensure continued compliance with Texas Tax Code Chapter 311, and we are pleased to report that the policy is currently in good standing. As part of the review, the Task Force compared the existing policy with the requirements of the Tax Code and identified opportunities to add clarity and strengthen guidance for external entities seeking the College's participation in TIRZ projects. Proposed additions include sections addressing board representation, district expectations, project plan approval processes, and procedures for amendments made during the life of a TIRZ.

The Task Force also proposed clarifying annual reporting requirements, including both financial and project status reporting, to ensure the district remains informed throughout its participation period. In addition, draft language has been added to address termination and withdrawal options should TIRZ fail to remain compliant or proceed as agreed. Another key focus has been aligning the TIRZ policy with the College's tax abatement policy to avoid overlapping or duplication of efforts.

The Task Force will meet again with the goal of refining the language in consultation with legal counsel to ensure continued compliance with state law. A follow-up update will be provided next month.

PENDING BUSINESS:

CONSENT AGENDA

Notice to the Public

The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.

CONSENT MOTIONS: (At this point the Board will vote on all motions not removed for individual consideration.)

ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes: Regular Board Meeting, March 3, 2026
(I: Communicate, Goal 2: Connect beyond the College)
2. Acceptance of Quarterly Investment Report for February 2026
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
3. Acceptance of Quarterly Financial Report for February 2026
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Motion: Approve the Consent Agenda.

Moved by: Regent Babbili | Seconded by: Regent Crull

Vote: Carried unanimously, 7–0 by show of hands

In favor: Regents Scott, Adame, Babbili, Crull, Garza, Loeb, and Turner

REGULAR AGENDA

4. Discussion and possible action relating to a Resolution authorizing the issuance of up to \$129,680,000 in principal amount of Limited Tax Refunding Bonds, Series 2026, approving and authorizing the execution of an Escrow Agreement, a Paying Agent/Registrar Agreement, a Purchase Contract and other instruments and procedures related thereto, delegating authority to certain District officials to select outstanding bonds to be refunded and approve all final terms of the bonds, approving an official statement, and calling certain bonds for redemption.

Presenter: Mr. Raul Garcia

(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Mr. Raul Garcia presented and provided introductory remarks and stated the College has received the results of a bond refunding analysis prepared by Dave Gordon of Estrada Hinojosa based on current market conditions. The analysis indicates a potential refunding opportunity that could generate meaningful debt service savings for the College. Consistent with the refunding process previously authorized by the Board in 2021, administration is requesting approval of a resolution authorizing the issuance of limited tax refunding bonds. The proposed resolution would delegate authority to the President, Vice President, or Chief Financial Officer to approve the final terms of the transaction, provided the refunding meets established Board parameters, including a minimum savings threshold (at least 3%), no extension of final maturities (final maturity remains August 15, 2048), and no increase to the College's debt service tax rate.

Mr. Dave Gordon of Estrada Hinojosa presented an overview of current market conditions, noting recent volatility but confirming that refunding remains economically viable. Of the College's approximately \$235 million in outstanding debt service tax-supported obligations, about \$91 million is currently "in the money" for refinancing, with authorization requested for up to \$129 million to allow flexibility should market conditions improve. Current estimates indicate potential savings of approximately \$11 million, or roughly 6.5%, depending on market conditions at pricing.

The proposed structure maintains the debt service tax rate at approximately 5.5 cents, consistent with the current year. The College's strong AA-category credit ratings from S&P, Fitch, and Moody's are expected to remain unaffected by external factors, including nearby municipal rating changes. If approved, staff and advisors would proceed with preparation of offering documents, rating reviews, and coordination with the underwriting syndicate. Pricing is tentatively scheduled for June 3, with closing anticipated around July 1. Administration will report back to the Board with final terms and results of the refund at the June Board meeting.

Mr. Garcia, Mr. Gordon, and Dr. Escamilla responded to questions from the Board of Regents.

Motion: Board to authorize a resolution authorizing the issuance of up to \$129,680,000 in principal amount of Del Mar College District Limited tax refunding bond series 2026, approving and authorizing the execution of an escrow account, a paying agent, registrar agreement, a purchase contract and other instruments and procedures related thereto delegating authority to certain district officials and to select outstanding bonds to be refunded and approve all final terms of the bonds. Approving an official statement and calling certain bonds for redemption.

Moved by: Regent Loeb | Seconded by: Regent Babbili

Vote: Carried unanimously, 7–0 by show of hands

In favor: Regents Scott, Adame, Babbili, Crull, Garza, Loeb, and Turner

5. Discussion and possible action regarding the College's 2026 Internal Audit Activity including: Maintenance; Institutional Research and Reporting (Reporting Data Validation); Senate Bill 17 Compliance; Grant Compliance; and Follow-Ups for Bursar's Office and Accounts Payable and Disbursements

Presenter: Ms. Tammy McDonald

(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Ms. McDonald provided introductory remarks and introduced Mr. Dan Graves with Weaver for the presentation. Mr. Graves reported that the Maintenance Internal Audit has been completed and issued on March 20, and it was included in the Board packet. Highlights of the report were previously discussed with the Audit Committee, and this update summarizes those results along with the status of remaining internal audit work for the year.

The maintenance audit evaluated the design and effectiveness of maintenance processes, focusing on facilities maintenance, grounds maintenance, construction and repairs, and integration of these functions within capital projects planning and maintenance management.

The audit resulted in four findings, all of which were risk-rated as Moderate. The overall audit rating was Satisfactory, indicating that while improvements are needed, the process is not fundamentally broken and many controls tested positively.

The four findings include the following: 1. Formalization of Maintenance Processes - Greater standardization is needed across the maintenance lifecycle, including budget development, documentation, system usage, and performance monitoring. While work is being completed, processes are largely informal and not consistently documented, limiting their usefulness for long-term planning and budgeting. 2. Long-Term Funding Strategy for Deferred Maintenance - The audit highlights the need for a formal, long-term strategy to address deferred maintenance. Without such a plan, deferred items may continue to drive higher costs over time. 3. Documentation of Unscheduled Maintenance - Improvements are needed in documenting unscheduled or break-fix work to ensure timely completion and reliable tracking within existing systems. 4. Integrated Maintenance Planning - The audit recommends a more integrated approach that combines planned maintenance, historical unscheduled maintenance, and deferred maintenance.

Mr. Graves indicated that the findings were not unexpected, particularly given the recent completion of over \$300 million in construction projects, which significantly stretched operational capacity. With those projects concluding, leadership sees an opportunity to strengthen processes and planning. He also reported on the Data Validation Audit and stated the audit focuses on how institutional data is validated and transformed into management reports, particularly in student-related reporting. Design controls have largely been reviewed, with testing and validation continuing through this month.

Regarding Senate Bill 17 Compliance, the audit is ongoing and has expanded from prior years in coordination with the General Counsel, incorporating new guidance from the State Auditor's Office. This work will help prepare the institution for a future state-level audit. Overall, internal audit activities remain on track, with a full slate of planned work for the remainder of the fiscal year.

Motion: Approve the Internal Audit Report.

Moved by: Regent Adame | Seconded by: Regent Babbili

Vote: Carried unanimously, 7-0 by show of hands

In favor: Regents Scott, Adame, Babbili, Crull, Garza, Loeb, and Turner

6. Discussion and possible action regarding annexation adopted by the City of Corpus Christi on February 10, 2026 – ZBK, LLC

Presenter: Ms. Tammy McDonald

(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Ms. Tammy McDonald provided information regarding the automatic annexation of certain territory pursuant to Texas Education Code Section 130.066. As the City of Corpus Christi annexes property, then Del Mar College may also annex the property. The City of Corpus Christi passed an ordinance, annexing 109.109-acre tract of land owned by ZBK LLC located along the south side of FM 2444 or South Staples Street, east of County Road 43 and west of County Road 41. So, the recommendation of an administration is to annex the property as annexed by the City of Corpus Christi.

Motion: Approve the annexation as recommended.

Moved by: Regent Garza | Seconded by: Regent Loeb

Vote: Carried unanimously, 7–0 by show of hands

In favor: Regents Scott, Adame, Babbili, Crull, Garza, Loeb, and Turner

7. Discussion and possible action regarding approval of Faculty Recommended for Tenure and Promotion for 2026-2027 in accordance with College Policy B6.7.7

Presenters: Dr. Mark Escamilla and Dr. Jonda Halcomb

(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Dr. Escamilla provided introductory remarks regarding faculty recommendations for tenure per the new laws enacted by prior legislative action. Dr. Halcomb addressed the Board of Regents and requested they consider the approval of tenure for qualified faculty members, based on the recommendation of the Chief Executive Officer (CEO). This action is made pursuant to Texas Education Code §51.942, which authorizes the Board of Regents of an institution of higher education to approve tenure decisions upon the recommendation of the institution's chief executive officer.

In accordance with College Policy B6.7.7 (Granting of Tenure), the CEO annually recommends, by May 1, those faculty members who have met all requirements to be considered for tenure. Consistent with this policy, a memorandum dated March 6, 2026, from Dr. Jonda Halcomb, Vice President of Faculty and Chief Academic Officer, documents the results of a thorough tenure review process.

Dr. Halcomb reported that, in compliance with College Policy A6.6.8, each faculty member's tenure application was carefully reviewed in collaboration with department chairs and deans. All individuals listed in the March 6, 2026 memorandum have met the established criteria for tenure under college policy and based on this comprehensive review, the CEO recommends the conferral of tenure on the following faculty members: Dr. Kamal Adhikari, Mr. Brad Eilering, Dr. Robert Parrillo, Dr. Kelly Vinson, Mr. Paul Creacy, Mr. Albert Curry, Mr. Ryan Gutierrez, Ms. Preeti Kulkarni, Ms. Liza Torres, and Mr. Raymond Wallace.

Motion: Approve the CEO and staff recommendation to grant tenure to the people recommended by Dr. Escamilla and staff.

Moved by: Regent Crull | Seconded by: Regent Adame.

Vote: Carried unanimously, 7–0 by show of hands

In favor: Regents Scott, Adame, Babbili, Crull, Garza, Loeb, and Turner

8. Discussion and possible action regarding proposal for an Electrical Lineworker Level II Certificate

Presenters: Dr. Jonda Halcomb and Davis Merrell

(II: Elevate, Goal 1: Increase completion for all students)

Dr. Jonda Halcomb presented and provided information for a proposed Electrical Lineworker Level II Certificate. She stated Mr. Paul Creacy who was serving as Interim Chair over this proposed program was present for any questions. An industry partner with Malek Air Conditioning was also present to demonstrate industry support and was also actively involved in providing input on the development of the program.

The Electrical Lineworker Level II Certificate is part of a suite of stackable credentials. Students may begin with an Occupational Skills Award (OSA) as an electrical apprentice, progress to a Level I Certificate, and then advance into the Electrical Lineworker Level II Certificate.

An important feature of this Level II certificate is the inclusion of Commercial Driver's License (CDL) preparation, which industry partners identified as essential so that graduates are fully job-ready upon completion. All proposed lineworker courses are new to the course inventory, have been reviewed by the Curriculum Committee, and will proceed to Coordinating Board approval. In terms of workforce impact, students completing the OSA or Level I Certificate can expect earnings of around \$39,000, while graduates working as Electrical Power Line Installers and Repairers may earn between \$50,000 and \$126,000, with potential for higher earnings during emergency response situations such as hurricanes. This program is critical to meeting regional workforce needs and supporting both our community and industry partners. Dr. Halcomb introduced Dean Davis Merrell.

Dean Merrell stated the proposed Lineworker program transition has been developed through extensive collaboration with key industry stakeholders, including AEP Texas, Nueces Electric Cooperative, Robstown Utilities, and San Patricio Electric Cooperative. Engagement has included discussions with executive leadership, field personnel, and current electrical students to ensure alignment with workforce needs and industry expectations. This interest is supported by strong enrollment and completion trends within the existing electrician program, which currently serves 113 students. Associate degree completions have steadily increased from 11 in 2022, to 26 in 2023, and 45 in 2024, demonstrating sustained growth and clear progression pathways. The program design emphasizes a structured progression model, beginning with an Occupational Skills Award (OSA), followed by Level One certification prior to entering the Lineworker program. This approach distinguishes the program from others in Texas and allows students already enrolled in electrical pathways to advance without the need for additional recruitment efforts.

Development efforts have also included benchmarking and collaboration with peer institutions such as Tarrant County College, Lamar Community College, and Kilgore College. Tarrant County College, for example, operates a fall cohort model of 10–14 students, with partial internship placement through Encore Electric. Comparisons with CE-based lineworker programs, such as Kilgore College’s 10-week non-credit model and Lone Star College’s Level One certification, further informed program structure and credit alignment.

Industry partners have strongly endorsed the proposed model, emphasizing the value of producing graduates with broad-based electrical and utility distribution expertise rather than training limited to a single physically intensive role. Stakeholders also stressed the importance of embedding the program within an academic credential, providing lineworkers with opportunities for long-term career advancement into leadership and management roles.

The program currently has foundational equipment, including electrical trainers, a Derrick Digger truck, three support trailers, and a Ford F-150 transferred from Continuing Education to support field instruction. To fully meet industry training standards, additional equipment is required, including pole yard and climbing infrastructure, overhead and underground distribution training components, lineworker tools and PPE, bucket trucks, rigging and lifting equipment, and consumable materials necessary for hands-on lab activities.

Once students complete the Level One certification, they will be able to select from multiple advanced electrical pathways, including Lineworker Level Two certifications. Graduate projections anticipate continued growth in enrollment and completions over the next five years, driven by sustained student interest and strong industry support.

Ms. Jackie Landrum provided funding information and stated based on the information received, performance funding should be recognized in the year it is earned, not when the funds are received, as there is a known lag due to the state funding process. For Year One, the estimated performance funding totals \$152,000. Tuition revenue assumptions are based on 24 incoming students in the first year. Program costs include staffing for one full-time faculty member, two adjuncts, and associated benefits, along with approximately \$125,000 in supplies to support the initiatives discussed by Dean Merrell. In subsequent years, supply costs are projected to decrease to \$36,000 annually.

It is important to note a correction regarding faculty and adjunct costs. An amount of \$50,000 was unintentionally omitted from each category in the original calculations. This oversight occurred while preparations were underway, and accountability for the error is acknowledged. As a result, Year One is projected to operate at an estimated \$120,000 deficit, with no surplus expected. However, when adjusted for the corrected faculty and adjunct costs, the program is projected to generate positive income in the following years.

Dr. Halcomb, Mr. Merrell, and Ms. Landrum responded to questions from the Board of Regents.

Motion: Approve the staff recommendation to proceed with 2026–2027 Freedom to Dream cohort.

Moved by: Regent Adame | Seconded by: Regent Turner

Vote: Carried unanimously, 7–0 by show of hands

In favor: Regents Scott, Adame, Babbili, Crull, Garza, Loeb, and Turner

At 3:42 p.m., the Chair announced that the Board was going into Closed Session as follows:

CLOSED SESSION pursuant to:

a. **TEX. GOV'T CODE § 551.071:** (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session; and,

b. **TEX. GOV'T CODE § 551.087:** (Deliberation Regarding Economic Development), regarding discussion or deliberation of information received from a business prospect with which the College is conducting economic development negotiations and/or the deliberation of an offer of a financial or other incentive to a business prospect, with possible discussion and action in open session; and,

c. **TEX. GOV'T CODE § 551.074(a)(1):** (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee.

The Board of Regents reconvened Open Session at 4:28 p.m. with no action taken and the meeting continued.

CALENDAR:

Discussion and possible action related to calendaring dates.

ADJOURNMENT:


The meeting was adjourned at 4:29 p.m.

MINUTES REVIEWED BY GC: /s/ARjr

Consent Agenda

Item 2

To: Mark Escamilla, Ph.D.
President and CEO

Via: Raul Garcia, CPA, MBA, Vice President and CFO 

From: Catherine West, Ed.D., CPA, Director of Accounting and Treasury Officer

Date: May 4, 2026

Subject: Monthly Investment Activity

There were no investment purchases in the month of March, 2026.

The College has the following investments in accordance with the College's investment policy:

<u>Source</u>	<u>Amount</u>	<u>Interest</u>	<u>Yield</u>
Wells Fargo Stage Coach Sweep	\$ 1,256,103.23	\$ 7,291.83	3.55%
Logic Investment Pool	100,921,609.50	342,193.10	3.79%
		<u>\$ 349,484.93</u>	

Consent Agenda

Item 3

DEL MAR COLLEGE
INCOME/EXPENSE STATEMENT
CURRENT OPERATING FUNDS
For the Seven Months Ended March 2026

	FY 2026			% Spent YTD	FY 2025			% Spent YTD
	BUDGET	ACTUALS			BUDGET	ACTUALS		
REVENUES: RG								
STATE FUNDING								
PERFORMANCE APPROPRIATION	\$ 19,183,677	\$ 11,190,479	58%	\$ 19,508,146	\$ 11,379,752	58%		
FAST APPROPRIATION	1,715,447	1,225,000	71%	1,187,164	1,034,818	87%		
INSURANCE CONTRIBUTION	4,934,964	2,878,729	58%	4,281,371	2,497,466	58%		
RETIREMENT CONTRIBUTION	1,966,711	1,147,248	58%	1,966,711	1,147,248	58%		
TOTAL STATE FUNDING	\$ 27,800,799	\$ 16,441,456	59%	\$ 26,943,392	\$ 16,059,284	60%		
OTHER REVENUES								
TUITION & FEES	\$ 22,324,462	\$ 14,998,827	67%	\$ 22,001,700	\$ 15,992,407	73%		
PROPERTY TAXES	81,355,641	81,746,135	100%	75,055,641	75,129,117	100%		
INVESTMENT INCOME	1,710,000	1,370,565	80%	793,400	2,251,166	284%		
MISCELLANEOUS	468,744	972,934	208%	468,744	527,111	112%		
TOTAL OTHER REVENUES	\$ 105,858,847	\$ 99,088,461	94%	\$ 98,319,485	\$ 93,899,801	96%		
TOTAL REVENUES	\$ 133,659,646	\$ 115,529,918		\$ 125,262,877	\$ 109,959,085			
EXPENDITURES:								
SALARIES & BENEFITS								
FACULTY SALARIES	\$ 37,373,767	\$ 22,678,962	61%	\$ 36,431,043	\$ 19,750,543	54%		
EXEMPT SALARIES	20,836,885	11,765,190	56%	17,649,603	10,229,770	58%		
NON EXEMPT SALARIES	13,920,973	7,416,119	53%	13,204,608	6,846,648	52%		
BENEFITS	23,305,035	13,122,030	56%	21,531,283	10,929,029	51%		
TOTAL SALARIES & BENEFITS	\$ 95,436,660	\$ 54,982,303	58%	\$ 88,816,537	\$ 47,755,989	54%		
NON-SALARY								
CONTRACT INSTRUCTION	\$ 158,600	\$ 92,517	58%	\$ 158,600	\$ 92,517	58%		
SUPPLIES, POSTAGE, DUPL., COPIER RENTAL	3,788,158	1,646,344	43%	3,799,761	1,492,152	39%		
MAINTENANCE & REPAIRS	3,881,276	1,291,156	33%	3,873,556	1,017,058	26%		
EQUIPMENT	1,729,788	665,255	38%	1,588,748	849,608	53%		
STUDENT RECRUITING AND MARKETING	1,563,906	448,904	29%	1,278,906	393,634	31%		
AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES	1,929,066	1,037,485	54%	1,823,694	991,099	54%		
CONTRACT LABOR & CONSULTANTS	3,975,541	3,746,964	94%	3,596,155	1,966,614	55%		
ACCREDITATION	97,769	59,273	61%	63,336	39,778	63%		
SPECIAL POP. INTERPRETOR	195,000	183,093	94%	120,000	176,190	147%		
COMP. SOFTWARE, HARDWARE, LICENSE & SERV.	5,084,201	2,983,328	59%	4,430,706	2,609,140	59%		
TRAVEL & PROFESSIONAL DEVELOPMENT	583,581	219,617	38%	553,513	303,604	55%		
ELECTION	-	-	0%	175,000	-	0%		
SECURITY	1,632,304	780,485	48%	1,627,304	823,782	51%		
RECRUITMENT	32,000	4,928	15%	32,000	380	1%		
FOOD BEVERAGE	115,861	58,953	51%	99,312	54,089	54%		
LIBRARY	251,122	138,743	55%	259,297	96,100	37%		
BAD DEBT	225,000	131,250	58%	225,000	131,250	58%		
MEMBERSHIP & DUES	269,389	91,693	34%	273,459	90,490	33%		
MEMBERSHIP & DUES/INDIRECT ADVOCACY	4,200	-	0%	130	-	0%		
UTILITIES & TELEPHONE	3,619,219	2,111,211	58%	3,092,861	1,804,169	58%		
INSURANCE	4,135,371	2,412,300	58%	4,535,044	2,645,442	58%		
BANK & COLLECTION FEES	155,300	107,024	69%	155,300	64,246	41%		
CAMPUS POLICE	302,858	600	0%	302,858	6,048	2%		
TUITION BOND TRANSFERS OUT	1,950,750	1,137,938	58%	1,951,000	1,138,083	58%		
MISCELLANEOUS	537,831	253,397	47%	551,857	261,739	47%		
TOTAL NON-SALARY	\$ 36,218,091	\$ 19,602,458	54%	\$ 34,567,397	\$ 17,047,213	49%		
CONTINGENCY	\$ 2,004,895	-	0%	\$ 1,878,943	-	0%		
TOTAL CONTINGENCY	\$ 2,004,895	\$ -	0%	\$ 1,878,943	\$ -	0%		
TOTAL EXPENDITURES	\$ 133,659,646	\$ 74,584,762	56%	\$ 125,262,877	\$ 64,803,202	52%		
CURRENT NET INCOME AVAILABLE FROM OPERATIONS		\$ 40,945,155			\$ 45,155,883			

**DEL MAR COLLEGE
BALANCE SHEET
CURRENT OPERATING FUNDS
As of March 31, 2026**

	<u>FY2026</u>	<u>FY2025</u>	<u>Change</u>
<i>RG</i>			
<u>ASSETS:</u>			
CASH	\$ 7,802,814	\$ 8,331,435	\$ (528,621)
INVESTMENTS	85,835,293	91,645,787	(5,810,494)
PREPAID EXPENSE	-	-	-
ACCOUNTS RECEIVABLE:			
STUDENT & OTHER RECEIVABLES	4,494,118	2,838,414	1,655,704
PROPERTY TAX RECEIVABLE	4,169,062	3,224,576	944,486
FAST APPROPRIATIONS RECEIVABLE	345,157	579,137	(233,980)
DEFERRED OUTFLOWS PENSION & OPEB	6,891,365	12,071,064	(5,179,699)
TOTAL ASSETS	\$ 109,537,809	\$ 118,690,413	\$ (9,152,604)
<u>LIABILITIES:</u>			
CURRENT LIABILITIES:			
ACCOUNTS PAYABLE	\$ 5,038,700	\$ 5,661,040	\$ (622,340)
ESTIMATED SICK LEAVE & VAC. PAYABLE	806,260	776,413	29,847
NET PENSION AND OPEB LIABILITY	1,545,690	1,392,616	153,074
DEFERRED TUITION	1,838,562	1,951,446	(112,884)
DEFERRED STATE APPROPRIATIONS	3,221,348	3,832,441	(611,093)
DEFERRED INCOME-OTHER	391,986	555,114	(163,128)
REVENUE BOND PAYABLE	1,005,063	965,083	39,980
TOTAL CURRENT LIABILITIES	13,847,609	15,134,153	(1,286,544)
NONCURRENT LIABILITIES:			
ESTIMATED SICK LEAVE & VAC. PAYABLE	\$ 7,256,336	\$ 6,987,721	\$ 268,615
OTHER LIABILITIES AND DEFERRED INFLOWS OF RESOURCES:			
NET PENSION AND OPEB	77,219,703	76,755,835	463,868
DEFERRED INFLOWS RELATED TO PENSION & OPEB	10,451,535	16,381,348	(5,929,813)
TOTAL OTHER LIABILITIES AND DEFERRED INFLOWS OR RESOURCES	87,671,238	93,137,183	(5,465,945)
TOTAL NONCURRENT LIABILITIES	94,927,574	100,124,904	(5,197,330)
TOTAL LIABILITIES	\$ 108,775,183	\$ 115,259,057	\$ (6,483,874)
<u>NET POSITION</u>			
UNRESTRICTED FUND BALANCE FROM OPERATIONS	\$ 33,543,033	\$ 32,134,208	\$ 1,408,825
RISK RESERVE	8,600,000	8,600,000	-
REDUCTION RELATED TO NET PENSION & OPEB FUND BALANCE	(82,325,563)	(82,458,735)	133,172
CURRENT YEAR NET INCOME AVAILABLE FROM OPERATIONS	40,945,156	45,155,883	(4,210,727)
TOTAL NET POSITION	\$ 762,626	\$ 3,431,356	\$ (2,668,730)
TOTAL LIABILITIES AND NET POSITION	\$ 109,537,809	\$ 118,690,413	\$ (9,152,604)

Del Mar College
Financial Record System
Bank 41 Colleague

Disbursements for dates 3/01/2026 thru 3/31/2026

Check Date	Payee	Amount	Description
85941	3/3/2026 Aircraft Spruce & Specialty Co	\$ 668.31	Instructional Supplies
85942	3/3/2026 Aquatic Renovations	750.00	Repairs & Maintenance
85943	3/3/2026 Ben E Keith Company	1,633.73	Instructional Supplies
85944	3/3/2026 CC Battery Co Inc	338.85	Repairs & Maintenance
85945	3/3/2026 Clover Learning Inc	3,888.00	Software Desk Lic Fees
85946	3/3/2026 EAN Services LLC	988.00	Travel
85947	3/3/2026 Facility Solutions Group	3,973.62	SC NC Electrical
85948	3/3/2026 Gall's Inc	339.13	Uniforms
85949	3/3/2026 Gobi Library Solutions from EB	235.60	Library Books
85950	3/3/2026 GreatAmerica Financial Service	531.00	Equipment Maintenance Subscrip
85951	3/3/2026 Guard Master Fire & Safety	2,246.65	Repairs & Maintenance
85952	3/3/2026 Gulf Coast Nut and Bolt Supply	84.19	Repairs & Maintenance
85953	3/3/2026 HEB Grocery Company	109.23	Food Supplies
85954	3/3/2026 Holt Truck Centers	74.74	Repairs & Maintenance
85955	3/3/2026 King Ranch Ag & Turf	771.81	Site Supplies
85956	3/3/2026 KTL Solutions Inc	2,420.00	Software Desk Lic Fees
85957	3/3/2026 Lawrence Greenwood Marine Lai	145.50	Instructional Supplies
85958	3/3/2026 Loftin Equipment Co	2,185.00	SC NC HVAC
85959	3/3/2026 LULAC Council 1	1,500.00	Production,Publications & Prom
85960	3/3/2026 Marianna Industries Inc	705.60	Instructional Supplies
85961	3/3/2026 Northern Safety Company Inc	491.70	Supplies - Not Cap Not INVT
85963	3/3/2026 Oslin Nation Co	5,922.61	HVAC
85964	3/3/2026 Outreach Systems	1,200.00	Software Desk Lic Fees
85965	3/3/2026 Patterson Dental Company	5,178.20	Instructional Supplies
85966	3/3/2026 PioneerRx LLC	1,999.00	Software Desk Lic Fees
85967	3/3/2026 Pittsburg Paints	48.32	Building Structure
85968	3/3/2026 Pocket Nurse	676.74	Instructional Supplies
85969	3/3/2026 Safe Life Defense LLC	2,030.40	Uniforms
85972	3/3/2026 South Texas Music Mart	65.00	Repairs & Maintenance
85973	3/3/2026 Stewart Dean Bearing Inc	75.64	HVAC
85974	3/3/2026 Texas Scenic Company	1,510.00	Instructional Supplies
85975	3/3/2026 Third Coast Distributing	4,372.29	< 5,000 Computer Not Cap INVT
85976	3/3/2026 U.S. Bank Voyager Fleet System	8,919.09	Fuel/Oil
85977	3/3/2026 UniFirst	1,738.18	Supplies - Not Cap Not INVT
85978	3/3/2026 US Foods Inc	1,488.31	Supplies - Not Cap Not INVT
85979	3/3/2026 US Omni & TSACG Compliance S	750.00	Consultants
85980	3/3/2026 VWR Funding Inc	444.39	Instructional Supplies
85983	3/5/2026 Armstrong McCall Beauty Supply	74.78	Instructional Supplies

**Del Mar College
Financial Record System
Bank 41 Colleague**

Disbursements for dates 3/01/2026 thru 3/31/2026

Check Date	Payee	Amount	Description
85984	3/5/2026 Armstrong Medical Industries	2,869.86	< 5,000 Equip Not Cap INVT
85985	3/5/2026 Beacon Technologies	630.00	Software Desk Lic Fees
85986	3/5/2026 Bickerstaff Heath Delgado	2,492.50	Legal Fees
85987	3/5/2026 Big M Pest Control	39.00	Repairs & Maintenance
85988	3/5/2026 Bio-Rad Laboratories	301.31	Instructional Supplies
85989	3/5/2026 CD Corpus Christi LLC	1,650.00	HVAC
85990	3/5/2026 Compansol	1,890.00	Software Desk Lic Fees
85991	3/5/2026 Corpus Christi Liquor Catering	275.00	Funds Held for Other Additions
85992	3/5/2026 Corpus Christi Safe & Lock Co	26.00	Building Structure
85993	3/5/2026 EAN Services LLC	515.23	Travel
85994	3/5/2026 Eppendorf North America Inc	808.17	Repairs & Maintenance
85995	3/5/2026 Gall's Inc	108.41	Supplies - Not Cap Not INVT
85996	3/5/2026 Gulf Coast Mailing Services LL	28.10	Postage
85997	3/5/2026 Gulf Coast Nut and Bolt Supply	113.96	Repairs & Maintenance
85998	3/5/2026 HEB Grocery Company	79.83	Food Supplies
85999	3/5/2026 Home Depot	435.64	Supplies - Not Cap Not INVT
86001	3/5/2026 Jean's Restaurant Supply	821.56	Instructional Supplies
86002	3/5/2026 Johnson Bros Bakery Supply Inc	1,055.11	Instructional Supplies
86003	3/5/2026 Johnson Controls Building Solu	2,609.98	SC NC HVAC
86004	3/5/2026 Kelly Anderson Group	1,198.50	Online Services
86005	3/5/2026 Law Enforcement Targets Inc	3,386.18	Instructional Supplies
86006	3/5/2026 Liquid Environmental Solutions	2,141.61	Environmental Compliance
86007	3/5/2026 Lone Star Piano Tuning	1,540.00	Repairs & Maintenance
86008	3/5/2026 Marlin Works Inc	1,097.49	Uniforms
86009	3/5/2026	515.50	A/R - Students
86010	3/5/2026 Mobile Communications Americ:	3,230.21	< 5,000 Equip Not Cap INVT
86011	3/5/2026 National College Testing	500.00	Memberships & Dues
86012	3/5/2026 North American Process	1,000.00	Memberships & Dues
86013	3/5/2026 Patterson Dental Company	100.85	Instructional Supplies
86014	3/5/2026 Screening One Inc	484.00	Online Services
86015	3/5/2026 SmartProcure Inc	3,500.00	Software Desk Lic Fees
86016	3/5/2026 Southwest Binding & Laminating	118.96	Supplies - Not Cap Not INVT
86018	3/5/2026 Texas Scenic Company	1,935.00	Instructional Supplies
86019	3/5/2026 Thomson Reuters- West	1,128.42	Library Continuation
86020	3/5/2026 Toshiba Business Solutions	2,507.92	Copier Rental
86021	3/5/2026 UniFirst	112.65	Uniforms
86022	3/5/2026 United Rentals North America I	553.25	P & S - Other
86023	3/5/2026 VWR Funding Inc	281.46	Instructional Supplies

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Check Date	Payee	Amount	Description
86024	3/6/2026 Annuity Investment	25.00	A/P - TSA
86025	3/6/2026 Fiduciary Trust Company of New	20.00	A/P - TSA
86026	3/6/2026 IRS Austin Service Center	35.00	A/P - IRS Levy
86027	3/6/2026 Yvonne V. Valdez Trustee	593.08	A/P - Bankruptcy
86028	3/17/2026 Apollo Towing Service	280.80	Contract Labor
86029	3/17/2026 AT & T	602.00	Internet
86030	3/17/2026 Ben E Keith Company	1,313.69	Instructional Supplies
86031	3/17/2026 Dell Technologies Inc	3,184.44	< 5,000 Computer Not Cap INVT
86032	3/17/2026 Department of Information	556.94	Telephone
86033	3/17/2026 Facility Solutions Group	4,985.36	SC NC Electrical
86034	3/17/2026 Gall's Inc	1,353.54	Instructional Supplies
86035	3/17/2026 Gobi Library Solutions from EB	138.31	Library Books
86036	3/17/2026 GreatAmerica Financial Service	6,100.23	Copier Rental
86037	3/17/2026 HEB Grocery Company	196.69	Instructional Supplies
86038	3/17/2026 Instructure Inc	3,811.00	Transcript Fee
86039	3/17/2026 Kelly Anderson Group	1,198.50	Online Services
86040	3/17/2026 King Ranch Ag & Turf	172.17	Site Supplies
86041	3/17/2026 Mobile Communications Americ	200.00	Other General Expense
86043	3/17/2026 Patterson Dental Company	657.43	Instructional Supplies
86044	3/17/2026 PODS Enterprises LLC	484.40	Repairs & Maintenance
86046	3/17/2026 Michael O. Quantz	600.00	Contract Labor
86047	3/17/2026 Reynolds Advanced Material Us	1,814.89	Instructional Supplies
86048	3/17/2026 Sanpro Medical Waste	2,129.60	Disposal Medical Waste
86049	3/17/2026 Sheinberg Tool Co Inc	211.38	Instructional Supplies
86050	3/17/2026 Stewart Dean Bearing Inc	600.00	HVAC
86051	3/17/2026 TASB Risk Management Fund	571.83	Workman's Comp
86052	3/17/2026 Telemedia, LLC	485.00	Software Desk Lic Fees
86053	3/17/2026 Third Coast Distributing	150.00	Instructional Supplies
86054	3/17/2026 Toshiba Business Solutions	800.16	Copier Rental
86055	3/17/2026 UniFirst	230.34	Uniforms
86056	3/17/2026 VWR Funding Inc	541.75	Instructional Supplies
86057	3/17/2026 Woody's Truck Center	13.99	Repairs & Maintenance
86059	3/19/2026 Michelle E. Alviso	31.90	Travel
86061	3/19/2026 Armstrong McCall Beauty Supply	1,718.39	Instructional Supplies
86062	3/19/2026 Ben E Keith Company	788.86	Instructional Supplies
86063	3/19/2026 Blue Ant Designs	1,000.00	Funds Held for Other Additions
86064	3/19/2026 City of Corpus Christi	180.00	Memberships & Dues
86065	3/19/2026 City of Corpus Christi	200.00	P & S - Other

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86066	3/19/2026 Columbia Advisory Group LLC	2,362.00	Consultants
86067	3/19/2026 Compansol	5,995.00	Software Desk Lic Fees
86068	3/19/2026 HEB Grocery Company	13.08	Food Supplies
86069	3/19/2026 Jim Wells County	6,088.80	CI - Tuition/Fees
86070	3/19/2026 Jeannie Martinez	470.37	Travel
86071	3/19/2026 McLane Foodservice, Inc	4,185.00	A/R - 3rd Party
86072	3/19/2026 National Association for the	1,800.00	Accreditation Expense
86073	3/19/2026 Oil Patch Petroleum Inc	923.78	Fuel/Oil
86074	3/19/2026 Yaakov Y. Ozias	575.00	Non Faculty Stipend
86075	3/19/2026 Patterson Dental Company	1,914.28	Instructional Supplies
86076	3/19/2026 Sam's Club	473.40	Funds Held for Others
86078	3/19/2026 Sutherlands Inc	19.99	Instructional Supplies
86079	3/19/2026 United Rentals North America I	783.00	Production,Publications & Prom
86080	3/19/2026 Autumn A. Villegas	186.66	Childcare
86081	3/19/2026 VWR Funding Inc	853.44	Instructional Supplies
86082	3/19/2026 VWR Funding Inc	580.58	Supplies - Not Cap Not INVT
86083	3/19/2026 Cassie L. Wilson	400.00	Childcare
86084	3/20/2026 Annuity Investment	25.00	A/P - TSA
86085	3/20/2026 Fiduciary Trust Company of New	20.00	A/P - TSA
86086	3/20/2026 IRS Austin Service Center	35.00	A/P - IRS Levy
86087	3/20/2026 Yvonne V. Valdez Trustee	593.08	A/P - Bankruptcy
86088	3/24/2026 Jeva Adame	150.00	Non Faculty Stipend
86089	3/24/2026 Jenaly D. Beseril	375.00	Non Faculty Stipend
86090	3/24/2026 Bound Tree Medical LLC	2,197.37	Instructional Supplies
86091	3/24/2026 Buster's Propane LLC	9.25	Fuel/Oil
86092	3/24/2026 Jeannie Byers	575.00	Non Faculty Stipend
86093	3/24/2026 Camfil USA Inc	1,990.87	HVAC
86094	3/24/2026 Jesus Casares	425.00	Non Faculty Stipend
86096	3/24/2026 Encyclopedia Britannica	3,407.25	Library - Elec Resource
86097	3/24/2026 Facility Solutions Group	733.56	SC NC Electrical
86098	3/24/2026 Gannett Texas/New Mexico Loca	704.08	Advertising
86099	3/24/2026 Gemaire Distributors LLC	1,177.56	Instructional Supplies
86100	3/24/2026 Got You Covered Work Wear and	34.47	Uniforms
86101	3/24/2026 GreatAmerica Financial Service	4,139.95	Copier Rental
86102	3/24/2026 Gulf Coast Nut and Bolt Supply	146.13	Repairs & Maintenance
86103	3/24/2026 HEB Grocery Company	80.21	Food Supplies
86104	3/24/2026 Holt Truck Centers	1,093.00	Repairs & Maintenance
86105	3/24/2026 International Association of	535.00	Memberships & Dues

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Check Date	Payee	Amount	Description
86106	3/24/2026 Maryam Jahangiri Gohar	107.00	Instructional Supplies
86107	3/24/2026 Jean's Restaurant Supply	1,042.35	Repairs & Maintenance
86108	3/24/2026 King Ranch Ag & Turf	64.05	Site Supplies
86110	3/24/2026 Liquid Environmental Solutions	1,251.97	Environmental Compliance
86111	3/24/2026 Mikayla Malik	1,500.00	< 5,000 Equip Not Cap INVT
86114	3/24/2026 Polsinelli PC	320.00	Legal Fees
86115	3/24/2026 Erica M. Rodriguez	450.00	Non Faculty Stipend
86116	3/24/2026 Smartcom Telephone LLC	5,044.50	Internet
86117	3/24/2026 Spectrum	573.36	Internet
86118	3/24/2026 Stewart Dean Bearing Inc	114.00	HVAC
86119	3/24/2026 SymbolArts, LLC	2,920.30	Production, Publications & Prom
86120	3/24/2026 T-Mobile USA Inc	3,572.75	Telephone
86121	3/24/2026 Texas Dpt Licensing	70.00	P & S - Other
86122	3/24/2026 Thomson Reuters- West	1,770.72	Software Desk Lic Fees
86123	3/24/2026 Truckers Equipment	897.00	Repairs & Maintenance
86124	3/24/2026 UniFirst	222.86	Instructional Supplies
86125	3/26/2026 Advance Auto Parts	110.72	Instructional Supplies
86126	3/26/2026 Alamo Iron Works	323.32	Instructional Supplies
86127	3/26/2026 Astound Business Solutions	3,100.00	Internet
86128	3/26/2026 AT & T	39.24	Internet
86129	3/26/2026 AT & T	1,769.44	Telephone
86130	3/26/2026 CC Battery Co Inc	693.25	Repairs & Maintenance
86131	3/26/2026 City of Portland	2,408.10	CI - Tuition/Fees
86132	3/26/2026 Crown Awards	774.18	Awards & Plaque
86133	3/26/2026 Dell Technologies Inc	1,375.92	< 5,000 Computer Not Cap INVT
86134	3/26/2026 DEX Imaging LLC	1,761.65	Copier Rental
86135	3/26/2026 EAN Services LLC	3,020.79	Funds Held for Others
86136	3/26/2026 The Gallery Collection	186.32	Office Supplies
86137	3/26/2026 GK Techstar, LLC	4,825.45	Supplies - Not Cap Not INVT
86138	3/26/2026 Gobi Library Solutions from EB	947.16	Library Books
86139	3/26/2026 Hu-Friedy Mfg Co LLC	105.76	Instructional Supplies
86140	3/26/2026 Identisys Inc	2,454.00	Instructional Supplies
86141	3/26/2026 Amabely Juarez	225.00	Non Faculty Stipend
86142	3/26/2026 King Ranch Ag & Turf	1,023.60	Site Supplies
86143	3/26/2026 Lakeshore Learning Materials	98.29	Instructional Supplies
86144	3/26/2026 Lawrence Greenwood Marine Lab	339.50	Instructional Supplies
86146	3/26/2026 Monica D. Maya	575.00	Non Faculty Stipend
86147	3/26/2026 McKesson Medical-Surgical Govt	182.21	Instructional Supplies

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86148	3/26/2026 Portland Chamber of Commerce	350.00	Production,Publications & Prom
86149	3/26/2026 Promo Universal LLC	500.00	Production,Publications & Prom
86151	3/26/2026 Sheinberg Tool Co Inc	704.07	Instructional Supplies
86152	3/26/2026 Sutherlands Inc	102.93	Instructional Supplies
86153	3/26/2026 SymbolArts,LLC	52.50	Uniforms
86154	3/26/2026 Third Coast Distributing	14.76	Instructional Supplies
86155	3/26/2026 UniFirst	13.29	Uniforms
86156	3/27/2026	46.00	A/R - Students
86157	3/27/2026	500.25	A/R - Students
86158	3/31/2026 BSN Sports LLC	1,441.20	Funds Held for Others
86159	3/31/2026 Facility Solutions Group	1,358.42	SC NC Electrical
86160	3/31/2026 Gall's Inc	133.21	Uniforms
86161	3/31/2026 Health and Allied Science Publ	2,000.00	Software Desk Lic Fees
86162	3/31/2026 HEB Grocery Company	215.67	Food Supplies
86164	3/31/2026 Mitchell 1	4,476.97	Software Desk Lic Fees
86165	3/31/2026 UniFirst	1,293.38	Supplies - Not Cap Not INVT
86166	3/31/2026 VWR Funding Inc	137.58	Instructional Supplies
86167	3/31/2026 Annuity Investment	1,260.66	A/P - ORP
86168	3/31/2026 Annuity Investment	150.00	A/P - TSA
86169	3/31/2026 Ascensus Trust Co	3,648.26	A/P - ORP
86170	3/31/2026 Ascensus Trust Co	700.00	A/P - TSA
86171	3/31/2026 Aspire Financial Services, LLC	700.00	A/P - TSA
86172	3/31/2026 Fiduciary Trust Company of New	3,413.02	A/P - ORP
86173	3/31/2026 Montgomery County Fiscal Court	402.96	Kentucky Tax
86174	3/31/2026 National Life Insurance Compan	192.36	A/P - ORP
86175	3/31/2026 National Life Insurance Compan	1,341.44	A/P - ORP
86176	3/31/2026 National Life Insurance Compan	2,555.00	A/P - TSA
86177	3/31/2026 Yvonne V. Valdez Trustee	3,774.55	A/P - Bankruptcy
E0042338	3/3/2026 Dearborn Real Estate	150.00	Online Services
E0042339	3/3/2026 Celia Garza	546.65	Travel
E0042340	3/3/2026 Jennifer L. McWha	127.37	Accreditation Expense
E0042341	3/3/2026 Robert T. Mulienburg	436.00	Funds Held for Others
E0042343	3/3/2026 Amazon.Com LLC	4,754.38	Library Books
E0042344	3/3/2026 American Welding & Gas Inc	1,597.37	Instructional Supplies
E0042345	3/3/2026 B & H Photo Video Pro Audio	33.82	Supplies - Not Cap Not INVT
E0042346	3/3/2026 Carolina Biological Supply	844.20	Supplies - Not Cap Not INVT
E0042347	3/3/2026 CDWG LLC	685.13	Supplies - Not Cap Not INVT
E0042348	3/3/2026 Corpus Christi Produce	1,182.09	Food Supplies

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Check	Date	Payee	Amount	Description
E004234	3/3/2026	Culligan Water Conditioning	280.00	Rent Expense
E004235	3/3/2026	Everest Water and Coffee LLC	1,947.30	Food Supplies
E004235	3/3/2026	FastServ Supply Inc	35.31	Supplies - Not Cap Not INVT
E004235	3/3/2026	Felix Diesel Service Inc	1,367.73	Repairs & Maintenance
E004235	3/3/2026	Ferguson Enterprises Inc	475.02	Plumbing
E004235	3/3/2026	Fisher Scientific Company LLC	2,676.81	Instructional Supplies
E004235	3/3/2026	Gateway Printing & Office Supp	506.39	< 5,000 Furn and Fix Not Cap
E004235	3/3/2026	Grainger Inc	2,685.57	Instructional Supplies
E004235	3/3/2026	Johnstone Supply	118.88	HVAC
E004235	3/3/2026	LK Jordan & Associates	3,305.04	Contract Labor
E004236	3/3/2026	Mission Golf Cars	260.00	Repairs & Maintenance
E004236	3/3/2026	Pepsi Cola Corpus Christi	5,470.59	Food Supplies
E004236	3/3/2026	RegisterBlast	1,102.00	Hobet Test
E004236	3/3/2026	Republic Services Inc	5,120.40	Disposal Trash
E004236	3/3/2026	SecureTech	2,700.00	Consultants
E004236	3/3/2026	Shi Government Solutions	151.56	Software Desk Lic Fees
E004236	3/3/2026	Southern Tire Mart	928.70	Repairs & Maintenance
E004236	3/3/2026	Tipco Technologies LLC	109.78	Repairs & Maintenance
E004236	3/3/2026	Turner Ramirez Associates Inc	5,588.00	Consultants
E004237	3/3/2026	Winston Water Cooler of Corpus	1,205.06	Plumbing
E004237	3/5/2026	Cynthia E. Arbuckle	10.89	Travel
E004237	3/5/2026	Dr. Anantha S. Babbili	301.00	Travel
E004237	3/5/2026	Sonia E. Carreon	465.33	Travel
E004237	3/5/2026	Texas Gulf Coast JATC	1,440.00	Consultants
E004237	3/5/2026	Catherine O. Garcia	20.31	Travel
E004237	3/5/2026	Marissa I. Johnson	23.94	Travel
E004237	3/5/2026	Denise A. Kaufman	63.09	Travel
E004237	3/5/2026	Scott Krall	1,000.00	Contract Labor
E004237	3/5/2026	Robert P. Montez	431.75	Travel
E004238	3/5/2026	Elsa Odom	311.35	Travel
E004238	3/5/2026	Lucia G. Perez	527.84	Travel
E004238	3/5/2026	Michael A. Quintana	500.00	Consultants
E004238	3/5/2026	A-Auto Tech	642.80	Repairs & Maintenance
E004238	3/5/2026	Amazon.Com LLC	127.95	Instructional Supplies
E004238	3/5/2026	American Welding & Gas Inc	1,784.70	Instructional Supplies
E004238	3/5/2026	Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E004238	3/5/2026	B & H Photo Video Pro Audio	1,488.20	Supplies - Not Cap Not INVT
E004238	3/5/2026	City of Corpus Christi	214.44	Water

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Check Date	Payee	Amount	Description
E004238	3/5/2026 Clampitt Paper Co of San Anton	493.72	Supplies - Not Cap Not INVT
E004239	3/5/2026 Corpus Christi Athletic Club	237.60	Corpus Christi Athletic Club
E004239	3/5/2026 Corpus Christi Freightliner	4,402.21	Repairs & Maintenance
E004239	3/5/2026 Corpus Christi Produce	146.76	Food Supplies
E004239	3/5/2026 Del Mar College Foundation	147.00	Foundation Contributions
E004239	3/5/2026 Everest Water and Coffee LLC	921.00	Food Supplies
E004239	3/5/2026 Grainger Inc	2,374.10	Instructional Supplies
E004239	3/5/2026 Henry Schein Inc	2,801.38	Repairs & Maintenance
E004239	3/5/2026 Johnstone Supply	1,140.60	HVAC
E004240	3/5/2026 LK Jordan & Associates	5,217.38	Contractors
E004240	3/5/2026 Metlife	275.00	A/P - TSA
E004240	3/5/2026 Nalco Company LLC	4,083.33	Chemical-Water Treatment
E004240	3/5/2026 No Excuses Entertainment	300.00	Funds Held for Others
E004240	3/5/2026 O'Reilly Auto Parts	34.99	P & S - Other
E004240	3/5/2026 Reliastar Life Insurance Co	75.00	A/P - TSA
E004240	3/5/2026 Republic Services Inc	6,415.88	Disposal Trash
E004240	3/5/2026 Safeguard System Inc	65.00	Repairs & Maintenance
E004240	3/5/2026 Southern Tire Mart	40.00	Repairs & Maintenance
E004241	3/5/2026 T Shirt Gallery & Sports	295.00	Funds Held for Others
E004241	3/5/2026 V&S Contractors LLC	6,049.88	Contract Labor
E004241	3/5/2026 You Name It Specialties Inc	2,861.60	Production,Publications & Prom
E004241	3/17/2026 Amanda R. Davila	400.00	Childcare
E004241	3/17/2026 George P. Lister	235.20	Travel
E004241	3/17/2026 Robert T. Muilenburg	1,692.00	Funds Held for Others
E004241	3/17/2026 All Points Environmental LLC	1,175.00	Environmental Compliance
E004241	3/17/2026 Amazon.Com LLC	1,178.80	Library Books
E004242	3/17/2026 American Welding & Gas Inc	43.74	Instructional Supplies
E004242	3/17/2026 CC Lawn Pros, LLC	2,450.00	Contractors
E004242	3/17/2026 CDWG LLC	216.00	Supplies - Not Cap Not INVT
E004242	3/17/2026 Cintas Corporation	1,323.93	Contractors
E004242	3/17/2026 Command Commissioning Llc	4,413.60	Consultants
E004242	3/17/2026 Corpus Christi Freightliner	5,861.29	Repairs & Maintenance
E004242	3/17/2026 Everest Water and Coffee LLC	899.00	Food Supplies
E004242	3/17/2026 Ferguson Enterprises Inc	178.33	Plumbing
E004242	3/17/2026 Fisher Scientific Company LLC	220.10	Instructional Supplies
E004243	3/17/2026 Henry Schein Inc	1,003.90	Instructional Supplies
E004243	3/17/2026 Johnstone Supply	52.19	HVAC
E004243	3/17/2026 LK Jordan & Associates	77.55	Contract Labor

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Check Date	Payee	Amount	Description
E0042435	3/17/2026 O'Reilly Auto Parts	891.54	Instructional Supplies
E0042436	3/17/2026 Pepsi Cola Corpus Christi	1,289.20	Food Supplies
E0042437	3/17/2026 Providence Tax Finance Manager	593.75	Consultants
E0042438	3/17/2026 Safeguard System Inc	238.00	Repairs & Maintenance
E0042439	3/17/2026 Shi Government Solutions	751.67	Software Desk Lic Fees
E0042440	3/17/2026 Shoreline Plumbing Co	4,721.93	SC NC Plumbing
E0042441	3/17/2026 South Texas Restaurant	2,533.81	Repairs & Maintenance
E0042442	3/17/2026 Southern Tire Mart	50.00	Repairs & Maintenance
E0042444	3/17/2026 Terracon Consultants Inc	9,800.00	Consultants
E0042445	3/17/2026 Tipco Technologies LLC	182.64	Instructional Supplies
E0042448	3/17/2026 Winston Water Cooler of Corpus	50.91	Plumbing
E0042449	3/17/2026 You Name It Specialties Inc	6,504.71	Production,Publications & Prom
E0042450	3/19/2026 Tyler A. Brownlee	643.04	Travel
E0042451	3/19/2026 Devin P. Davis	300.00	Contract Labor
E0042452	3/19/2026 Phillip L. Davis	94.35	Travel
E0042453	3/19/2026 Dearborn Real Estate	751.93	Online Services
E0042454	3/19/2026 Mr. Robert Garcia, Jr.	400.00	Childcare
E0042455	3/19/2026 John T. Hornsby	896.93	Professional Development
E0042456	3/19/2026 Sean M. Hurt	101.00	Instructional Supplies
E0042457	3/19/2026 Liana Joslin	94.99	Travel
E0042458	3/19/2026 George P. Lister	974.40	Travel
E0042459	3/19/2026 Cynthia A. Longoria	308.15	Travel
E0042460	3/19/2026 Sandra L. Ochoa	1,074.51	Travel
E0042461	3/19/2026 Nancy A. Phillips	110.22	Travel
E0042462	3/19/2026 ACI Payments Inc	115.55	Bank Expenses
E0042463	3/19/2026 Altex Electronics	139.95	PC Maintenance Supplies
E0042464	3/19/2026 Amazon.Com LLC	6,107.72	Supplies - Not Cap Not INVT
E0042465	3/19/2026 American Welding & Gas Inc	1,469.90	Instructional Supplies
E0042466	3/19/2026 Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E0042467	3/19/2026 B & H Photo Video Pro Audio	216.75	Supplies - Not Cap Not INVT
E0042468	3/19/2026 Baxter Healthcare Corporation	225.00	Software Desk Lic Fees
E0042469	3/19/2026 Bugpro Inc	570.00	Repairs & Maintenance
E0042470	3/19/2026 CC Lawn Pros, LLC	9,900.00	Contractors
E0042471	3/19/2026 Cintas Corporation	214.13	Contractors
E0042472	3/19/2026 City of Corpus Christi	2,324.33	Water
E0042473	3/19/2026 Clampitt Paper Co of San Anton	1,094.12	Supplies - Not Cap Not INVT
E0042474	3/19/2026 Columbia Electric Supply	128.84	Electrical
E0042475	3/19/2026 Corpus Christi Athletic Club	237.60	Corpus Christi Athletic Club

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Check Date	Payee	Amount	Description
E0042476	3/19/2026 Corpus Christi Freightliner	2,131.38	Repairs & Maintenance
E0042477	3/19/2026 Del Mar College Foundation	137.00	Foundation Contributions
E0042478	3/19/2026 Ferguson Enterprises Inc	133.00	Instructional Supplies
E0042479	3/19/2026 Grainger Inc	561.36	HVAC
E0042480	3/19/2026 LK Jordan & Associates	2,978.04	Contract Labor
E0042481	3/19/2026 Meeder Public Funds, Inc.	2,166.00	Consultants
E0042482	3/19/2026 Metlife	275.00	A/P - TSA
E0042483	3/19/2026 O'Reilly Auto Parts	380.99	P & S - Other
E0042484	3/19/2026 Reliastar Life Insurance Co	75.00	A/P - TSA
E0042485	3/19/2026 Safeguard System Inc	342.49	Repairs & Maintenance
E0042487	3/19/2026 Southern Tire Mart	534.48	Repairs & Maintenance
E0042488	3/19/2026 Tipco Technologies LLC	199.78	Repairs & Maintenance
E0042489	3/24/2026 Kelley Y. Bazemore	244.07	Travel
E0042490	3/24/2026 Ms. Cynthia L. Bridges	1,929.50	Travel
E0042491	3/24/2026 Matthew Busby	108.05	Water
E0042492	3/24/2026 Tania N. Cantu	225.00	Non Faculty Stipend
E0042493	3/24/2026 Kassidy D. De la Garza	484.90	Travel
E0042494	3/24/2026 Mr. Daniel W. Korus	1,159.96	Travel
E0042495	3/24/2026 Harvey I. Marquez	17.40	Travel
E0042496	3/24/2026 Gary G. McKinny	21.76	Travel
E0042497	3/24/2026 Victoria L. Pannone	182.71	Travel
E0042498	3/24/2026 Nancy A. Phillips	297.93	Travel
E0042499	3/24/2026 Kaitlyn J. Ponce	250.00	Non Faculty Stipend
E0042500	3/24/2026 Cheryl G. Sanders	110.95	Production,Publications & Prom
E0042501	3/24/2026 Angela N. Soto	155.16	Travel
E0042502	3/24/2026 Liza Torres	172.56	Travel
E0042503	3/24/2026 All Points Environmental LLC	1,430.70	Environmental Compliance
E0042504	3/24/2026 Amazon.Com LLC	3,654.64	Library Books
E0042505	3/24/2026 American Welding & Gas Inc	559.33	Instructional Supplies
E0042507	3/24/2026 ARM Construction	2,995.00	SC NC Building Structure
E0042508	3/24/2026 Assessment Technologies	6,804.00	Electronic Testing REsources
E0042509	3/24/2026 B & H Photo Video Pro Audio	2,625.00	Supplies - Not Cap Not INVT
E0042510	3/24/2026 BibliU Campus Inc	978.00	Library Books
E0042511	3/24/2026 Bird's Rubber Stamps	31.00	Funds Held for Others
E0042512	3/24/2026 Carolina Biological Supply	791.84	Instructional Supplies
E0042513	3/24/2026 Cintas Corporation	769.03	Contractors
E0042515	3/24/2026 Corpus Christi Freightliner	82.22	Repairs & Maintenance
E0042516	3/24/2026 Corpus Christi Sign Company LI	708.27	Production,Publications & Prom

Del Mar College
Financial Record System
Bank 41 Colleague

Disbursements for dates 3/01/2026 thru 3/31/2026

Check	Date	Payee	Amount	Description
E0042517	3/24/2026	Ferguson Enterprises Inc	442.39	Plumbing
E0042518	3/24/2026	Franklin Covey Client Sales In	4,650.00	Instructional Supplies
E0042520	3/24/2026	Grainger Inc	660.72	HVAC
E0042521	3/24/2026	Henry Schein Inc	801.07	Repairs & Maintenance
E0042522	3/24/2026	Johnstone Supply	137.53	HVAC
E0042523	3/24/2026	Konica Minolta	6,816.00	Copier Rental
E0042524	3/24/2026	LK Jordan & Associates	9,264.94	Contract Labor
E0042525	3/24/2026	Malek Inc	1,127.24	SC NC HVAC
E0042526	3/24/2026	O'Reilly Auto Parts	446.52	Instructional Supplies
E0042527	3/24/2026	Safeguard System Inc	3,914.44	Repairs & Maintenance
E0042530	3/24/2026	Shoreline Plumbing Co	178.00	SC NC Plumbing
E0042531	3/24/2026	South Texas Restaurant	671.80	Repairs & Maintenance
E0042532	3/24/2026	Southern Tire Mart	308.00	Repairs & Maintenance
E0042534	3/24/2026	Urban Engineering	4,050.00	Consultants
E0042535	3/24/2026	You Name It Specialties Inc	3,809.79	Production,Publications & Prom
E0042536	3/26/2026	Doriane Andrade Meyer	1,259.12	Professional Development
E0042538	3/26/2026	Jessica M. Gonzalez	575.00	Non Faculty Stipend
E0042539	3/26/2026	Alma J. Martinez	450.00	Non Faculty Stipend
E0042540	3/26/2026	Brian Postek	2,345.11	Professional Development
E0042541	3/26/2026	Linda A. Sanchez	484.90	Travel
E0042542	3/26/2026	All Points Environmental LLC	950.00	Environmental Compliance
E0042544	3/26/2026	American Welding & Gas Inc	2,071.94	Instructional Supplies
E0042545	3/26/2026	B & H Photo Video Pro Audio	2,201.97	Supplies - Not Cap Not INVT
E0042546	3/26/2026	Bird's Rubber Stamps	341.00	Supplies - Not Cap Not INVT
E0042547	3/26/2026	CC Lawn Pros, LLC	9,900.00	Contractors
E0042548	3/26/2026	City of Corpus Christi	173.23	Water
E0042549	3/26/2026	Columbia Electric Supply	244.26	Electrical
E0042550	3/26/2026	Corpus Christi Athletic Club	5,930.93	Corpus Christi Athletic Club
E0042551	3/26/2026	Corpus Christi Freightliner	181.77	Repairs & Maintenance
E0042552	3/26/2026	Del Mar College Foundation	5,232.00	Foundation Contributions
E0042553	3/26/2026	Garda CL Southwest Inc	1,891.73	Security Services
E0042554	3/26/2026	Gateway Printing & Office Supp	451.55	Supplies - Not Cap Not INVT
E0042555	3/26/2026	Grainger Inc	2,022.75	HVAC
E0042556	3/26/2026	Henry Schein Inc	407.15	Instructional Supplies
E0042557	3/26/2026	Jefferson National Life	2,611.96	A/P - ORP
E0042558	3/26/2026	LK Jordan & Associates	880.91	Contractors
E0042559	3/26/2026	Metlife	2,098.43	A/P - ORP
E0042560	3/26/2026	Reliastar Life Insurance Co	100.00	A/P - TSA

Del Mar College
Financial Record System
Bank 41 Colleague

Disbursements for dates 3/01/2026 thru 3/31/2026

Check Date	Payee	Amount	Description
E0042562	3/26/2026 Schneider Electric	6,275.00	HVAC
E0042563	3/26/2026 Southern Tire Mart	25.00	Instructional Supplies
E0042564	3/26/2026 TK Elevator Corporation	2,355.90	Repairs & Maintenance
E0042565	3/26/2026 USAA Annuity Life Insurance Co	1,744.25	A/P - ORP
E0042566	3/26/2026 Victory Capital Advisers Inc	9,475.21	A/P - ORP
E0042567	3/26/2026 You Name It Specialties Inc	1,617.45	Production,Publications & Prom
E0042568	3/31/2026 Dr. Anantha S. Babbili	336.30	Travel
E0042569	3/31/2026 Maritza E. Buendia	46.41	Travel
E0042570	3/31/2026 Texas Gulf Coast JATC	5,440.00	Consultants
E0042571	3/31/2026 Sarah L. Contreras	1,708.00	Funds Held for Others
E0042572	3/31/2026 Tammy C. Francis	246.64	Professional Development
E0042573	3/31/2026 Angelica A. Gomez-Johnson	108.77	Travel
E0042574	3/31/2026 Cody A. Gregg	279.88	Travel
E0042575	3/31/2026 Gary D. Rivera	339.33	Travel
E0042576	3/31/2026 Leonard Rivera	214.74	Travel
E0042577	3/31/2026 Kellie J. Sullivan	41.72	Food & Beverage
E0042578	3/31/2026 Michael A. Vasquez	400.00	Childcare
E0042579	3/31/2026 Adalee R. Winford	322.67	Travel
E0042580	3/31/2026 Amazon.Com LLC	75.99	Supplies - Not Cap Not INVT
E0042581	3/31/2026 American Welding & Gas Inc	3,334.92	Instructional Supplies
E0042582	3/31/2026 BibliU Campus Inc	722.83	Participant Support Costs
E0042584	3/31/2026 Carolina Biological Supply	127.56	Instructional Supplies
E0042585	3/31/2026 City of Corpus Christi	203.21	Water
E0042587	3/31/2026 Ebsco Subscription Services	9.57	Library - Periodicals
E0042588	3/31/2026 Felix Diesel Service Inc	5,040.24	Repairs & Maintenance
E0042589	3/31/2026 Ferguson Enterprises Inc	147.94	Plumbing
E0042590	3/31/2026 Labatt Food Service LLC	3,029.71	Instructional Supplies
E0042591	3/31/2026 Nalco Company LLC	4,083.33	Chemical-Water Treatment
E0042592	3/31/2026 Schneider Electric	6,275.00	HVAC
E0042595	3/31/2026 Winston Water Cooler of Corpus	218.05	Plumbing
E0042596	3/31/2026 You Name It Specialties Inc	1,443.00	Production,Publications & Prom
	Total:	<u>\$ 608,611.98</u>	

Del Mar College
Financial Record System
Checks Over 10,000

Disbursements for dates 3/01/2026 thru 3/31/2026

Check	Date	Payee	Amount	Description
85962	3/3/2026	Nueces County	\$ 34,017.30	Tax Assessing & Collecting
85970	3/3/2026	Samsara Inc	10,440.00	Online Services
85981	3/5/2026	Alamo Iron Works	10,971.21	Instructional Supplies
85982	3/5/2026	American Allied Health	26,670.00	Student Reimb Exp
86000	3/5/2026	Identisys Inc	17,062.00	< 5,000 Equip Not Cap INVT
86017	3/5/2026	Spectrum	26,113.10	Internet
86042	3/17/2026	Otter.Ai, Inc	30,240.00	Software Desk Lic Fees
86045	3/17/2026	Pye-Barker Fire & Safety, LLC	17,118.30	Contract Labor
86058	3/17/2026	Hector Zertuche	16,400.00	Production,Publications & Prom
86060	3/19/2026	American Allied Health	20,835.00	Student Reimb Exp
86077	3/19/2026	Simtronics Corporation	19,760.00	Software Desk Lic Fees
86095	3/24/2026	Craft Training Center of the	10,000.00	Instructional Supplies
86109	3/24/2026	Lenora Keas & Associates LLC	12,000.00	Consultants
86112	3/24/2026	Nueces County	35,496.99	Tax Assessing & Collecting
86145	3/26/2026	Lincoln Electric Company	22,496.40	Instructional Supplies
86150	3/26/2026	Pye-Barker Fire & Safety, LLC	13,367.68	Contract Labor
86163	3/31/2026	Johnson Controls Building Solu	88,002.00	Repairs & Maintenance
E0042342	3/3/2026	ABM Industry Groups LLC	122,210.28	Contractors
E0042358	3/3/2026	Labatt Food Service LLC	21,847.78	Instructional Supplies
E0042367	3/3/2026	SpawGlass Contractors Inc	109,651.83	Contractors
E0042394	3/5/2026	Doctums Global LLC	83,125.88	Consultants
E0042396	3/5/2026	Gateway Printing & Office Supp	10,334.36	Supplies - Not Cap Not INVT
E0042400	3/5/2026	Labatt Food Service LLC	16,534.94	Instructional Supplies
E0042410	3/5/2026	SpawGlass Contractors Inc	95,571.47	Contractors
E0042413	3/5/2026	Weaver	32,702.50	Audit Fees
E0042424	3/17/2026	City of Corpus Christi	29,327.83	Water
E0042430	3/17/2026	Gateway Printing & Office Supp	16,212.15	Supplies - Not Cap Not INVT
E0042431	3/17/2026	Grainger Inc	12,572.53	Supplies - Not Cap Not INVT
E0042443	3/17/2026	SpawGlass Contractors Inc	282,337.41	Contractors
E0042446	3/17/2026	TXU Energy	160,801.77	Electricity
E0042447	3/17/2026	V&S Contractors LLC	13,587.47	Site Improvements
E0042486	3/19/2026	San Antonio Area Plumbers & Pi	52,965.39	Consultants
E0042506	3/24/2026	Anderson Marketing Group	131,550.60	Advertising
E0042514	3/24/2026	City of Corpus Christi	44,566.56	Water
E0042519	3/24/2026	Gateway Printing & Office Supp	10,312.14	Office Supply Payable
E0042528	3/24/2026	San Antonio Area Plumbers & Pi	21,107.09	Consultants
E0042529	3/24/2026	Shi Government Solutions	195,030.15	Software Desk Lic Fees
E0042533	3/24/2026	Stridde Callins & Associates	36,923.65	Consultants
E0042537	3/26/2026	Texas Gulf Coast JATC	13,936.10	Consultants

Del Mar College
Financial Record System
Checks Over 10,000

Disbursements for dates 3/01/2026 thru 3/31/2026

Check	Date	Payee	Amount	Description
E0042543	3/26/2026	Amazon.Com LLC	16,287.64	Instructional Supplies
E0042561	3/26/2026	San Antonio Area Plumbers & Pi	36,131.06	CI - Tuition/Fees
E0042582	3/31/2026	B & H Photo Video Pro Audio	10,087.40	< 5,000 Computer Not Cap INVT
E0042586	3/31/2026	Command Commissioning Llc	20,185.90	Consultants
E0042593	3/31/2026	TK Elevator Corporation	23,302.56	Repairs & Maintenance
E0042594	3/31/2026	Victory Building Team	133,094.75	Const Cost - Contractors
		Total:	<u>\$ 2,163,289.17</u>	

Consent Agenda

Item 4



TO: Mark Escamilla, Ph.D.
President and CEO

FROM: Tammy McDonald *JMC*
Vice President of Human Resources and Administration

DATE: May 1, 2026

RE: Discussion and Action on Annexation – Adopted by the City of Corpus Christi on March 17, 2026 – BRBG Investments, LLC

SUMMARY:

In accordance with the Texas Education Code, Section 130.066, Automatic Annexation of Certain Territory, as the City of Corpus Christi annexes property, then Del Mar College may also annex the property.

BACKGROUND:

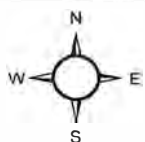
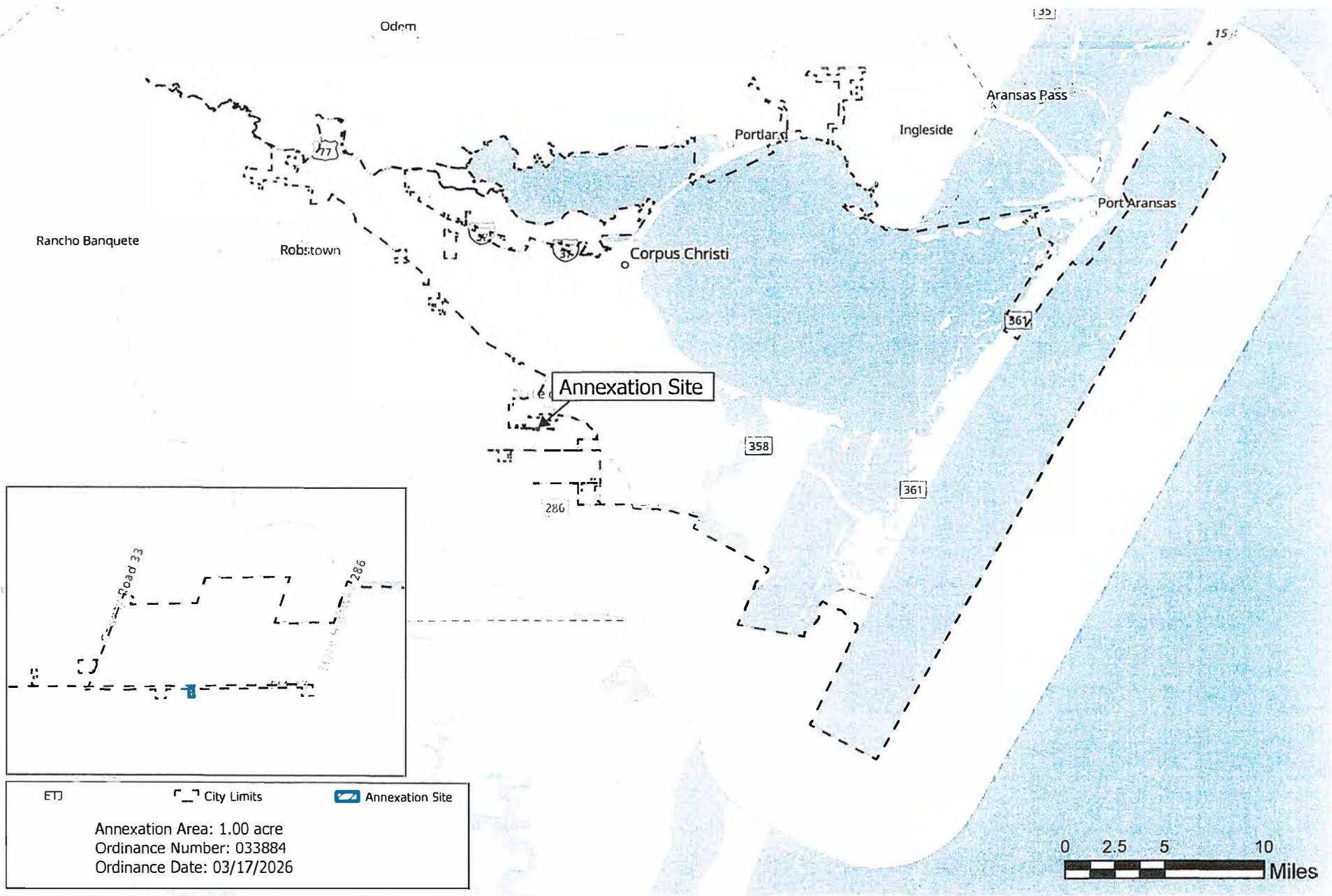
On March 17, 2026, the City of Corpus Christi passed ordinance number 033884 annexing a 1.0-acre tract of land owned by BRBG Investments, LLC, located along the south side of FM 43, east of CR 47, and west of SH 286, per owner petition; approving the related service plan; adding the annexed area to City Council District 3; seeking removal of annexed territory from Emergency Services District; and rezoning the 1.0 acres from the “FR” Farm Rural District to the “CN-1” Neighborhood Commercial District.

RECOMMENDATION:

Annexation of the property as annexed by the City of Corpus Christi.

LIST OF SUPPORTING DOCUMENTS:

Exhibit A Annexation Property Map



City of Corpus Christi



Regular Agenda

Item 5



DEL MAR COLLEGE

VICE PRESIDENT AND CHIEF ACADEMIC OFFICER

TO: Dr. Mark Escamilla
President and CEO

FROM: Dr. Jonda Halcomb
Vice President and CAO

DATE: May 4, 2026

RE: 2025 Instructional Program Review Report pursuant to DMC Policy B6.11

BACKGROUND:

In accordance with DMC Policy B6.11, the College conducts an annual Instructional Program Review to evaluate the overall functioning of its instructional programs; to assess the need for program improvements; to identify program needs; to assist in curriculum and staff development; and, to improve the quality of instructional delivery to the students.

Each instructional program is reviewed (on a rotating basis) every five years, with a required two-year, follow-up interim report cycle to provide an updated status of the program's current performance to the Administration. The review process allows the College to monitor the performance of its instructional programming and ensures compliance with SACSCOC Standards 7.1 (Institutional Planning and Effectiveness) and 8.1 (Student Achievement), 8.2a, 8.2b, and 8.2c (Student Outcomes).

The 15 instructional programs that are listed below were on the 2025 cycle for evaluation and were thoroughly reviewed and recommended for a positive status by the respective Deans and the Vice President and Chief Academic Officer. The programs' recommendations have been submitted to your office for your review, recommendation, and presentation to the Board of Regents:

- | | | |
|--|-------------------------------------|------------------------|
| Art | Engineering | Medical Assisting |
| Biotechnology | English | Medical Lab Technology |
| Computer Programming | Human Services | Occupational Therapy |
| Dental Assisting | Industrial Machining/
Millwright | Assistant |
| Drama | Law Enforcement | Physical Therapist |
| Diagnostic Medical Sonography/
Cardiac Sonography | | Assistant |

Please note, although this Instructional Program Review process overlaps, in part, with the new General Education Curriculum Review (Tex. Educ. Code Section 51.315) and Minor Degree and Certificate Program Review (Tex. Educ. Code Section 51.989) implemented by the 89th Texas Legislature in 2025 (SB 37), this Review is not intended to satisfy all of the requirements under SB 37 at this time.

However, in order to harmonize the College's Instructional Program Review with the intent and purpose of SB 37, this report is presented to the Board of Regents for their review, consideration, and approval at the May 2026 meeting.

RECOMMENDATION:

Administration recommends that the Board of Regents, after review and consideration, accept and approve the positive status for each of the programs reviewed in the 2025 Instructional Program Review.

Instructional Program Review Report

Dr. Jonda Halcomb, Vice President and Chief Academic Officer
and

Dr. Sydney Saumby, Associate Vice President of
Institutional Effectiveness and Academics

May 12, 2026



DEL MAR COLLEGE

What is Program Review?

- Collaborative and systematic method of analyzing components of an instructional program with the intent of improving its quality. DMC Policy B6.11
- Faculty-led and administratively supported effort.
- Complies with SACSCOC Principles and Standards 7.1, 8.1, 8.2a, 8.2b, and 8.2c.
- Instructional program reviews are conducted on a five-year cycle.

Example Five-Year Cycle

Business, Entrepreneurship, and Health Sciences Division Instructional Program Review (IPR) Schedule

2026	2027	2028	2029	2030
Health Information Technology	Pharmacy Technician	Dental Hygiene	Accounting	Diagnostic Medical Sonography/Cardiac Sonography
Radiologic Technology	Long-Term Care	Nurse Education	Business Administration	Medical Laboratory Technology
Respiratory Therapy	BSN	Management	Cosmetology	Physical Therapist Assistant
Surgical Technology		Paralegal Studies	Culinary Arts and Hospitality Management	Medical Assisting
			Occupational Therapy Assistant	Dental Assisting
			Pre-Medical Technology	BAS-OML

Integrated Process for Quality Assurance

1. **Create** Instructional Program Review Committee roster with stakeholders including faculty members, former students, and industry partners.
2. **Attend** orientation, **receive** support, and guidance from the Office of Institutional Effectiveness and Academics.
3. **Receive** and **analyze** data resources from the Office of Institutional Research and Analytics.
4. **Write** report with analysis of program and action plans. **Submit** to Department Chairs and Division Deans.
5. **Collect** and **implement** feedback and final recommendation from Chief Academic Officer.
6. **Achieve** continuous improvement for program. **Repeat** cycle.

Review Sections

1. Program Overview

Community need and benefit of program driven by SWOT analysis

2. Assessment

Annual instructional assessment report review

3. Student Outcomes, Transfer, and Employability

Student instructional outcomes, post-completion success, workforce demand

4. Operations Analysis

Productivity, enrollment analysis, fiscal responsibility, resource utilization

Possible Outcomes

- **Positive:** Program provides a two-year interim report on recommendations; program not reviewed until next five-year cycle.
- **Conditional:** Program receives an annual review to correct deficiencies.
- **Probationary:** Indicates intent to terminate program after one year if deficiencies are not corrected.
- **Terminate:** Program has failed to correct deficiencies after conditional and probationary statuses.

Awards Reviewed

Art, AA Degree

Biotechnology, AAS Degree

Biotechnology Certificate II

Computer Programming, AS Degree

Computer Programming AAS Degree

Computer Programming, Certificate II

Information Technology Essentials, Certificate I

Dental Assisting, AAS Degree

Dental Assisting, Certificate II

Drama, AA Degree

Diagnostic Medical Sonography, AAS Degree/

Cardiac Sonography, AAS Degree

Engineering

Electrical Engineering, AS Degree

Industrial Engineering, AS Degree

Mechanical Engineering, AS Degree

English, AA Degree

Human Services

Addiction Studies in Human Services, AAS Degree

Mental Health, AAS Degree

Awards Reviewed

Industrial Machining/Millwright

Industrial Rotating Equipment Mechanic
(Millwright), AAS Degree

Industrial Rotating Equipment Mechanic
(Millwright), Certificate II

Industrial Millwright, Certificate I

Millwright, Occupational Skills Award

Law Enforcement

Intermediate Peace Officer, Certificate I

Basic Peace Officer, Certificate I

Medical Assisting

Medical Assistant, Certificate II

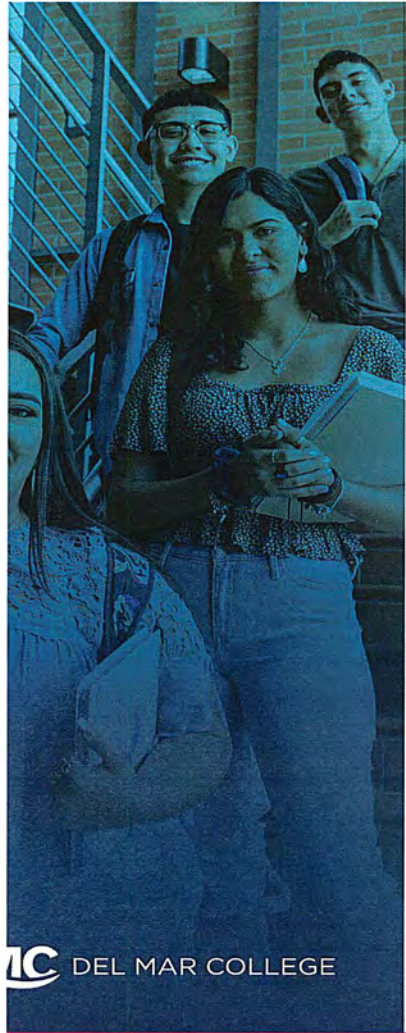
Medical Lab Technology, AAS Degree

Occupational Therapy Assistant, AAS Degree

Physical Therapist Assistant, AAS Degree

Status Report of Program Reviews

Positive Status Recommendation	
Art	Human Services
Biotechnology	Industrial Machining/Millwright
Computer Programming	Law Enforcement
Dental Assisting	Medical Assisting
Drama	Medical Lab Technology
Diagnostic Medical Sonography/ Cardiac Sonography	Occupational Therapy Assistant
Engineering	Physical Therapist Assistant
English	



Thank You

DMC
DEL MAR COLLEGE

Regular Agenda

Item 6



TO: Mark Escamilla, Ph.D.
President and CEO

FROM: Tammy McDonald *Mc*
Vice President of Administration and Human Resources

DATE: May 4, 2026

RE: Internal Audit Services Request for Qualification Content Draft

SUMMARY:

The current engagement agreement for internal audit services initiated in March 2021 will expire August 31, 2026, with no additional renewal options available per original terms. The College is in the process of developing a Request for Qualifications (RFQ) to continue internal audit services.

The internal audit service provider has a reporting line to both the President/CEO and the Board of Regents. Staff is seeking input and direction from the Board for RFQ content in the following areas:

- Service Overview
- Scope of Work
- Evaluation & Criteria
- Term of Engagement

For Board review and discussion, draft language for these areas is provided in the following supporting document. The supporting document is not a complete RFQ document but is a draft language to include in the final RFQ. Staff anticipates releasing the RFQ by June.

BACKGROUND:

In 2015, the College engaged a firm to perform internal audit services. The purpose of engaging internal audit services was to provide independent, objective assurance and advisory designed to improve operations, risk management, governance, and internal controls. It helps achieve objectives by evaluating efficiency, ensuring compliance with laws/policies, protecting assets, and identifying fraud.

STAFF RECOMMENDATION:

Discussion and possible Action from the Board of Regents to provide input and direction for Staff to complete development and release of a Request for Qualifications (RFQ) for Internal Audit Services.

LIST OF SUPPORTING DOCUMENT(S):

Internal Audit Services RFQ Draft Language



DEL MAR COLLEGE

Request for Qualifications

Internal Audit Services

Board Review of Draft Language for RFQ Content:

Service Overview

Scope of Work

Evaluation & Criteria

Term of Engagement

This draft contains sections of the RFQ for Board of Regent discussion, input, and direction. The other sections of the RFQ are developed by Staff to meet Procurement, Legal, and Process/Submission requirements and will be integrated into the RFQ document using procurement formatting.

1. Overview

The expected activities to be covered by the internal audit service provider will be determined after the successful bidder is selected. For purposes of responding to this proposal, you should assume focused effort in the following areas when responding to detailed questions on internal audit methodology:

- Internal controls over processes;
 - financial, student services, campus operations, administrative, follow-ups from prior year's upon request
- Internal controls over financial reporting
- Internal controls over safeguarding assets

It is expected that the selected firm will perform a risk assessment and develop an annual (12 month) audit plan based on the priority of risks and directives from the Board and President/CEO. The firm should also be flexible enough to re-assess the College's risk profile from time to time and address situations that may arise requiring ad hoc reviews.

See Scope of Work for more details.

Tentative Schedule (dates subject to change)

XXX	RFQ Release date
XXX	Pre-submittal teleconference
XXX	Deadline to submit written questions
XXX	Receive SOQ
XXX	Evaluation period
XXX	Interviews
XXX	Contract/Engagement start date

2. Scope of Work

a. Overview

The College desires for the internal audit function to utilize a risk-based approach. The selected firm will be the College's internal audit provider for the following functions and will provide services including but not limited to operational, financial, student services, administrative, compliance, risk and internal control reviews of systems, functions, and programs as coordinated by the Vice President of Administration and Human Resources in consult with the President/CEO. The selected firm will work closely with VPA/HR but will have a direct reporting relationship to the Board of Regents and President/CEO of the College.

The selected firm may subcontract portions of the annual internal audit plan when specialized skills and expertise are warranted based on the complexity and risk of the area under review, but the firm will be the primary liaison to the VPA/HR, Board of Regents, President/CEO for all work performed.

- b. **Excellence:** The College wants and expects a high level of excellence in all areas of the Respondent's services, and this will be a significant factor in evaluating Respondent Capabilities.

Respondent's Capability: The desired Respondent is expected to demonstrate a strong Capability (See Definitions herein) to best meet the College's needs and objectives for this Project. Such Capability will include consideration of the following for the firms, project personnel, and proposed subcontractor(s).

Excellence in Capability to Achieve the College's Vision

Respondent Capabilities:

The College expects that the Respondent will excel in the areas listed below in order to better fulfill the College's vision.

Excellence in Personnel Assigned to This Project

High Level of Qualifications
High Level of Similar Project Experience

Excellence in Business Capability

Strong Commitment to Client Needs
History of Dependable and Stable Performance
Strong Risk Control Performance
Strong Financial Resources
Strong Organization and Project Management
Current and Projected Workload
Project Understanding and Commitment
Surplus Capability to Meet Unexpected Needs
Quick Service Access to College
Ease of Working Together
Long Term Relationship Potential

c. Internal Audit Experience and Resources

Should be in operation for a minimum of five (5) years.

Must be familiar with GAAP accounting principles.

Primary internal auditor must be a certified public accountant or a certified internal auditor and have at least three years of auditing experience.

Should be familiar with TEXAS GOVERNMENT CODE; TITLE 10. GENERAL GOVERNMENT; SUBTITLE C. STATE ACCOUNTING, FISCAL MANAGEMENT, AND PRODUCTIVITY; CHAPTER 2102. INTERNAL AUDITING

Should have higher education experience.

d. Internal Audit Team

Must have sufficient staffing resources to meet the College's needs as referenced herein and in Section 2.2 Overview.

Assigned staff must have sufficient qualifications in the areas of experience, education and professional credentials for the services requested.

Should have a commitment to staff training and professional development. Should have a commitment to provide staffing continuity.

e. Internal Audit and Compliance Services

Increased operational effectiveness through the identification of significant risks and internal control weaknesses pertaining to business processes including but not limited to those items referenced herein and in Section x.x Overview.

Assurance that internal control systems are designed and functioning to provide efficiency and to identify and mitigate risks.

Assurance that significant financial, managerial, and operational information is accurate, reliable, and timely.

Assurance that the College complies with legal and regulatory requirements.

Assurance that resources are acquired and used in a reasonably economical and efficient manner and are adequately protected.

Coordinate internal audit work with the external financial statement audit team, where appropriate and practicable, to support the external auditors' work.

f. Start-up and Communication

Must be able to provide an efficient and effective plan to establish a successful engagement.

Assist the Board and College President/CEO in exercising their oversight responsibilities. Working with the Board and President/CEO will include:

Meeting with and reporting to the Board at least quarterly

Presenting a yearly risk assessment and corresponding internal audit schedule (typically presented in August)

Present an annual report to the Board and submit report in compliance with the Texas State Auditor's office

Providing the Board a copy of the institution's plan of action as a result of any internal audit examination; including a schedule to ensure implementation or corrective actions recommended

Should possess knowledge sharing tools to share information within your firm, with the College and various College stakeholders

Will be required to assist the College with the end of contract/engagement transition.

3. SOQ Evaluation and Criteria

a. Introduction

It is the policy of the College that the selection of firms to provide professional services in connection with its projects shall be on the basis of demonstrated competence and on the professional qualifications needed to best meet the College's needs and objectives for this Project. (**Texas Government Code 2254**)

The **College** will put each SOQ submitted through a process of evaluation to determine responsiveness to the College's needs. The College reserves the right at any time to reject any or all SOQs. Award of Contract/Engagement, if made, will be to the **Respondent** who the College selects to best serve its interests.

b. RFQ Evaluation Method

Respondent Selection Process: This process includes selection of the evaluation team, discussions, investigations, findings, compliance checks, selecting Respondents for interview, recommendations to the Regents, negotiation with selected Respondent(s), and other activities related to evaluation of and negotiation with Respondents prior to the award of the Contract/Engagement.

RFQ Evaluation Team: All SOQs will be reviewed by an Evaluation Team to evaluate each Respondent's Capability to best meet the College's needs and objectives. The Evaluation Team will be comprised of key representatives of the College, and other persons selected by the College. A representative of the Director of Purchasing and Business Services will be a non-voting member of this Evaluation Team.

RFQ Compliance Check: All SOQs will be reviewed to verify that minimum requirements have been met. At the College's option, any SOQ may be eliminated from consideration if it does not follow the requirements in this RFQ or does not meet minimum content and quality standards.

Interviews: At the discretion of the College, any, or all of the following interviews with any selected Respondent may occur at times and locations of the College's choice or by video conference (Microsoft Teams).

- Interview(s) with the Evaluation Team, mandatory.
- Interview(s) with the administrative staff, if desired by the College.

c. Evaluation Criteria

(This section will include standard language and requirements per Procurement guidelines and establish evaluation criteria for evaluation team to use for evaluating submissions.)

4. General Terms and Conditions

a. Term

Initial term: Term of agreement will cover the period from September 1, 2026 through August 31, 2027.

Contract/Engagement may be renewed on an annual basis upon written agreement by both parties for four (4) additional one-year renewals not to exceed fiscal year ending August 31, 2031.

Regular Agenda

Item 7



TO: Mark Escamilla, Ph.D.
President and CEO

FROM: Tammy McDonald *TMC*
Vice President of Administration and Human Resources

DATE: May 4, 2026

RE: Discussion and Action on Request for Qualifications (RFQ) 2026-03 Approval of Architect, Engineering and Related Consultants to Support Del Mar College Projects on an Indefinite Delivery/Indefinite Quantity (IDIQ) Basis

SUMMARY:

Del Mar College Purchasing and Business Services Department has advertised for Request for Qualifications (RFQ) 2026-03 of Architect, Engineering and Related Consultants to Support Del Mar College Projects on an Indefinite Delivery/Indefinite Quantity (IDIQ) Basis. This solicitation is for qualifications only and there are no commitments for any projects to any respondents. Specific project assignments will be coordinated with the Project end users and the Administration. Specific project funding is determined on a case-by-case basis.

Projects include new construction, renovation, and deferred maintenance. The contract will have an initial term of two (2) years with three (3) one year renewals for a total of five (5) years. References provided by the firms have been checked.

Evaluation Criteria:

- Overall Qualifications and Experience, capacity, and quality of presentation
- Technical approach to specific proposed projects and/or general approach to the type of services requested, including use of best practices
- Experience and References as related to the services offered and as applicable to the services required
- Respondent's Key Personnel.
- Past Performance with College / Public Entities and demonstrated knowledge of local conditions, markets and practices

Evaluation Committee Members:

- Physical Facilities
- Environmental Health and Safety
- Information Technology
- Academic Departments

A list of recommended firms for the IDIQ qualified pool will be provided at the Board of Regents meeting on May 12, 2026.

BACKGROUND:

The Board of Regents approved a list of qualified firms in September 2020. The current Architect, Engineering, and Related Consultant contracts are expiring and there are no additional contract extensions available.

RECOMMENDATION:

Board Action to approve the list of recommended qualified respondents to RFQ 2026-03 for IDIQ Architect, Engineering and Related Consultants.